





The Inman flasco Another setback for Clinton



Planning ahead Mercedes knits its global network



FINANCIAL TIMES

BA protests over \$254m 'subsidy' for Air France

Europe's Business Newspaper

British Airways urged the European Commission to force state-owned flag carrier Air France to repay a FFrL5bn (\$254m) capital injection, saying it constituted a subsidy in contravention of the Treaty of Rome.

Air France rejected the British airline's claim and insisted the injection involved convertible bonds and other paper issued under normal market conditions. Page 14; Italian plans Gatwick airline,

US drope China's favoured nation status: US Treasury secretary Lloyd Bentsen said China had not made sufficient progress on human rights to warrant US renewal of its Most Favoured Nation trading status. Page 4

Haly's electricity chief arrested: Franco Viezzoli, head of Enel, Italy's electricity authority, was arrested on charges of fraud, abuse of office and manipulation of bids relating to a power station project in southern Calabria. Page 2



Les Aspin, left, due to step down today as US secretary of defence, will stay on until the Clinton administration names a new successor, following Bobby Ray Inman's

abrupt decision to withdraw as the nominee for the post. There has been no word on when a new candidate

will be named. Possible choices include CIA chief James Woolsey and William Perry, deputy secretary UK rate cut hope: Hopes of a cut in UK base

rates from 5.5 per cent were revived by lower-thanexpected UK retail sales and inflation in December. Page 14 and Lex Roche on the rise: The Swiss drugs group

is the big winner in this year's FT500 ranking of Europe's top companies measured by market capitalisation, rising to third place from sixth. Roche moves up, Page 15; FT500, separate section

Deregulation drive: The UK government announced sweeping measures aimed at abolishing or changing 450 items of regulation. Shop opening hours, children in pubs, and streamlining of the law on mergers are among the areas covered. Page 14; Editorial Comment, Page 13

Algeria frees fundamentalists: Algeria has ordered the immediate release of Moslem fundamentalists held in two prison camps as well as all under house arrest before a national erence on the country's political

SA violence warning: South African rightwing leader Constand Viljoen said that conflict was looming and Afrikaners might need a "bit of vio-

Japanese drugs output fall: Japanese domestic pharmaceuticals production fell for the first time in seven years during 1992. Japan's Pharmaceutical Manufacturers' Association blamed government-imposed price cuts and distribution system reforms. Page 3

Intel, leading US semiconductor maker, reported net income of \$2.3bn for 1993, more than double the 1992 figure. Page 26

British MP praises Saddam: A British opposition Labour party member of parliament, George Galloway, was disowned by his party leader John Smith after appearing on Iraqi televi-sion, praising President Saddam Hussein's "courage" and "power".

HK Tolecom chief dies: The death of Michael Gale, 53, chief executive of Hongkong Telecom, shocked the colony's business community. Page 4

McDonnell Douglas, US defence and aerospace group, reported a fourth-quarter loss of \$132m after taking a special \$450m pre-tax charge for its C-17 aircraft programme. Page 15

BankAmerica, California-based banking group, missed out on the earnings advances at other big US banks towards the end of last year and reported fourth-quarter net income of \$496m, compared with \$473m in the last quarter of 1992.

Chantilly out of the running: Chantilly near Paris, the race track which hosts the French derby, will be closed down by next year at the latest, France's racing authorities decided. The venue no longer meets safety regulations.

STOCK MARKET INDICES STERLING

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Hopes for compromise on Russia's government

Signs of panic as population rushes to exchange roubles

By John Lloyd in Moscow

A compromise was in prospect last night in the search for a new Russian government, amid reports that Mr Boris Fyodorov might agree to stay on as finance minister in the face of a plunging

Reporting this, Interfax news agency also said Mr Alexander Shokhin, like Mr Fyodorov a deputy premier in the present government, had accepted the post of economics minister.

The indications were that Mr Oleg Soskovets would retain his title as first deputy prime minister in the new cabinet with over-all responsibility for industrial policy and possibly also for the

However, an independent radio station source quoted Mr Fyodorov as saying that he would not take any post unless his conditions were accepted.

These apparently conflicting reports confirmed indications that the process of forming a government was growing steadily more difficult, as President Boris Yeltsin fights to retain the radical Mr Fyodorov and a moderate reformer in the shape of Mr Shokhin at the levers of the country's economy. Mr Yeltsin has been negotiating over the last three days with Mr Viktor Chernomyrdin, the centrist prime

Earlier yesterday, Interfax reported that Mr Chernomyrdin had refused to accept the condi-tions set by Mr Fyodorov for taking a cabinet post. These included a ministerial rank conmmensurate with the central position he accords to finance, and a commitment by the cabinet to a radical reform policy. In his latest set of demands, Mr Fyodorov dropped his insistence that

Mr Viktor Gerashchenko be relieved of his post as chairman of the central bank.

The move is clearly designed to address the rapidly worsening financial position in the country where yesterday the rouble again lost more than Rbs100 to the dol-lar to stand at Rbs1,607, and signs of panic began to appear in

Rouble left without a Editorial CommentPage 13

the banking community and the population.

Queues again formed to exchange roubles for dollars at exchange points in Moscow, some

of which ran out of US currency. Banks fear that they may also lack sufficient hard currency. It was not clear yesterday even-

ing how far Mr Chernomyrdin had met Mr Fyodorov's demands for a tight financial policy and for freedom to run the state finances. However, his apparent willingness to serve in the gov-eroment is an indication both of the still surviving commitment by the government and the president to at least the appearance of economic reform.
It also shows the split in the

liberal ranks after the weekend resignation of Mr Yegor Gaidar, the chief reformist.

The breakthrough came as a rebuff to an offer earlier vesterday by Mr Grigory Yavlinsky, another prominent reformer, who proposed that Mr Yeltsin give him the task of forming the next government. He said in an interview: "I will not be able to stop inflation, and things will be very difficult. But at least there would be a coherent government with me as prime minister".

Bosnia firm on territorial demands | Clinton



Bosnian president Alija Izetbegovic (right) and his prime minister Haris Silajdzic before the Geneva peace talks on former Yugoslavia. Croatia and Serb-led Yugoslavia agreed to establish low-level diplomatic relations, stepping up pressure on Bosnia to endorse a deal on the republic's partition Report, Page 2 🛛 🗛

Vote on Japanese political reform looms as talks fail

By Wikiam Dawkins In Tokyo

Japan's governing coalition is to call a parliamentary vote on plans to reform the scandal-prone political system. It follows the collapse last night of negotiations for a compromise with the opposition Liberal Democratic party.
If successful, the ballot in a committee of the upper house of

parliament will pave the way for a vote by the full house by the end of the week. That is the final stage before the enactment of the four bills, which will bring the biggest change to the organisation of Japanese democracy since the war.

Political suspense of this kind is relatively new to Japan, after 38 years of LDP rule which ended last July. The horse-trading has forced the government to delay an urgently needed package to stimulate the economy.

The vote will be close, because the upper house majority of the seven-party coalition is smaller than that in the lower chamber.

where it won a showdown over reform two months ago. It also faces an unknown number of defections from both sides of the

upper house. Mr Morihiro Hosokawa, prime minister, said last night he was still prepared to meet Mr Yohei Kono, LDP president, in a final attempt to strike a deal. "Even if the upper house committee votes on the bills, we're still going to have our leadership talk," he Members of the coalition and

the LDP had made little progress during three meetings earlier in the day. If the bills do not pass parliament by midnight tomorrow they will expire, making it very hard for Mr Hosokawa to meet his self-imposed deadline of achieving political reform by the

end of the month. Yet Mr Hosokawa's scope to strike an 11th hour deal on reform with the LDP is limited by the risk he runs of offending the Social Democratic party, which is the coalition's biggest

partner. Mr Kono is so unpopular in his own LDP ranks, and his party so divided that he might be incapable of enforcing any deal he signs.

Several LDP members opposed to reform yesterday suggested that Mr Kono face a vote of no

Yesterday's talks centred on an LDP proposal that the number of lower house members elected from single-seat constituencies should be increased from the coalition's planned 274 to 280, and those chosen by proportional representation from 226 to 230. Currently, lower house members are chosen from multi-seat constituencies and members of the unner house by proportional representation.

The LDP compromise would create a 510-seat parliament, nearly the same size as the current (511-seat) chamber, so neutralising opposition from politicians who fear losing their seats in the smaller 500-seat parliament planned in the reform bills.

Mr. Graham Bell. Stop.

sees havoc caused by **California** quake

Damage estimates from Monday's Los Angeles earthquake rose as high as \$30bn yesterday as President Bill Clinton arrived in the

devastated area. Mr Clinton, who was met by a fresh aftershock shortly after he stepped off his aircraft, was expected to visit residents of Northridge, at the epicentre of the quake, who have been forced out of their homes. He was also expected to reiterate promises that the Federal government would provide financial aid to the

quake-torn region. California Governor Pete Wil-son told the federal emergency management agency that the total damage from the quake could reach \$15bn to \$30bn, making it the most costly natural disaster in US history.

His estimate is in part derived from estimates provided to the state by EQE international, a San Francisco engineering consul-

tancy that specialises in assess-ing natural disaster risks. Mr Earl Aurelius, vice presi-dent of EQE, which is under contract to the state, said the preliminary estimate of damage to structures and contents was \$15.1bn, excluding business losses. Of that total, EQE estimated that between \$1.5bn and \$1.9bn was covered by insurance.

EQE had used a computer model, combined with the obser-vations of 30 of its engineers in Los Angeles, to assess the damage, Mr Aurelius said. "We are feeling increasingly comfortable with our \$15.1bn estimate as we get further reports from the field," he added.

Damage was far more serious than in the 1989 San Francisco Bay Area earthquake, where costs rose to \$7bn, because of the higher concentration of properties close to the epicentre, the consultants said.

The estimates are preliminary and are being refined day by day. a spokesman for the governor said. However, the \$15bn to \$30bn estimate provides a good "ballpark", albeit a large one, he said.

Continued on Page 14 Dream into nightmare, Page 6 Quake-proof buildings, Page 10

Hanwa chief quits France starts \$6bn Elf sell-off

By John Ridding in Paris

privatisation Elf-Aquitaine, the oil company which is France's largest industrial group, will be launched today with the start of the premarketing period. Mr Edmond Alphandery, the economy minis-ter announced yesterday. "I have just started the largest

privatisation ever to take place in France," said Mr Alphandery. "I am confident in the success of the operation. It is a very attractive company and France's top industrial group."

The sale of the majority of the

state's 51 per cent stake in the group is expected to raise more than FFr35bn (\$5.9bn). Mr Alphandéry said the privatisation issue would take place over the coming weeks, depending on market conditions, and by April

From today, individual investors will be able to apply for shares in Elf. Of the 60m shares to be offered for sale on the financial markets, 33m will be re-served for individual investors and 27m will be allocated to the tranche for institutional investors. A further 6.5m will be

Continued on Page 14

over huge losses cial trading. In particular, the By Michiyo Nakamoto in Tokyo Mr Shigeru Kita has resigned as president of Hanwa, the Japanese

steel trading company, in the wake of huge investment losses in the financial markets which are forcing an extraordinary write-off of Y120bn (\$1.08bn). He took responsibility for the losses, blamed by the company on the sharp fall in the Tokyo stock market, which will contrib-

ute this year to an after-tax loss forecast at Y47.2bn. The write-off is believed to be one of the largest related to financial transactions made by

any Japanese company. Funds amounting to about YI.3 trillion still invested in financial instruments will be withdrawn over three to four years.

The company, which had a reputation for aggressive financial trading activities in the late 1980s, said it would end all transactions aimed at making profits on the financial markets and concentrate on its core business of trading in steel and other prod-

The decision by Hanwa, whose enormous influence on the financial markets at one time earned it the nickname of "shadow Bank of Japan", came as a stark reminder to the Japanese business community of the damage wrought by an era of huge asset

resignation of Mr Kita, who will become a consultant to the company, marks a humiliating end for a man whose keen financial instinct was legendary and once brought the company he led not only notoriety, but power and huge wealth.

At its peak, speculative financial trading supported record annual pre-tax profits of Y38.4bn, of which more than 70 per cent, Y27bn, came from non-operating profits.

Mr Kita will be succeeded for the time being by his elder brother, Mr Jiro Kita, currently chairman but who will eventually resign both as president and chairman to make way for his son, Mr Shuji Kita, a former bureaucrat with the Ministry of International Trade and Industry and managing director of Hanwa.

Mr Takashi Iwami, vice-president, said that forecasts for the year to March were also being revised. The core business of trading in specialised steel products was firm, leaving its sales forecast unchanged at Y570bn. However, pre-tax profits would be Y11.7bn instead of the previously expected Y4bn since losses from financial transactions would no longer arise at the pre-tax level. There would be a net loss of Y47.2bn instead of a profit of Y3bn and the final dividend was

inflation and speculative finan-

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Political uncertainty leaves the rouble without a prop

By John Lloyd in Moscow

A dam has burst for the rouble, with its fall from 1,200 to 1,607 against the dollar in less than three weeks.

The pressure had been building for months, thanks to the widening differential between the Russian inflation rate, of between 12 and 20 per cent a month in the second half of last year, and the stability of the Russian currency against

But what broke the wall was the political crisis caused by the refusal of Mr Yegor Gaidar and Mr Boris Fyodorov, the most prominent reformers in the outgoing cabinet, to serve

Mr Fyodorov yesterday

accepted the post of finance minister in the new cabinet, but the pressure on the rouble and the Russian financial system is likely to continue.

The banks are now very jittery about the future for economic reform - it was their movement out of roubles and into more stable currencies on the inter-bank market that triggered the rouble's most recent slide. The government will need to deliver a far more coherent economic policy to regain the confidence of its financial institutions. Nor will the structural need for a realignment in the currency, thanks to high inflation, be

Yesterday, Moscow's heavily barred exchange points were

surrounded by small crowds, with wads of roubles in their handbags and pockets.

Just off Pushkin Square, outside an exchange that had run out of money, a cashier was screaming at the queue, who were screaming at her. In the lobby of the upmarket Slavyanskaya Hotel, where President Bill Clinton staved last week, the branch of Dialog Bank had also run out of hard

By the end of the afternoon. most points in the centres appeared to be closed - with signs advertising the fact that they had run out of dollars, an implicit recognition that no one wanted to buy roubles. Most analysts were not yes-

terday predicting a complete

collapse of the currency. There is still demand for roubles the more so because cash transactions, from January 1, cannot be in dollars. Wages must be paid, purchases made. and for many, the dollar is still unfamiliar, even if stable. "This has been coming for

some time," said one analyst. Sooner or later the difference between the growing inflation rate and the dollar rate would have had to work through, and the political crisis made it sooner". This analyst had worked out that, had the rouble devalued parallel with inflation, it would now be trading at around 3,500 to the dollar - though he did not expect

it to sink so low. It is possible a full-scale panic could now emerge; the central bank, which intervened vesterday and the day before to limit the fall to around 100 roubles, could allow the rouble to sink, or he unable to stop it though intervention. The crowds changing money are not vast, but they are significant and could grow.

Whatever the outcome of the current political crisis, the structural pressure on the rouble is likely to remain for some time. Inflation is now thought to be very high - as high, according to the daily Sevodnya, as it was at the beginning of 1992, when a raft of prices were suddenly liberalised. Even as the triumph of last December, when it was brought down to the level of 12

trumpeted, prices zipped up in the week between December 27 and January 3, by at least 7 per cent. Prices are now on course to end the month more than 30 per cent higher than a month

Spending decisions just before, and very soon after, the December 12 elections could exacerbate the situation. Those made before included assistance to the coal industry and to agriculture, as well as increases to pensions and the minimum wage. Those made after include the payment of part of the Rbs6,000-7,000bn in unpaid wages and other govby Mr Fyodorov in the last

There have also been one-off spending commitments, such as the refurbishment of the shelled White House (set to cost \$70m); to the new parisamentary centre (at around \$500m) and the as yet unknown cost of the coming

agreement on economic union

between Belarus and Russia. Moscow's bankers are beginning to worry that they may not survive the crisis, in that they lack the hard currency to feed a sustained demand for dollars. Mr Alexei Obozintsev deputy head of Tokobank, said yesterday: "Yeltsin is the only hope left, he's the only reformer we have. He must act



10:11VE

of a central bank to such a

Brussels shies away from big aid packages

By Lionel Barber in Brussels

The European Commission yesterday signalled that it was re-examining how best to keep alive prospects for economic and political reform in Russia. Officials said that Brussels

was leaning toward more aid for training and other microeconomic measures aimed at encouraging private enterprise in Russia, rather than multibillion dollar macro-economic stabilisation packages co-ordinated by the International Monetary Fund

This reflects growing senti-ment that the EU should focus more on practical measures at municipal and regional level, especially now the hand of the economic reformers in Moscow appears to be weakened.

Sir Leon Brittan, chief EU trade negotiator, outlined the new thinking in talks three days ago in Brussels with Mr Ivan Silayev, the Russian ambassador to the European

"He told the ambassador that we only support President Yeltsin because he is a reformer, not because we simply want to support Yeltsin," said one official.

Between 1990 and 1993, the EU contributed almost threequarters of world aid -Ecu52.4bn (£41.23bn) - to Russia and the newly independent and the rules governing the former Soviet republics, much trade of uranium between the more than the US and Japan. EU and Russia.

Ecu3.5 bn, largely through spe-cially targeted aid pro-

Mr Henning Christophersen, economics commissioner, said this week that western aid to Russia should be broadened. "We should not forget how important it is for the reform programme to get the private sector to work in a more efficient way."

In a speech last Friday, Sir Leon called for aid efforts to include more social pro-grammes and spending on infrastructure so that the average Russian citizen recognised his stake in economic reform.

The new focus may provoke misgivings in the Clinton administration which - after some hesitation - has reaffirmed its faith in centrallyguided reforms based on lowering inflation and the budget deficit. President Clinton's message in his recent trip to Moscow was "more reform in Russia and more money". Negotiations between

Moscow and Brussels have been stalled since the political and economic power struggle. Brussels officials are braced for an even tougher Russian stance, even though the outstanding obstacles are relathe Russian banking sector



Key reformer Boris Fyodorov is staying, but that may not be enough to stem the rouble's slide Paster

Moscow backpedals in row over Baltic troops Russian commitment to

The Russian Foreign Ministry yesterday assured western diplomats that remarks by Mr Andrei Kozyrev, the Russian foreign minister, that Russian troops would stay in the Baltics had been reported out

However, doubts remain about Mr Kozyrev's - and the Russian government's intentions. "This was clearly meant to be some sort of signal," said a senior western diplomat yesterday. "But it's not clear what, since the signals vary depending on the part of the government they

Mr Kozyrev, who addressed ambassadors and senior

and interior ministries on Tuesday, had been quoted as saying that Russian troops should remain in the former Soviet republics, including the Baltic states, to avoid a security vacuum and to protect Russian speakers in these

Reports of his remarks caused protests from the Baltic

Lithuania said it was strange that such a speech was made immediately after the meeting of the presidents of the US and Russia and at the time when the new Russian parliament opened. Presidents Boris Yeltsin and Bill Clinton signed an understanding on the Baltics, which included a

Mr Georgy Karasin, the foreign office's chief spokesman, told the Interfax news agency vesterday that he had been using the words "presence" and "withdrawa!" (of troops) in the "broadest However, western diplomats believe that the permission to

the agencies to report the speech, and the barsher tone speech, and the newsper tone taken towards the Baltics, sends a signal to these states and to the world that the attitude conditions to harden especially since the Yeltsin administration sees a need to steal some of the thunder from the patriotic right is

Concern grows in US

By George Graham

US officials were yesterday putting a brave face on the emerging policies of Russian President Boris Yeltsin, but admitting surprise that President Sill Clinton's apparent successes in Moscow last week should have been so quickly called into quest-

The resignation of Mr Yegor Galdar from the Russian government has been seen as conthe Moscow summit, during which Mr Clinton emphasised the need to press ahead with

their hopes to the prospect of Mr Boris Fyodorov, the finance minister and another economic reformer, staying in the Russian government.

Such concerns over the pace of economic reform have been accompanied by rising anxiety over the continued presence of Russian troops in the Baltic states of Latvia and

Clinton administration officials were this week taken aback by the suggestion by Mr minister, that it would be dangerous for Russia to withdraw all its troops from the territo- Estonia and Latvia," he

Mr Yeltsin at the Moscow summit for a swift withdrawal of troops from Estonia and Latvia, and believed he had received assurances from M Yeltsin that this would hap-

Mr Michael McCurry, a State Department spokesman, sald that Mr Kozyrev's comments "certainly at odds with statements signed by President Yeltsin in

"We have told the Russian we expect prompt withdrawal of all Russian troops from

Enel chief faces power station fraud charges

By Robert Graham in Rome

Mr Franco Viezzoli, the head of Enel. Italy's electricity authority, was yesterday arrested on charges of alleged serious fraud, abuse of office and manipulation of bids relating to the construction of a power station at Gioia Tauro in southern Calabria. He was arrested with 10

members of Enel in a police operation relating to the alleged rigging of blds for the power plant and the involve-ment of the 'ndrangheta, the Calabrian mafia. Among the Enel executives were Mr Guido Gallizioli, the deputy director, as well as Mr Alberto Negroni. former managing director. A total of 39 arrest warrants

were issued covering local and national contractors, including Mr Lorenzo Panzavolta, the former head of Calcestruzzi, the Ferruzzi group's construc-tion arm. Those arrested include those suspected of operating front companies for the leading local mafia families, the Piromalli and Pesce.

Since 1989 magistrates in Calabria have been investigating the construction of Enel's power plant at Gioia Tauro. the site of an unbuilt steel complex. In 1990 work was stopped because contractors were suspected to have been infiltrated by the local mafia. Enel sought to restart the project and the go-ahead with new guidelines was given last November.

Enel said yesterday it hoped the matter would be clarified

as soon as possible. As a result of magistrates' investigations into bribes and illicit payments to contractors, evidence has emerged of alleged corruption in at least two Enel power station contracts - Brindisi in the south and Montalto near Rome. But this is the first time executives have been charged.



In a separate development,

Ravenna magistrates have decided to broaden the charges against the Ferruzzi family and former managers of the group to include conspiracy to commit a crime. This is the same charge as that levelled against criminal organisations and it is the first time magistrates have directed it against those running an industrial concern.

Those affected include Mr

Arturo Ferruzzi, the former chairman, Ms Alessandra Ferruzzi, his sister and wife of Mr Carlo Sama, former head of Ferruzzi's main industrial arm, Montedison, who was also indicted with the new charge; Mr Giuseppe Garofano, former chairman of Montedison; Mr Giuseppe Berlini, the Swissbased head of the Ferruzzi family's overseas operations, and Mr Sergio Cragnotti, the former right-hand man of the late Raul Gardini while he was running the Ferruzzi family's busi-

It is not clear how this will affect Milan magistrates' welladvanced investigation into the Ferruzzi-Montedison group.

UK seeks more EU ties with **Turkey**

By John Murray Brown

Mr Douglas Hurd, Britain's foreign secretary, yesterday promised an initiative to deepen ties between Turkey and Europe, in a move which Greece promptly attacked as in breach of European Union foreign and security policy.

Mr Hurd, who arrived in

Ankara vesterday, was due to deliver a speech on Europe and Turkey, ahead of talks today with both his Turkish counterpart, and Mr Klaus Kinkel, the German foreign minister.

With the Germans joining the talks, Turkey has an opportunity to air concerns about being isolated in the process of European integration, a discussion which has often been difficult to hold in the EU because of the Greek veto. The Anglo-German initiative is the first joint action to co-operate in areas of common concern.

Turkey, a Nato member, has had an agreement of associa-tion with the EU since 1963 and applied for full membership in 1987 but was rejected in 1989. Relations have since been strained over concern on human rights, Cyprus and Greece's use of its veto as an EU member to block financial

support for Turkey. Mr Hurd's visit coincides with the start of the six-month presidency of the EU by Greece. Turkey's long-time rival. In Athens a Greek government spokesman said the meeting breached the foreign and security policy outlined by the Twelve at the Maastricht summit in 1992.

In the unlikely event of an early decision on Ankara's application for full EU membership, the UK is seeking to cement Turkey's relations with Europe. Ankara fears losing ground to applicants from Efta and former communist states

Greece softens stance on French recovery conditions for EU entry

The Greek presidency of the European Union yesterday dis-avowed a proposal it made last week to limit EU regional aid available to the remote and poorer regions of the Nordic and Alpine countries which are

negotiating entry to the union. The proposal, which would have had most effect on Norway and Sweden, the two countries most reticent on membership, could have complicated negotiations which have to be completed by March 1 to keep to the deadline of entry in Jan-

uary next year. Yesterday, however, Mr Theodoros Pangalos, the Greek European affairs minister, said of the proposal that "it's not our position, it's simply a working paper". The confidential January 10 paper, nevertheless, is clearly described as

ment should take the final vote. programme to the European Parliament yesterday, is to

way from tomorrow for talks on the enlargement talks.
On the sensitive issues of

• The European Commission

The European Parliament yesterday appeared to have won the argument over its right under the Maastricht treaty to ratify the Uruguay Round world trade agreement on behalf of the European Union, writes David Gardner in Strasbourg.

The Commission and some member states were reluctant to allow parliament to ratify the treaty. But Sir Leon Brittan, EU trade commissioner, said yesterday it was only right that parlia-

visit Sweden, Finland and Nor-

regional and agricultural subsidies and how much the four applicants should contribute to the EU budget, the minister insisted "there is no Greek proposal at the moment, and there won't be until we've completed our talks with the candidate countries".

yesterday agreed on the shareout of the Ecul4bn (\$15.5bn) social fund for 1994-99, which is aimed mainly a "presidency proposal". (\$15.5bn) social fund for now be used to retrain work. Mr Pangalos, who presented the Greek presidency's work at combating long-term and able to structural change.

The Ecul4bn goes principally to those countries with the largest number of unemployed, excepting Greece, Portugal, Ireland and more than half of Spain, which, as relatively poorer areas, are entitled to

The UK share will be Ecu3.4bn, France gets Ecu3.2bn, Germany gets Ecul.9bn. Spain Ecul.8bn and

more generous EU structural

Italy Ecul.7bn.

The social fund is mainly for training and retraining the unemployed, but part of it can now be used to retrain workers who work in industries vulner-

hits bumpy patch

By David Buchan in Paris

The uneven nature of France's economic recovery was yesterday underlined by industrial production figures, released by Insee, the official statistics agency. In November last year industrial production rose by 0.6 per cent over its level in October following a month-onmonth drop of 0.7 per cent.

flicting indications of an economic upturn, the government is adhering to its forecast of 1.4 per cent growth for this year. while busily reviewing its options if the economy looks like falling far short of this. Mr Edmond Alphandery, the

economy minister, yesterday said the credibility of the government's forecast had been reinforced by a Bank of France survey of industrialists in December who "confirmed the improvement in industrial production detected in Novem-

put in the fourth quarter of 1994 will show a 0.3 per cent rise over the third quarter. The agency forecasts an average 0.4 per cent output rise in the first

two quarters of this year.

After Prime Minister
Edouard Balladur discussed the situation with three of his economic ministers yesterday, Mr Nicolas Sarkozy, the budget minister and official government spokesman, said "encouraging prospects" had been identified, and that no new measures would be announced before a special February 3 ministerial seminar. Mr Balladur is to hold similar discus sions on health insurance reform today and on unem-

ployment next week. This flurry of meetings is prompted partly by Mr Balladur's desire to regain political momentum after last week's setback to his education reform, and partly out of genuine uncertainty about the economy and worry over rising unemployment

Croats and Serbs form new ties

Croatia and Serb-led Yugoslavia yesterday agreed to establish low-level diplomatic relations, stepping up pressure on the Bosnian government to endorse a deal on the republic's partition.

Under the modest accord, signed by the foreign ministers of Croatia and Yugoslavia, the two countries will set up representative offices in their respective capitals by February 15. While proclaiming the declaration "a major step towards the normalisation of relations between Croatia and Serbia". Mr Franjo Tudjman, the Croatian president, was disappointed by the refusal of Mr Slobodan Milosevic, his Serbian counterpart, to extend full diplomatic recognition of Croa-

The agreement failed to address the most serious point of contention, the fact that Serbs have set up their own state, of Krajina, on a third of

ments "only for the territory that it controls". Diplomats said the restoration of communication and transport links would be top priority. However, similar agreements put forward since

Croatian territory. The Krajina

Serbs yesterday said Croatia

could sign international agree-

1991 have collapsed. Mr Mohamed Sactrbey, Bosnia's ambassador to the United Nations, expressed the Moslem-led government's fear of a Serbo-Croat carve-up at their expense. "We hope this does not signal a further alliance of war against our country. Croats should decide whether they are victims in this war or

Meanwhile, talks among the three warring parties on the division of Bosnia remained deadlocked as Mr Alija Izetbegovic, the Bosnian president, stuck to demands for the return of territory in eastern and western Bosnia seized by

In other sessions, Lord Owen and Mr Thorvald Stoltenberg. international mediators, discussed the creation of an international arbitration commission to settle territorial

Serb forces over 22 months of

disputes. In a surprise move the Bosnian spokesman yesterday announced that Mr Izetbegovic would back the arbitration proposal. It would effectively sanction the military status quo until the commission deter-

whether they are opportunistic mined which ethnic community should control a contested

> Serb leaders did not immediately comment on the proposal, which could win their endorse ment even though they have opposed international involvement in the past.

 The French government was yesterday considering a successor to General Jean Cot. who is to relinquish his command of United Nations forces in ex-Yugoslavia at the request of Mr Boutros Boutros-Ghali, the UN secretary-general, by March 31, writes David Buchan in Paris.

As the largest provider of UN troops in the former Yugoslavia, it is for France to propose replacing General Cot with another French general rumoured to be General Ber-

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ut a proEU leaves banana offer on the table

The European Commission said yesterday that its offer of greater access to the banana narket in the European Union for Latin American producers remained on the table until February 15 in spite of a damning report by a General Agreement on Tariffs and Trade

panel.
The Commission's decision to keep the offer open contradicts earlier threats made in a letter from Mr Rene Steichen, agriculture commissioner, and Sir Leon Brittan, trade commissioner, that the offer would be withdrawn if Latin Ameri-can producers continued with their Gett complaint.

Some European countries appeared unhappy with the Commission's apparent about-turn in addition, Mr Mickey Kantor, US trade representative, is reported to be protesting to the Commission over strong-arm tactics used in encouraging Latin American producers to agree to the deal. Latin American countries decided late on Tuesday to reject the EU's offer of greater access to the banana market after support from Costa Rica crumbled. Guatemala had held

The latest offer by the EU to eight Latin American producers would allow them to export 2.1m tonnes of bananas to the EU this year as opposed to 2m. tonnes last year. It would also increase quota allocations for the Latin Americans, chiefly benefiting Costa Rica which would see its share of the 2.1m tonne access rise to 23.4 per cent from 19 per cent in 1992.

A group of five Latin American countries have complained to Gatt about the EU's banana regime which favours African, Caribbean and Pacific producers under long-term agreements with former colonies particularly of France and the UK. A first panel report by Gatt was released to complainants on Tuesday.

The report found that the EU's banana arrangements are inconsistent with Gatt rules; in particular the tariffs charged, discrimination between groups of producers such as those from Latin American countries and ACP countries and the licensing regime. Although the report is unlikely to be adopted, it puts EU countries in a difficult position. Some member states are pressing for changes to the banana regime

US farmers seek curbs on Canadian wheat

By Nancy Dunne in

US farmers are pressing the Clinton administration to impose emergency curbs on the flood of cheap Canadian wheat imports now entering the US.

With many grain elevators bulging with Canadian wheat, US farmers have begun to take action. In Montana recently, farmers blockaded delivery of Canadian wheat to a grain elevator with parked trucks. "We never had wheat com-

ing across before the flawed free trade agreement with Canada," said a spokesman for the US Wheat Associates. "You wouldn't expect it to come across at cheaper than US US and Canadian negotia-

tors have been trying to reach an agreement on disputes in five farm sectors: wheat, peanut butter, sugar and sugar products, poultry and dairy. Mr Raiph Goodale, Canada's agriculture minister, said it was possible that agreement could be reached this week. Meanwhile, President Clinton has asked the US International Trade Commission to

investigate the wheat imports.

Christopher Parkes looks at Mercedes-Benz's commercial vehicle strategy

ercedes-Benz was investing in the North American Free Trade Area before the company knew whether talks between the US, Canada and Mexico would succeed, according to Mr Bernd Gottschalk, head of the company's commercial vehicles division. Whether it was accident or

design which led to the late-1980s purchase of Freightliner trucks in the US and the opening of Mexican capacity now making 12,000 buses and trucks a year, he does not say. But Nafta has encouraged a strategy towards positioning the company to take advantage of what he calls "market conglomerates" or regional market groupings which have yet to

He is already preparing for Mercosur, the proposed common market comprising Brazil, Argentina, Uruguay and Paraguay and he has posted watch on the Asia Pacific Economic Co-operation group. If the world is to evolve into clusters of trading neighbours, Mercedes-Benz intends to be prepared.

The company started preparing early for the arrival of Mercosur, laying plans to restruc-ture its Latin American manufacturing and at the same time breaking into the regional market for vans. The task

began last year with exports of vans from Spain to Argentina

and Brazil Meanwhile, capacity is being prepared in Argentina for the construction, starting in 1996. of a new van, the T1N, which is due to start production shortly in Düsseldorf. Of the 15,000 start-up production, Mr Gottschalk expects most will be shipped into Brazil. "Our Argentine factories will in future concentrate on vans and gearboxes while buses and trucks will come from Brazil."

Driven to globalisation by high export costs and widely different market needs, Mercedes commercial vehicles is already one of the most international of the Daimler-Benz group's manufacturing businesses. As Mr Gottschalk says, DM10bn of his DM25bn (£9.7bn) annual turnover stems from production sites outside Europe. While the Mercosur arrange

ments represent a refinement of an established global investment policy, there is more foreign spending to come.

In Europe, where Mercedes claims 30 per cent of the market for trucks over 6 tonnes and up to 12 per cent of van sales, Mr Gottschalk points out that future growth is strictly governed by expected economic expansion of 2 or 3 per

Mercedes-Benz: preparing for new market groupings

In China, he notes, Mercedes has 0.1 per cent of a market likely to expand by 8 to 10 per cent a year. In south-east Asia and other developing regions, market shares fluctuate

Driven to 'think global and act local'

between 0.5 and 1 per cent. "We need new ways to enter these markets," he says. Opening capacity, based on the "think global, act local" tenet, developed by his predecessor Mr Helmut Werner, is part of the answer. "We have to enlarge the philosophy."

This process, entailing knitting together the group's products and production sites into a global logistical network, has already started. Buses currently produced with a Beijing partner are built on a chassi from Mercedes do Brasil. New capacity planned for Shanghai will build a bus based on a

current Turkish model. But the concept will be fully tested this summer at the com-pany's Indonesian subsidiary, PT.GMM, selected to pilot pronent" truck, the MB 700. Co-or-dinated through a new regional logistics centre in Singapore; engines will be shipped in from Brazil, axles and drive trains will come from India. Japan will supply power steering and body parts

will arrive from Spain. The truck will also provide supplies for Thailand and Taiwan. Mr Gottschalk also foresees the model coming closer to home. Turkey, he says, is an ideal production

platform for central Asia. But he is reluctant to discuss prospects for building "component" trucks within Germany. an idea which would spell the jobs. He admits that with around 50 per cent of all parts made within domestic factories "we do a lot more than we should." His short-term target is to reduce vertical integration to 45 per cent, "To go fur-ther than that we would need to change our whole produc tion structure," he adds.

"We are trying to be more international than any of our competitors. This is a new concept for the company. It requires new motivation, and we are in the process of convincing our German work-force," he says. "I never believed in the world car, and the world truck is a myth."

Japanese drug production falls

domestic pharmaceuticals production registered its first fall in seven years during 1992, according to the latest data published by the Japan Pharmaceutical Manufacturers Association. The trade body blamed govern-ment imposed price cuts and distribution system reforms for the 2.2 per cent fall to Y5,574bn.

(£33,3bn). The growing strength of overseas groups in Japan and the continuing international weakness of Japanese companies helped the country regis-ter the world's largest trade 1992, worth Y246.8bn.

Exports increased 15.5 per cent to Y183.3bn. The largest export market was the US, worth Y41bn, followed by Germany (Y17.9bn), Belgium (Y15bn), China (Y14bn), France (Y13bn), South

h recove

Korea (Y11bn), and Italy

Only four Japanese companies generated more than 10 per cent of their sales overseas during the year to March 1993. These were Yamanouchi (29 per cent), Fujisawa (24.5 per cent), Tanabe (17.7 per cent)

and Takeda (10.2 per cent). Imports rose 4.3 per cent to Y430bn. Germany was the largest importer generating sales of Y106bn, followed by the US (Y80bn), the UK (Y48bn), Switzerland (Y46bn) and Sweden (Y26bn).

Japanese drugs groups have also been investing heavily in research and development durof creating world-class medi-cines. In 1992 they spent Y590bn on R&D, an increase of 14.3 per cent on the previous year. Smaller companies accounted for most of the rise. Ten years ago Japanese groups

If you think Airbus Industrie makes only one aircraft, maybe this will change your view.

Airbus Industrie has achieved a 30% share of the International civil aviation market because its long-term business strategy, based on a clear vision of the world's air transport needs, has created not just one aircraft but a family of seven: including the world's largest twin-aisle twin and the longest range jetliner in aviation history. Sales of all seven members of the Airbus family now total nearly 2000 aircraft worldwide.



Unctad report urges unipy parket regulation

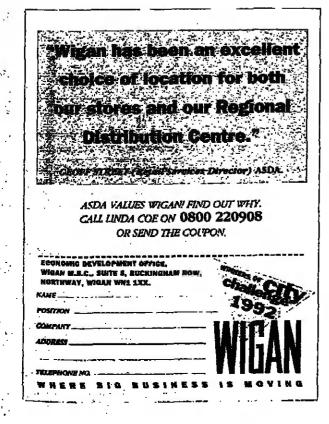
The United Nations Conference on Trade and Development, the main UN forum on development issues, is urging developing countries to improve the regulation and efficiency of domestic stock markets so as to tap the huge flows of foreign. capital seeking high returns in emerging markets.

This represents a big switch of policy for Unctad, which has in the past favoured loan finance from governments and banks for third world industrialisation.

It reflects growing signs that foreign portfolio equity investment (FPEI) is becoming an increasingly important source of external finance for developing countries, and one

In a report, Unctad notes that as a percentage of total long-term net resource flows FPEI has risen from 4 per cent in 1989 to 9 per cent in 1992. World Bank figures, which are on the conservative side, show that gross FPEI flows to developing nations rose from \$3.5bn in 1989 to \$13bn in 1992, before slipping to \$11bn (£7.4bn) in 1993, FPEI is a welcome source of external finance, especially since it is not debt-creating,

Unctad says, Global investors have tended to take a long-term view and foreign equity flows have not shown large fluctuations. How-ever, the report admits that FPEI tends to increase market volatility, which is an argument for opening domestic markets gradually.



'Foreign investment' fuelled China boom Japan's move

China said yesterday that its boom had been fuelled by a record \$27bn (£18bn) of foreign investment last year and that it was confident measures to slow the economic growth rate were proving effective.

The investment total made China "the country attracting the largest sum of foreign capital in a single year," said Mr Chen Yuan, deputy governor of the People's Bank of China, the central bank. He gave no breakdown of the figure,

which compared with an inflow of \$11bn in 1992, itself more than double Mr Chen seid steps taken last year.

China's advertising industry had good year in 1993, with spending 40 per cent up on 1992 in an otherwise flat world market. Saatchi & Saatchi's Beijing representative said yesterday, Reuter reports from Hong Kong. Real advertising growth is expected to continue at 40 per cent for China in 1994, though rates are likely to decline.

curbs on bank lending to finance real estate speculation, had been intended to produce "structural adjustment, not an across-the-board retrenchment. "We aimed at a 'soft landing.' We think we are getting there," Mr Chen said in a speech delivered by Mr Ma Yuzhen, China's ambassador to

agement group. Mr Chen was He was unusually candid about the

debate in Beijing over the need to slow growth, admitting that "there are still dissenting views on whether we prescribed the right medication, at the right time, with the right dosags."

Business people and high growth regions of China felt the measures were too harsh, while "the IMF people and World Bank people warned of the dangerous and unpleasant consequences of not being firm against inflation or other maladies of the economy," Mr Chen said.

Mr Zhu Rongji, vice-premier in charge of the economy and central bank governor, indicated that moves

maintained. Problems such as over-investment in fixed assets and rapid money supply growth "had not been basically solved," he said on state television yesterday. "The pressure for inflation could rise at any time." China is aiming to slow the economy to a 9 per cent growth rate in

1994 from 13 per cent rates in each of 1992 and 1993, and to cut inflation to about 12 per cent from about 17 per cent Mr Chen sald, however, that the slowing measures were only intended as a "stop-gap" while China tackled the "root cause" of its problems, which he described as the slow pace of reform of state enterprises and of the means of macro-economic control. "Controlling economic growth rates is easy, we have done that before more than once, but we cannot solve

the underlying problem and bring economic development on to a rapid, sustainable and healthy course without tackling the root cause," he said. Under way were reorganisation of the corporate system into limited liability companies, with amalgamations encouraged and unworkable enterprises allowed to go bankrupt. Bank-

ing, tax, financial market and currency reforms were also in progress. Under new tax reforms, enterprise taxes were unified at 33 per cent, per sonal income tax rates were also uni-fied, and VAT introduced. The treasury in Beijing would receive tariffs, consumption taxes and state enterprise income taxes, while local governments would receive business and local enterprise taxes, personal income taxes and land taxes.

over bidding hailed by US

By Nancy Dunne In Washington

Mr Mickey Kantor, the US trade representative, yesterday hailed Japanese plans to reform its bidding process in its \$20bn (£13.4bn) a year public sector construction market as "an historic step forward" and abandoned plans to impose sanctions in the dispute.

"I hope that this positive step sets the stage for conclud-ing meaningful framework agreements prior to the February 11 meeting between Presi-dent Clinton and Prime Minister Hosokawa," he said. The US and Japan had

agreed at the Tokyo summit to reach agreements, using quantitative and qualitative indicators" to measure results, in time for the bilateral meet. ing. However, administration officials have been warning of slow progress. In a speech this week in

Frankfurt, Mr Jeffrey Garten, the commerce department undersecretary, said little prog-ress has been made on crucial issues, such as government procurement in telecommunications, medical equipment, insurance and automotive

We are not seeking to man-

more accurate to say that we are trying to open the Japa-nese market by seeking to

have it 'un-managed."
The construction pact contains agreement to track foreign participation using "indi-cators" such as the number of overseas contracts granted and the value of the contracts The two sides will have regular annual meetings to evaluate

In the framework talks, Japanese negotiators have been reluctant to agree to any sup-position about imports on the grounds that "expectations" agreed in past semiconductor and automotive parts pacts have been interpreted by the US side as market share commitments.

The "action plan" Tokyo devised gives the US most of what it has demanded during the years of frustration over the inability of US companies to win Japanese government construction contracts.
Mr Kantor said there would

be "a lag time" before the contracts won by foreign companies is felt in their home economies. But he saw this as a boost for foreign participation in a \$1,000bn infrastructure

Plutonium gets star treatment

By Emiliko Terazono in Tokyo

Plutonium may be one of the most toxic substances on earth, but it is safe enough to drink, says the Japanese gov-ernment, which is promoting plutonium before the launch in April of Monju, the country's first fast breeder reactor.

A cartoon video made last year by Power Reactor and Nuclear Fuel Development (PNC), an affiliate of the Science and Technology Agency, shows Pluto, an atom-shaped cartoon character, informing a boy taking gulps from a jug that drinking water containing plutonium is harmless to the body since it is not ea absorbed by the stomach and

intestines. The government has been trying to reverse the negative image of nuclear power which has been spreading among ordinary Japanese since the wave of international criticism over a shipment of plutonium from France in 1992, and Russia's dumping of nuclear waste in the Sea of Japan last Octo-

for a teenage audience, has alarmed environmental groups which claim the explanation is highly misleading. An official at PNC said although the video explained that plutonium was hazardous to the human body if it was

The video, however, intended

absorbed by the bones, "waddn't want people to be too scared of plutonium". Meanwhile. Japan's nine electricity companies yester-day officially approved the construction of Monju's suc-

taken into the lungs or

The companies expect the construction of the fast breeder reactor, almo powerful as Monju, to start early next century, although nlans for financine have yet to be finalised and the site

The move came as II leading US anti-nuclear groups urged the companies to give up the plutonium programme since Japan's use of the material in nuclear reactors would provide justification for other nations

investigation began in 1992 after Mr Mehta was arrested

for his alleged involvement in

the Rs42bn (£900m) scanda

Indian tax probe sends shares into fall

yesterday after income tax inspectors announced the extension of a long-running probe into the affairs of Mr Harshad Mehta, the stockbro-ker at the centre of the 1992 securities market scandal. The Bombay Stock Exchange index fell 125.11 points to 3.825.91 amid reports of panic seiling of blocks of shares which investors feared might become subject to the investigation. Stockbrokers said that the market had in any case

Indian share prices fell

which rocked the Bombay securities market. Mr Mehta

ings in blocks of stock which they said were being held by others on Mr Mehta's behalf. The authorities then specified blocks of shares in nine leading companies held by 134 individuals and companies. Yesterday they added shares of a further 20 companies held by

Bentsen warns China over its MFN status

By Tony Walker in Beijing

Mr Lloyd Bentsen, US Treasury secretary, said yes-terday China had not made sufficient progress on human rights to warrant US renewal of its Most Favoured Nation trading status, but he indicated that Washington was nevertheless anxious to forge closer economic ties with Bei-

fing.
Mr Bentsen is the most senior representative of the Clinton administration to visit China. His presence in the Chinese capital is clearly designed to be part of a new US thrust to improve working relations dogged by bickering over human rights and arms dis-

"It's really time to re-engage China on economic issues. We need to help China reform. We need a forum to address our bilateral concerns," Mr Bentsen told reporters after meet-ing Prime Minister Li Peng.

Describing the human rights issue as "basic to our relation-ship," the US official said "there has been progress, but so far it hasn't gone far

enough". President Clinton is obliged by mid-year to rule on whether China has made sufficient improvements in its human rights behaviour to justify MFN renewal. Mr Clinton said last year that China would need to make "significant progress".

Mr Bentsen's visit to China follows a review of US-China policy and comes after the meeting last November between Mr Clinton and Chi-nese President Jiang Zemin in Seattle at an Asia Pacific Economic Co-operation (Apec) forum summit.

The Treasury secretary, who will co-chair a bilateral ecopomic forum tomorrow, said that among his objectives in Beijing was to persuade China ing its markets, and also to trate support for economic reforms

The two countries are reviving a joint economic committee which last met in 1987 to pursue issues of mutual concern. Washington has been pressing the Chinese on questions such as abuse of intellectual property rights, especially the pirating of compact discs. Mr Bentsen is also likely to

express concern about a wid-ening trade gap. Chinese exports to the US last year exceeded imports by \$25bn (£16.7bn), prompting protests from Congress leaders. China's trade surplus with the US is. exceeded only by Japan's.

Mr Bentsen's visit came jus

two days after the US and China signed a three-year textile agreement, averting a serious trade dispute. The US threatened to slash Chinese textile imports, but in the end agreed to an effective freeze at



Lloyd Bentsen, anxious to forge closer economic ties, greets Li Peng in Beijing yesterday

Nigerian central bank probe ordered

Nigeria's military ruler General Sani Abacha yesterday established a panel to investigate the central bank and told it to find out whether the institution was to blame for the

country's economic woes. "It has...become necessary to find out whether the Central Bank of Nigeria (CBN) has been a culprit or a victim in the unfortunate sequences that have culminated in our present economic troubles," Gen Abachn said.

The establishment of the seven-member panel of inquiry led by an economist, Mr Pius Okigho, comes after the government last week unveiled the 1994 budget which placed greater responsibility on the CBN for the management of Nigeria's scarce foreign

Many financial analysts doubt whether the central bank has the capacity to implement and police the policies effectively.

Algeria frees **fundamentalists**

Algeria has ordered the imme diate release of Moslem funda-mentalists held in two Saharan all those under house arrest. the interior ministry said yesterday, Reuter reports from

The ministry said the action was taken to help the success of a national conference on Algeria's political future next week. "This decision falls within the beginning of conciliatory measures to help the national conference succeed,

Barlier this month, the head of an Algerian human rights organisation sald that there were about 780 fundamentalists held in the two camps of Ain M'guel and Oued Namous.

Dawn raids in Cairo

More than 1,000 police commandos swept through Moslem militant hideouts in southern Calro yesterday in the biggest operation this year, Reuter reports from Cairo.

One policeman and a militant were killed and two policemen and one militant wounded in the dawn raids, the interior ministry said in a statement. At least 60 suspected militants were arrested.

The government sent 15 to a military court on charges of belonging to the illegal group which tried to kill Prime Minister Atef Sedki in a bomb attack in November.

care system shake-up 'looming' violence

The African National Congress said yesterday it plans a big shake-up in South Africa's health care system, with the private sector to be "discouraged" in favour of a substantial expansion of the public sector.

ANC officials yesterday published a draft National Health Plan which calls for private sector health care to be brought under the direct control of the state, which may take steps such as capping the salaries of doctors in the private sector and regulating their fees to ensure that "profit is not the major incentive of practitioners". The plan also moots a new national insurance

The alm is to "fundamentally correct the imbalances of the past", with whites and wealthy blacks enjoying first-world standard health care and most blacks receiving sub-standard care. However, any move that would jeopardise the quality of health care available from the private sector could substantially accelerate an already

Hong Kong's business community was shocked yes-

terday by the announcement

that Mr Michael Gale chief

executive of Hongkong Tele-

com, had died suddenly on

Monday evening. Mr Gale, 53, died in a local

hospital to which he had been

admitted last week for a back

operation, of a heart attack. He

is survived by a wife and two

Lord Young, executive chair-man of Cable & Wireless and

chairman of Hongkong Tele-

South African whites have been used to a high standard of health care since 1967 when Dr Christiaan Barnard performed the world's first heart transplant in Cape Town.

cerns about the ANC's plans for state intervention in the post-apertheid economy, ahead of a big economic policy conference due to be held by the organisation from tomorrow to Sunday.

"We must drastically review how we use our resources," Ms Cheryl Carolus, ANC National Working Committee member in charge of health told reporters in Johannesburg, saying the state was the most efficient provider of health care. "Huge problems have been created by thinking that the market can regulate health care," she said, adding central government had to play a more

She said the ANC was merely following an international health care trend: "There is international recognition of the central responsibility the government has in providing health care."

the performance of his duties. Mrs Anson Chan, acting gov-ernor of Hong Kong, described Mr Gale as one of the colony's

most dynamic and respected

Hongkong Telecom had

planned to announce yesterday

that Mr Gale was to be made

the company's deputy chairman. He was to relinquish the

chief executive's role to devote

more time to the development of Cable & Wireless' business

interests in Asia.

ANC calls for health | Right-winger hints at

South Africa's most prominent right-wing leader. Gen Constand Viljoen, yesterday warned that conservative Afrikaners would use violence to bolster their demand for an ethnic homeland, reflecting an apparent shift in right-wing strategy toward the

greater use of violence.

Gen Viljoen, who has long tried to moderate the actions of his more radical right-wing colleagues, warned: "sometimes you have to use a little bit of violence to prevent further big violence and clashes. There is a clash looming in our country". He said the right could prevent next April's elec-tions altogether if it decided on a boy-

Gen Viljoen was speaking as the deadline approached for changes to the new constitution aimed at accommodating the demand for Afrikaner self-determination. All changes are due to be agreed by next Monday. Negotiators from the right-wing Freedom Alliance were meeting the African to discuss possible changes, but conser-vative Afrikaner leaders said they expected little from the talks.

The Afrikaner Volksfront, the umbrella group which Gen Viljoen pendence from South Africa next Saturday unless its demands are met. It will declare its own "transitional authority" to rival the multi-racial Transitional Executive Council set up in December to oversee the run-up to all-race elections. ANC leader Nelson Mandela said Gen

Viljoen's statements were "very regrettable." Though he sympathised with minority fears, he would never contemplate a separate state for Afrikaners. though the ANC could accept a state where Afrikaners exercise autonomy so long as allepeople in it had the same citizenship and voting rights. • The secretary-general of the Com-

monwealth invited post-apartheid South Africa yesterday to rejoin the association after a break of 33 years, Reuter reports.

Telecoms chief's death shocks Hong Kong

By Stefan Wagstyl in New Delhi

been ripe for a fall after a 54 per cent rise since early

and others were accused of trading illegally in the interbank securities market in order to siphon funds into the Last October, trading was disrupted when it emerged the tax authorities had frozen deal-

The company went ahead, however, with the planned com, a subsidiary, said Mr Gale politic to have a Chinese exec-November prompted by largehad brought "enormous wisannouncement that Mr Linus Simon Holberton utive at the helm. scale foreign buying. dom and experience" to bear in Cheung had been appointed The income tax inspectors' Gale: dynamic and respected Laos starts to wake up to its energetic neighbours

Victor Mallet on how south-east Asia's poorest country is being caught up in the region's growth

ambassador for Hongkong

Telecom both in the colony

and, importantly, in China,

where the company has ambi-

Hongkong Telecom has long held that if China is to meet its

ambitious plans for telecom-

munications development, Bei-

jing will have to permit foreign

investment in the operation of

regional telecommunications

networks. It is working closely

with telecommunications

authorities in both Guangdong

and Pujian provinces.

tious plans for expansion.

casual giance at the national accounts of Laos might give A accounts of Laos might give the impression the country is in sub-Saharan Africa rather than south-east Asia.

Laos imports twice as much as it exports; it is dependent on the assistance of the International Monetary Fund and other foreign donors; and it is one of the poorest countries in the world, with an annual per capita gross domestic product of about \$230 (£154). Total GDP is \$1bn a year, less than the turnover of a large corpora-

tion in neighbouring Thailand.

Leos's 4.4m inhabitants are known more for their charm than their industriousness. Lao rice farmers have a reputation in this dynamic region for lying down, closing their eyes and listening to their crops growing in fertile paddy fields.

In towns such as Luang Prabang,

Morris Minors and 40-year-old Mercedes Benzes share the streets with more recent arrivals from Japan. In the capital, Vientiane, stallholders in the market are trying to sell old-fashioned Soviet cameras and hi-fi systems as well as Japanese refrigerators.

Laos, however, is changing fast. Even if it wanted to, this once forgotten corner of Indo-china could hardly escape the effects of the frenzied economic growth across its borders in China. Thailand and Viet-

Landlocked Laos is already a commercial crossroads of sorts. It levies a \$1,300 transit fee for new luxury cars - the Toyota Lexus is the latest favourite - on their way to the tycoons of China's Yunnan province from ports in the Gulf of Thailand. In the past such trade was hin-

dered by the difficulty of crossing the Mekong river, the appalling state of Laos's roads, and the uneasy relationship between Thalland and the communist government of the Lao

chief executive. Mr Cheung will take up his duties at the beginning of May.

He is currently deputy man-aging director of Cathay

Pacific Airways responsible for the airline's worldwide com-mercial activities and the most

airline. His job will be taken by

Mr Cheung's appointment

was seen as serving a number

of interests. With Hong Kong

returning to Chinese sover-

eignty in 1997 it was seen as

Mr Simon Heale.

People's Revolutionary party.
These days Thai-Lao relations are much improved. Australia has built the first bridge across the lower Mekong near Vientiane - a \$30m structure due to open in April - and other donors are financing construction of the road to China.

Even the building work is a novelty in a country where 85 per cent of the population depend on subsis-tence agriculture and have to forage for food in the forests if their crops are damaged by drought.

Abandoned by the disintegrating Soviet Union in the 1980s, Laos's socialist rulers (they have forsaken the communist label and dropped

the hammer and sickle from the flag) have encouraged foreign invest-ment as well as foreign aid. The "New Economic Mechanism" is the Lao code phrase for capitalism.

As in Laos's long-time ally Vist-nam, the ruling party is in an ideo-logical vacuum. Officially, the government of Mr Khamtay Siphandon says that the one-party system will stay for ever. State radio blares out the officially approved news from street corners.

The increasingly prosperous inhabitants of Vientiane, however, watch Thai television broadcasts (Thai and Lao languages are similar) or programmes beamed by satellite from Star TV in Hong Kong. They want to learn English and they go to discotheques.

The government is concerned about the social, environmental and

political dangers of foreign - especially Thai - influence and economic liberalisation. It has therefore moved cautiously, but it has moved none-

Moribund state companies are being privatised or closed. Sensing that the inaccessibility of Laos and its small population make it a relatively unattractive prospect for investors, the government has gone further than its neighbours and allowed 100 per cent foreign ownership of companies.

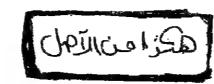
Clothing produced in more than 50 new factories has overtaken hydroelectricity as the country's main export, although there are plans for foreign investors to build hundreds of millions of dollars worth of new dams, increase electricity output 10fold and sell 1,500MW to Thailand by the end of the decade.

Timber processing is also thriving. Hunt Oil and Enterprise Oil are searching for oil and gas. Newmont of the US and CRA Exploration of Australia are looking for gold. Shinawatra of Thailand has won a \$63m contract to install telephone networks and a satellite earth station. Tourism is increasing. Some former refugees, Lao-Americans and Lao-Australians, are returning as

Foreign investment, much of it from other Asian countries such as Taiwan, Singapore and Thailand, is still pouring in at a rate of some \$150m a year, and the economy is growing rapidly: 7 per cent in 1992 and about the same again in 1993. In these two important respects, the statistics show that Laos is a poor country in south-east Asia rather than a poor country in Africa.







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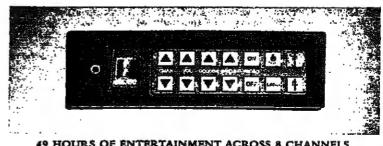
49 hours on the return flight. So you'd have to fly twice round the world to see it all.

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uake turns Californian dream into a nightmare

By Louise Kehoe in Los Angeles

The "California dream" has turned into a nightmare for many residents of earthquake-stricken Los Angeles. Monday's pre-dawn quake and the hundreds of aftershocks that continue to rock the region have destroyed more than homes and structures. For some, they have

Some 20,000 people in and around the city are estimated to have slept out of doors on Tuesday night. Scores of dazed, frightened residents of Northridge, at the epicentre of the quake, were yesterday fleeing the area after spending two nights without electricity and

here," said a man bauling a mattress on to the back of a pick-up truck. Furniture and possessions were strewn across the pavement in front of the building where he and his family lived.

The death rose to 42 after two more victims were found, crushed to death in their bed in a home in Santa Monica. Some 2,900 are reported to have been injured.

Flat dwellers seem to have taken the brunt of the earthquake's deadly toll. The Meadows Apartments in Northridge, where 16 people were crushed to death, has

become a grizzly attraction. Yet dozens of similar buildings in surrounding areas were also seriously damaged. Tilted at precarious Their destination did not seem to angles, broken open by the quake's matter. "I've just got to get out of jolt, they threaten to collapse with

the next strong aftershock. Incongruous signs - Now Renting and For Lease - still fluttered outside, even as residents struggled to gather their belongings into cars, trailers and rented vans. Removal vans were everywhere, double parked on residential streets, block-

Gas leaks remained a fear. Several residential streets in Northridge were cordoned off by police on Tuesday. Evacuated residents left signs - "gas leak" - and personal messages telling where they had gone. Dense smoke blackened the sky a few miles east, providing pungent evidence of the danger.

Whole streets of shops were boarded up with plywood. "Open soon. Big sale," was scrawled on

trade, evidence that some, at least, are determined to put the pieces back together themselves. The halfdemolished Pacific Contractors School, for builders, offered little encouragement to those who sought

professional assistance. At the Northridge Fashion Mall, a large shopping centre, people gathered to gaze at the collapsed multistorey car park and a Bullocks department store that appeared to be a write-off. National Guardsmen were stationed outside, not, they said, to prevent looting but to ensure nobody went too close to the damaged buildings.

Santa Monica has been hard hit as has Simi Valley, the site of the notorious first trial of the policemen who beat black motorist Rod-

A hardware store did a brisk ney King. The officers' acquittal rade, evidence that some, at least, sparked riots in Los Angeles. In Studio City, north of Hollywood, homes have been destroyed and hundreds of businesses

> Elsewhere, garden walls have collapsed, leaving rubble across the street. It is a small inconvenience. perhaps, but one that robs people of privacy as they camp out in their

Robbed of control over their lives people seem to take out their frustrations on the streets. At traffic lights, black-out by power cuts, drivers played a deadly game of "chicken", with predictable results. Los Angeles commuters were

trapped for hours in massive traffic jams yesterday morning as the ravaged city struggled to return to

some semblance of normality. For most this was the first day back at work since the earthquake.

For residents of the Santa Clarita Valley, to the north of Los Angeles, a one-hour commute turned into a three or even four-hour nightmare. With the main freeway linking the suburban region to the city closed by earthquake damage, they were forced on to an alternative route, only to have that partially closed by rock slides following another strong aftershock.

Traffic started to back up as early as 4.30am, according to the Calif-ornia Highway Patrol (CHP), and by 8.30am many who had started their journeys in the dark were still on

Although seven highways have been closed by earthquake damage,

most freeway overpasses showed no signs of structural damage. But all would have to be inspected, officials said, raising the prospect of further

The CHP urged travellers to avoid visiting southern California. "If you don't know your way around you will find yourself in trouble. Even for people who do know the area, driving is a trying experience," an official said.

Damage to the region's water supply systems was one of the most worrying problems, officials said. Close to 100,000 homes and businesses are without running water. The Department of Water and Power said three aqueducts had been ruptured and two pumping plants damaged. There are also many broken water mains.

Aspin to stay as defence hunt goes on

ing traffic.

By Jurek Martin in Washington new candidate would be

Mr Les Aspin, due to step down today as secretary of defence, has agreed to stay on until the Clinton administration names a new successor. following Mr Bobby Ray Inman's abrupt withdrawal as nominee to the Pentagon on Tuesday.

As President Bill Clinton left a Washington in the grip of Angeles earthquake disaster, there was no word on when a

named, or even if the administration had compiled a prospective short list.

The search for a new nominee, led by Mr Mack McLarty. White House chief of staff, only began last weekend, when the president, still in Europe, was advised of Mr Inman's intention to withdraw.

The retired admiral said that he had recommended a succesrecord cold to inspect the Los sor but, given the embarrassment he has caused, it is unlikely to be given any

weight. In effect Mr Clinton is back to where he was two months ago, when it was first decided to seek Mr Aspin's resignation.

There is a list of people whose names are invariably mentioned for senior defence positions and it appears to remain as it was, with the sub-

traction of Mr Inman's name. Generally reckoned to be on it are Mr James Woolsey, currently head of the CIA; Mr William Perry, now deputy secretary of defence; Mr John Deutch, Pentagon undersecretary for acquisitions; Mr Norman Augustine, head of Martin Marietta, the leading defence contractor: Senator Sam Nunn of Georgia, chairman of the Senate armed service committee: and congressman Dave McCurdy, the Democrat from Oklahoma.

Also mentioned are retired General Colin Powell, former head of the joint chiefs of staff. and retired Admiral William Crowe, due to be the next ambassador in London, Both

would require waivers from the law preventing former military men from serving in the Pentagon before a number of years have elapsed.

Each may have reasons not to accept any offer. Senator Nunn, for example, seems far too wedded to his power base on Capitol Hill to want to follow Mr Aspin's path to the Pentagon. General Powell's politics are a closely guarded secret, as are any political ambitions he may have.

The sudden emergence of an old rival puts the presidential favourite under pressure

Mexican uprising dents Colosio's image

By Damian Fraser in Mexico City

hree weeks ago Mr Luis Donaldo Colosio, the presidential candidate of Mexico's ruling Institutional Revolutionary Party, was preparing for an electoral campaign which many assumed would be little more than a formality. Like all his party's previous candidates, he was overwhelming favourite to become Mexico's next head of state.

Today such complacency has been dented. The New Year's uprising in the impoverished southern state of Chiapas, in which more than 100 people have died, and sudden re-emergence of Mr Manuel Camacho. his main rival for the party nomination, have fuelled old doubts about Mr Colosio's credentials for the job, and raised new ones about unity in the

The uprising in Chiapas, although confined to a few thousand guerrillas, has given fresh weight to criticisms of the economic and political model followed by President Carlos Salinas. As the hand-

picked successor to Mr Salinas and self-styled candidate of continuity. Mr Colosio and his programme have been

wounded by such attacks. While the Chiapas uprising has focused attention on poverty and under-development in Mexico, the main beneficiary may not be the leftist opposition, headed by Mr Cuauhtémoc Cárdenas, says Mr Federco Estevez, a professor at the Itam university. The uprising, he says, will make voters more worried about personal safety and political stability, and thus wary of supporting a party that calls for a radical overhaul of the existing political

Instead Mr Camacho may emerge as the main winner. After his appointment to the high-profile job of restoring peace to Chiapas, Mexico's newspaper columnists immediately speculated that Mr Camacho would use his position to challenge for the presidency, either from inside or outside the ruling party.

The speculation was fuelled in part by the announcement that Mr Camacho had asked



not to receive a salary in his

Colosio: problems

new role and would not form part of the government, freeling him, should he wish, to become

Mr Camacho was mayor of Mexico City and a possible presidential candidate until November, when Mr Colosio was unveiled as the PRI presidential candidate. In an unusually frank resignation speech, Mr Camacho promised to con-tinue in politics and fight for advances in democracy. He pledged loyalty to to the gov-erament of President Salinas, but not to the PRL

The possibility of a Camacho candidacy is still extremely remote. He is not popular in the PRI, partly because of his desire to introduce more democratic reforms, nor with the economist technocrats who have risen to power in the past decade and suspect him of populist tendencies. He would stand little if any chance of winning as an independent candidate, given the PRI's huge advantages in organisation and money over other par-

"Mr Camacho is ambitious but not mad," says Mr Raymundo Riva Palacio, an editor at El Financiero newspaper who dismisses speculation of a candidacy this year.

There is little doubt that Mr Colosio has been damaged by his old rival's new prominence. The appointment of the ambitious Mr Camacho has made Mr Colosio look weak. Mr Salinas announced the appointment on the very day Mr Colosio's election campaign started suggesting to some a calcu-

lated snub. Mr Colosio has decided to respond to the threat of Mr Camacho by saying next to nothing - exposing him to still further criticism of being weak and ineffectual. Mr Francisco Cárdenas Cruz, the influential columnist for El Universal, on Tuesday described his campaign as all but invisible.

Mr Colosio's supporters say that there is plenty of time before the August elections to recover from the poor start, and that any attempt to benefit from the crisis in Chiapas would backfire. Such views reinforce long-held criticism that Mr Colosio is too passive and lacks independent ideas to make a good president.

Mr Colosio's platform will be modified by events in Chiapas. The candidate will focus more on anti-poverty and regional development aspects of his programme than hitherto, supporters say. He is also likely to emphasise further his promise of free and fair elections, in answer to those who argue that the Chiapas uprising occurred as a result of a lack of democracy in the country.

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CBS wins winter reforms Olympics rights

By George Graham in Washington

CBS may have lost its broadcasting rights for American football, but it has has reasserted its claims as a top sports television network by winning the US television rights for the 1998 winter

The network was due to announce yesterday it had secured the rights for the winter games, to be beld in Nagano, Japan, with a record bid of \$375m. CBS televised the Albertville games in 1992 and will also broadcast next month's winter Olympics in Lillehammer, for which it paid around \$295m.

The Lillehammer games could draw enormous attention, as the women's figure skating contest, already one of the most popular of a corruption scandal in Contelevision events, is now rapidly turning into a made-for-TV melodrama after the attack on Ms Nancy Kerrigan, one of the top

CBS was stunned last month when it lost the rights to broadcast games from the National Football Conference, the top American football league, to Mr Rupert Murdoch's Fox Network.

Grip of Siberian Express

A weather front meteorologists were calling the "Siberian Express" gripped the upper Midwest for the sixth consecutive day yesterday, with extreme cold closing businesses and schools and snarling airline traffic, reports Laurie Morse from Chicago. At Chicago's O'Hare airport, the busiest in the US, many flights have been cancelled since Monday. Snow was still hampering

ttempts to normalise services. The spell is breaking records. Temperatures in Chicago have not reached above zero for a week, with the mercury dipping to 21 degrees below zero yesterday. In northern regions of the midwest, temperatures fell as low as 60 degrees below zero.

US trade gap narrows

Tumbling oil prices helped narrow the US trade gap in November by 6.7 per cent, to \$10.17bn, the Commerce Department said yesterday, Reuter reports from Washington. In the first 11 months of last year, the trade gap stood at an annualised \$118.7bn, its highest level since \$152.1bn, in 1987, the department

The merchandise trade deficit for October was \$10.9bn, revised from a previously reported \$10.46bn. The trade deficit with Japan declined in November to \$5.72bn before seasonal adjustment, after swelling to \$6.09bn in October.

The department said imports declined by 1.5 per cent in November to \$50.24bn, due largely to a sharp \$1.15.6m drop in the cost of oil imports to \$3.09bn. Exports declined by 0.1 per cent to \$40.07bn, reflecting decreases in industrial supplies and materials,

Bar on Banco Latino

A Venezuelan criminal court judge has banned directors of the failed Banco Latino from leaving the country, according to reports yesterday. Banco Latino, Venezuela's second largest bank, was taken over by the government last Sunday, reports Joseph

Miami crime curfew

Dade County commissioners have voted to adopt a curfew almed at reducing crime by requiring teenagers to get off the streets after 11pm, Reuter reports from Miami. The controversial measure, expected to be challenged in court by civil rights activists, will punish repeat violators by recalling driver's licences or fining parents up to \$500.

Brazilian debate resumes

By Angus Foster in São Paulo

Brazil's stalled constitutional review finally resumed yester-day and the first proposed amendments, including changes to the presidential term, could be voted on today.

The review, which had been on hold since October because gress, is likely to make significant changes to the country's creaking political system. But amendments to modernise the economy are more controversial and face considerable

Mr Nelson Jobim, the review's co-ordinator, has prepared the first tranche of proposals from an original list of 18,000 suggestions. His propos als include a cut in the presidential term from five to four years and allowing holders of executive positions to seek reelection while still in office.

At present, leaders have to resign six months before elections while presidents and governors cannot hold the same office in consecutive

This system, designed to reduce the advantages of incumbency, has usually weakened the last year of an elected official's term. "They only govern for two years, the rest of the time they are learning to govern or politicking for the next elections," according to Mr Jobim.

Other proposed changes include an end to Brazil's com pulsory voting laws and stricter rules to prevent men switching party affiliation mid-term. Congressional immunity,

which is extremely broad and has allowed some congressmen to escape criminal charges, would in future only extend to guaranteeing freedom of speech and association. Analysts agree that all these changes would make small but important changes to the way Brazil is governed.

 Brazil's monthly inflation rate edged through the psychologically important 40 per cent mark in the period between December 16 and January 15, according to one of the main organisations which track price rises.

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DR. JOSE SERRA Partido Socialista Democratico Brasileiro

SR. ALOIZIO MERCADANTE Partido dos Trabalhadores

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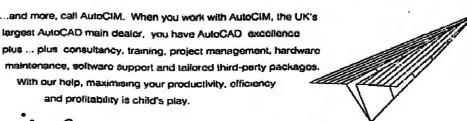
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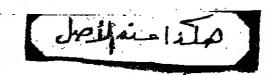
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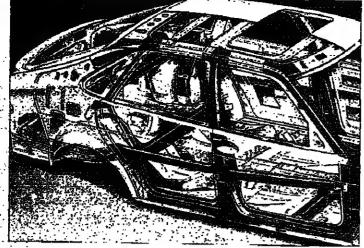
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FINANCIAL TIMES THURSDAY JANUARY 20 1994



Passengers are protected in a steel safety cage.

The new Saab 900's door handle is intentionally-recessed to reduce wind-noise. With your palm up or down it offers a firm grip. Well appreciated in bad weather or emergencies.

The front was hit at 56 kph.

Designed to crumple, it absorbs and distributes collision forces. The driver-protection system includes seat-belt with pretensioning, airbag, collapsible steering column and our patented A-pillar/front sill connection, reducing leg injury risk by helping to deflect the front wheel from intruding into the cabin during an offset frontal collision.

The rear was struck at 48 kph. Our new Saab 'Safeseat' concept features a unique new steel beam assembly, offering all three occupants three-point

team has worked beyond test-track and laboratory, analysing real-life road accident data. The car bristles with safety features which apply in all markets, not only where legislation demands.

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Active Safety? Avoiding accidents in the first place. We match our chassis resonance to that of the human body with prompt and precise signals. (Germany's authoritative "Auto, Motor und Sport" magazine: '...a high level of performance and comfort owing to a sporty and comfortable chassis'.)

The driver receives an uninterrupted flow of vital signals enabling corrective or compensative action.

Perhaps explaining the uncanny feeling of security and harmony that accompany even your initial drive.

By increasing chassis rigidity, we have improved handling and driving behaviour consistently across all speeds and loading conditions increasing the car's predictability, an advantage that could be decisive for accident avoidance.

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Over one hundred prototypes were deliberately crashed. A three-way collision simulated effects of a multiple accident.

inertia seat belts and individual head restraints*. The lower seatframe also acts as a cross-member reinforcing side-protection (the rear seat backrest can be optionally equipped with two foldable child seats).

It was rammed in the side at 54 kph. All doors are packed with shockabsorbent foam. The side-protection-system deforms defensively while absorbing collision force. Occupants are housed in a reinforced steel safety cage that deflects high-speed collision forces. Result? A battered new 900 with safety cage intact. Passengers would have been shaken, but alive. For 25 years, our safety engineering

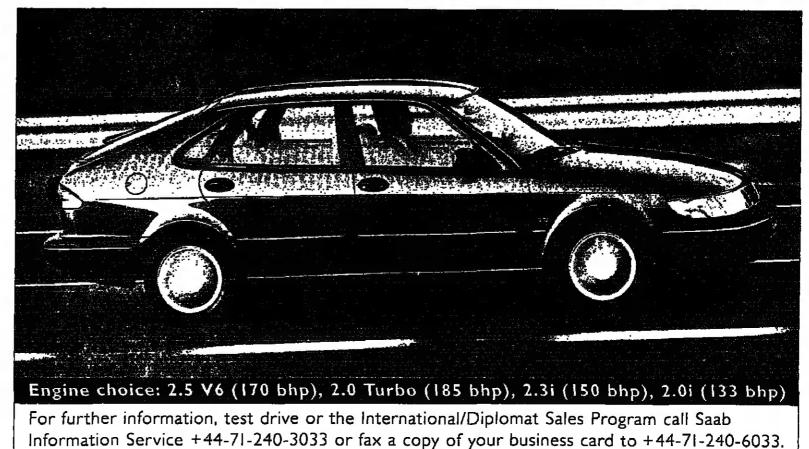
car. Based on the identical design philosophy, our tests indicate that the new 900 is equally as safe. Other insurers agree, endorsing the new 900's safety and stability by, in most cases, reducing premiums below other cars in its class. Very sensible. Very satisfying. And very Saab.

THE NEW 900. VERY SAAB.



*Centre head restraint is an option

Specifications and standard equipment may vary by market. Consult your nearest Saab retailer.



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Customs warns Eurotunnel on security checks

British customs officials have warned Eurotunnel that attempts to police the Channel tunnel once it opens will be undermined by the company's rules on obtaining information on

According to a senior official, there are concerns that when the tunnel opens in May, customs will not have the information it needs, although passengers will be subject to standard passport checks and customs officials will travel on trains.

Violence

fears lead

to soccer

cancellation

German soccer officials

yesterday cancelled a friendly

match against England which was scheduled to be played in Hamburg on Adolf Hitler's

birthday because of the possi-

bility of violence between neo-

Nazis and left-wing groups.

April 20 marks the 105th

Nazi dictator.

diversary of the birth of the

After a meeting in Hamburg

that also included local and

federal officials, Mr Wolfgang

Niersbach, a spokesman for

the German soccer federation (DFB), said the game had been

called off because of the Ham-

burg city government's fears

Mr Werner Hackmann, the

Hamburg official in charge of

internal security, had issued a

"very nrgent recommenda-tion" against holding the

game in the northern port city

He added: "We regret such a

decision but we don't want to

give right-wing extremists a

There was no immediate

word on when and where the

match would be played,

although German officials

hope the fixture will be able to

take place sometime this

spring, since it is an important

part of the German team's

build-up to their defence of the

World Cup in the US this sum-

Mr David Bloomfield, a

spokesman for the English

Football Association, said the

decision to cancel the match

was made by the City of Ham-

burg for security reasons. No decision had yet been

taken on whether the match

would still be played and if so

where and when it would take

talks with the DFB at this

weekend's European Champi-

onships draw in Manchester.

Mr Bloomfield said, how-

ever, that it would be difficult

to move the match to a differ-

ent date: "April 20 is an inter-

national date. With the crowded fixture list it is not

The next match for cur-

rently managerless England is

against European Champions

Denmark at Wembley on

P&O European Ferries has

threatened to dismiss more

than 1,000 of its employees if

they refuse to accept new con-

ditions of employment. The

company has also threated to

sack them if they strike

tion but a negotiated settle-

ment", said Mr Geoff Christian,

the company's fleet director.

"We don't want a confronta-

against the proposals.

By Robert Taylor,

easy to move dates around."

on Hitler's birthday.

"From a purely customs point of up and go system. We think the view, it's going to mean more drugs controls we will have will be suffigetting through. From a security angle, it could mean that some terrorists will be travelling and no one will pick them up," he said.

Customs views the threat as so serious that it has been considering asking the government to put pressure on Eurotunnel, the tunnel operator, to change its practices.

However, the company said last night: "We never intended to give full passenger details. We are a railway not a ferry company. It's a turn trains on any particular day.

Customs officials believe that effective policing of Channel crossings is dependent on being given full information on vehicle registrations, passengers and freight.

However, the operational system which Eurotunnel plans will limit the information it can give to customs to advance reservations only, which it is estimated will account for about only 30 per cent of those actually using the

Eurotunnel's operations, unlike the ferry companies and airlines, are excluded from the UK's Carrier Liability Act under which companies are under obligation to provide the fullest information on passengers and

What are described as "serious" behind-the-scenes negotiations aimed at preventing a row over the information issue have included high-level meetings between senior customs officials and Eurotunnel executives. A senior customs official said: "If we are not given full information as

to who is travelling, we can't select individuals for target searching based on intelligence. The alternative is to search everyone. This, however, is impractical. So effectively the control element is going to be reduced substantially.

Eurotunnel last night defended its security record.

"Our security system is in place and is a vigorous as ever. We have deliberately not changed our control procedures and TML security people are still in place, the company

Britain in brief



Single market drug fears disproved'

Fears that the first year of the single market would provide opportunities for drugs smuggling have been disproved, Sir John Cope, paymaster general

Senior customs officers announced record scizures last year of canaabis, and synthetic drugs such as 'ecstasy and amphetamines.

Cannabis scizures rose 19 per cent in 1992-93 to a record 53 tonnes, with a street value of £176m. Synthetic drug seizures rose 215 per cent to 1,097 kg with a street value of £133m. Seizures of heroin increased by 25 per cent to 562

The number of people arrested in the UK as a result of international drug operations rose 29 per cent to 3,302, but cocalne seizures fell 33 per cent from the record

2,250 kg in 1992 to 748 kg. Mr Douglas Tweddle, chief customs investigating officer, said intelligence predictions that South American barons would target the UK and western Europe were becoming a

The Caribbean and West Africa were becoming important suppliers of cocaine, while the overland Balkan with heroin smugglers, Mr Tweddle said.

Howard to review legal proposals

The British government was yesterday preparing to water down plans to reform the police and courts in the face of growing opposition in the House of Lords - the non-elected upper legislative chamber - to key aspects of its legislative programme.
Mr Michael Howard, home

secretary, signalled the climbdown after Lord Whitelaw, a former Conservative home sec-retary, attacked the police and magistrates courts bill for the second time in two days.

Mr Howard, who defended the bill after it was mauled by Tory critics in the Lords on Tuesday, was "prepared to lis-ten to detailed suggestions which might improve upon the

Ulster tourist expansion hopes

A successful peace initiative in Northern Ireland would prompt a 40 per cent rise in tourist numbers to 1.77m a year within three to five years and create "many thousands of new jobs", according to the Northern Ireland Tourist

Mr Hugh O'Neil, its chairman, said yesterday that tour-ist numbers to Northern

The NITB has recently been

Renault in accident plan

Renault UK is launching a new weapon in the flerce UK new car sales war - accident management on every new car

It has formed a venture with Accident Management Company, part of a northern-based fleet management group, to take over the administration of the entire aftermath of an accident, from contact with insurers to overseeing repairs, at no cost to the motorist.

The scheme, available for fleet and private buyers. already covers 31,000 Renault vehicles in the UK and is expected to be extended to more than 130,000 by the end of this year.

Property industry raises £5.7bn The UK commercial property

industry raised £5,74bn in loans, bonds and rights issues in 1993, the largest total since 1989 and an 88 per cent increase on the previous year. The statistics, which were compiled by chartered surveyors Savills, reflect a change in perception about the prospects for UK commercial property. Expectations about the performance of property increased sharply as a result of the

improved prospects for the economy and the decline in interest rates and bond yields. The total raised included £2.65bn from loans, £710m

from bonds and £2.39bn from rights issues, compared with from bonds in 1992. The large increase in rights issues reflected a re-rating of property company shares.

The level of funds raised through loans in 1993, which included a £1.1bn loan in October to allow Canary Wharf to exit from administration, was similar to the 1992 total. Of the debt of \$3.36hn, £2.18hn was used for refinancing existing debt, leaving £1.18bn as

new money into property.

The statistics do not include the money invested directly into the market by institutional investors.

MoD incentive to shipyard buyer

The UK Ministry of Defence would be in a position to award a contract to Swan Hunter, the stricken Tyneside shipyard, if a potential purchaser was willing to underwrite the bid, it emerged yes-

Since the yard went into has said it can tender for orders, but an award can be made only if it is on a sound

financial footing. It became apparent yesterday, however, that a potential bidder would have the option of backing a bid for an order before committing itself to buying the yard in north-east

England. Swan Hunter's remaining 1,080 employees are fitting out its last orders - two Type 23

Vintage wine beats estimate

One of the world's most expensive wines lived up to its reputation yesterday when a bottle was sold for more than £9,000 at auction in London.

The double magnum of Cheteau Petrus 1961 was sold for £9,350, beating its estimate of

Head of Sotheby's Wine department Ms Serena Sutcliffe said: "It is always a major event to find Chateau Petrus of such an outstanding vintage in a double magnum.

Italian entrepreneur plans Gatwick airline

By Paul Betts,

BAA, the airports operator, and British Aerospace are backing a proposal by an Italian airline entrepreneur to

start up a European scheduled airline based at London's Gatwick airport. The new airline, Debonair, which plans to operate up to seven BAe 146 regional jets

from Catwick to several Euro-

pean destinations including Paris, Amsterdam, Munich. Berlin, Rome, Milan, Madrid, and Barrelona is being set un by Mr Franco Mancassola. Mr Mancassola is a former senior executive of Continental Airlines and World Airways of the US and has 30 years' expe-

rience in the international air-

line industry. Mr Mancassola said yesterday that he had already raised £6.5m of the £13m equity finance for his new airline and planned to launch Gatwick scheduled services in the

BAA supports the venture as it has the potential to fill the gap left at Gatwick by the collapse of Air Europe and the demise of Dan-Air, which has been absorbed by British Air-

Mr Alian Munds, Gatwick airport's managing director, said passenger traffic on European scheduled routes from Gatwick had dropped from about 5.5m to 3.5m during the past three years.

With BA dominating shorthaul European scheduled air- Heathrow, which has become

Law Courts Correspondent

The former property entrepreneur, Mr Nazmudin

Virani, helped the Bank of

tional carry out its massive

international fraud by signing

bogus documents enabling the

bank to overstate its profits by

\$30m (£20m), a jury heard at

the Old Bailey in London yes-

The assistance given by Mr Virani, the former head of Con-

trol Securities, the property

and leisure group, enabled BCCI to deceive the Bank of

England into renewing its

banking licence. It could there-

fore continue taking deposits

Final negotiations are due to

take place tomorrow between

unions covering crews and

shore staff at Felixstowe in

Suffolk, Larne in Northern

Ireland and Cairnryan in Scot-

land over company plans to cut

wage costs from £10m to £7.5m

a year. Members of the RMT mari-

time union at Felixstowe,

Larne and Cairnryan voted last

week by 319 to 36 to back

industrial action and reject the

company's proposals.

By John Mason,

terday.



Debonair Airway's chairman Franco Mancassola said yesterday that he had already raised 26.5m of the £13m needed for his airline

line services from Gatwick, Mr Munds said many long-haul airlines using the airport were keen to see a new airline offering European services from

The UK government's liber-alisation of London air traffic rules has encouraged many international airlines to switch services from Gatwick to

was insolvent, Mr Anthony

Virani denies one count of con-

spiring to defraud BCCI deposi-

tors, 11 counts of furnishing

false information to Price

Waterhouse, the bank's audi-

tors, one count of theft and one

of false accounting.

Mr Virani's co-conspirator in

the fraud was Mr Mohammed

Haque, the former head of

BCCT's property division in the

UK, Mr Hacking said. After the

collapse of the bank in July 1991, Mr Haque fled to Pakis-

tan from where he could not

The company warned yester-day that it had gone as far it

could in making "considerable

concessions" to changes in

working practices it presented

The company had agreed to

scale back its proposed job cuts

of 240 by half to meet union

between the two sides at P&O's

Portsmouth operations. Last

week maritime officers in

Dover accepted the company's

Taiks are continuing

to the unions last September.

Ferry operator insists on wage freeze

anxieties.

Hacking QC told the court.

overcrowded. Both BAA and the international carriers using Gatwick see a new entrant as creating greater competition and choice at Gatwick.

The new airline plans to start services in September using four BAe 146 jets leased from British Aerospace's aircraft fleet asset management organisation. Mr Mancassola plans to increase the fleet to

Mr Hacking said that Mr Vir-

ani was the largest customer of

Together they embarked on a fraud that benefited both BCCI

and Mr Virani's private prop-

As BCCI's financial troubles

increased in the mid-1980s, Mr

Virani signed a series of bogus

documents to help "plug the gaps" in the bank's accounts

and hide the truth about its

financial position, Mr Hacking

to last about three months,

terms - the rest of the work-

Mr Tony Santamera, the

RMT's national officer, said

yesterday members were

'extremely angry" at the com-

pany's attitude. He said man-

agement had said those refus-

ing to work under the new

freeze for most of its workers

with a 25 per cent cut in salary

for more than a hundred cater-

P&O has insisted on a wage

conditions would be fired.

force is non-union.

The trial, which is expected

erty empire, Mr Hacking said.

scratch yours

from the public long after it be extradited to the UK.

Mr Hacking was opening the third prosecution brought by he and Mr Haque developed a

the UK Serious Fraud Office "you scratch my back and I'll

BAe's asset management organisation, said the UK manulacturer was backing the new

Mr Robin Southwell, of

seven BAe 146s by the summer

venture and proposing to lease the first four 146 aircraft for a total of \$500,000 a

services to European business

cities, the new airline also plans weekend services to leisure centres including Nice and Venice.

Under the European Union's new airline liberalisation regime, any EU citizen can now start up an airline in any member state as long as it meets safety, management and financial fitness require-

Apart from daily scheduled

UK's third BCCI trial opens British Aerospace announces 500 missile job cuts

By David White, Defence Correspondent

British Aerospace yesterday unveiled plans for further job cuts involving about 500 staff in its missile division, more than a tenth of its remaining workforce in the sector.

The cuts, likely to involve compulsory redundancies, follow a reduction of 830 jobs at three civil aircraft plants

announced last week. The company's Dynamics guided-weapons division, which is due to be merged with the missile-making activities of France's Matra group, will be reduced to 4,040 employees less than a quarter of the level at the end of the 1980s.

BAe blamed deferment or cancellation of a number of UK and overseas orders. The main reduction affects 330 jobs at its main missile manufacturing operation at

Lostock, near Bolton - about a quarter of the factory's workforce. In addition it plans to shed 160 jobs at Stevenage in Hertfordshire and 20 at Bristol. The company said the cuts bore no relation to the merger

talks with Matra. The talks. due to be completed by the end of last year, have taken longer than expected, but BAe said it was confident an agreement would reached in the next few

months.

Further reductions were necessary, it said, despite a recent £100m UK order for additional Seawolf naval missiles. It faced a gap before production of the missiles started in late 1995. At the same time, production of the Alarm anti-radar weapon, used for the first time in the Gulf war three years ago, was coming to an end.

However, it said it still had strong medium-term prospects, notably with the new Advanced Short-Range Air-to-Air Missile (Asraam), destined to equip the RAF's Eurofighter jets. In contrast to the trend of

cuts in the defence industry. the Southampton warship builder Vosper Thornycroft announced yesterday it was recruiting 60 employees, mainly steelworkers. The move reflects the build-up of construction work on vessels for Oman and Qatar.

Board.

Ireland rose in 1993 for the fifth consecutive year. Final figures for last year have still to be compiled, but tourist enquiries and hotel occupancy rates showed increases over 1992 for the first half, with enquiries up 70 per cent.

expanding its presence in Europe, North America and Investment in the tourist industry in the province is estimated at some £200m over

the past five years, while some 1.25m visitors came to the province in 1992.



Michael Sydney, export director of Lock & Co, a hat shop in central London which was founded in 1676. The company was yesterday presented with the NatWest Export Award for small businesses, given to companies with an annual turnover of under fim. He said the best selling lines were tweed caps, which are popular in Italy, France, Germany and Belgium. Picture: Lydia van der Meer

Major pays the price for predecessor's sins Philip Stephens on the prime minister's efforts to

I t is in the book of Exodus after the flight from Egypt that the unforgiving God of the Old Testament delivers his warning to the chosen people: "I am a jealous God visiting the iniquity of the fathers upon Mr John Major knows what

he meant. Buffeted by the political fallout from Scott enquiry into arms sales to Iraq, the shady dealings by Westminster's Tory council and an aid-andarms deal with Malaysia, Mr Major is paying for his prede-

He is furious with Labour's attempt to pin the sleaze label on to his government. He is an honest politician. He does not like being branded the leader of a bunch of crooks. But take them aside and

many Conservatives will readily acknowledge that after so long in office any party runs the risk of becoming corrupted by the habit of power. That, they judge, is what happened in Mrs Margaret

Thatcher's third term of office.

The massive mistakes in public

policy - over the poll tax and

after her third election victory in 1987 were mirrored by an arrogant disregard of accepted standards in the private busi-

ness of government.
"It was corrupt", admits one minister who served in that administration. That is not to say individuals were making money out of their position in government. But otherwise: anything went as far as No 10

was concerned". The exports to Iraq inquiry by Lord Justice Scott has not uncovered any great conspir-

Mr Major's exposition on Monday of his distinctly bitpart role in the affair was convincing. Labour understandably want to pin blame directly on him but the effort does not carry great conviction.

What the hundreds of hours of evidence and thousands of pages of written evidence to Scott does reveal is an unapologetic contempt among some

(not all) ministers and officials for their own rules and for the institution of parliament.

shake off the opposition's allegations of sleaze

For all the sophistry now being employed to argue that there is no case to answer, it is hard to find anyone in the senior ranks of the government who does not expect Scott to reach some damning conclu-

The decision by the Thatcher government to devote £300m of Britain's overseas aid budget to an uneconomical hydro-electricity project on the banks of Malaysia's Pergau river is part of the same picture.

Ministers deny the scheme was linked explicitly to a £1bn arms deal negotiated personally by Mrs Thatcher. When Mr Major gave final

approval to the project in 1991, ie was simply handing over a cheque she had promised. He received the assurance of Whitehall lawyers there was no illegality. But those familiar with both

"coincidental" arms deal say that the denials of a link are accurate in only the strictest terms. The Thatcher government did not promise specifically the

Pergau dam in return for the arms contracts. But a few months earlier Mrs Thatcher's office had made a direct link between the arms sales and the aid package from which Pergau was eventually

the aid agreement and the

financed. Then there is the alleged manipulation of electoral boundaries by Westminster council. It cannot be laid directly at the government's door. Lady Porter, the colour-ful then leader of the Tory group, made her own judgments. Nor is there anything particularly new in local authorities seeking to rig elec-

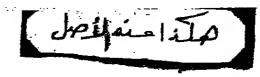
tion results. The brazen self-confidence behind a scheme which the district auditor estimates cost the people of Westminster more than £20m reflected, however, the climate of the age.

No one denies that the leader of what was proclaimed the Tories' flagship council was a frequent and honoured guest at No 10. So what, Mr Major might

say. My government is different. It set up the Scott inquiry. It has actually promoted the civil servant who brought the doubts over the Malaysia project into the public domain. If the Westminster charges are proved, it will condemn the

guilty. But the prime minister remains unwilling or unable to make a clean break. Apart from the occasional slip which provides a glimpse of his true feelings ("the golden age that never was" is the best example), Mr Major continues to defend the actions of his prede-

He should instead disown them; He might even, on occasion, apologise for them. The forgiving God of the New Testament did, after all, tell us how past sins could be



Runault in

ectorial blan

This substantial commitment is the culmination of a complete reappraisal of Allied Dunbar's position in the marketplace, its products, image and marketing. The process of reform appears to borrow more from the world of fast-moving consumer goods than from financial services. From seeing itself as product-led in the 1970s, to distributiondominated in the 1980s, the company aims in the 1990s to become market-led. Along the way, it will want to shake off the "Allied Crowbar" tag it has earned as a result of its robust sales methods.

Many of Allied Dunbar's concerns have been problems for the sector as a whole. Recently the life industry has been defensive about a range of issues, perhaps most nota-bly the widespread failure to comply with regulatory standards in the selling of personal pensions to people transferring out of occupational

Nor has the industry's reputation been helped by its vigorous resis-tance to regulators' determination that sale agents must volunteer to

The industry faces severe changes as it deals with what is seen as overcapacity within the sector

customers the amount of commission they receive and more information about the products they sell.

The latest divisions over the future regulatory system and the plans for a personal investment authority are a further example of how life insurers appear unable to take the initiative in improving how people may perceive them.

Terreto in the

The industry also faces severe changes as it deals with what is widely seen as overcapacity within the sector. While Allied Dunbar believes that the honeymoon period for bancassurance - the selling of insurance products through banks or building societies - may be over, that is not a view taken throughout the retail financial services sector.

In any event, it is a wise life company that makes efforts to raise its own public profile when it is facing increasing pressure from competitors who have a presence on most

Allied Dunbar aims to become market-led with a new advertising drive. Diane Summers and Alison Smith report

A brand new life campaign

with £14bn of funds under manage ment and 1.4m clients. Most of its business, about 88 per cent, comes through its 4,000-strong direct sales force, while the rest comes through independent financial advisers.

The company has existed as Allied Dunbar only since the mid-1980s. It was originally set up as Hambro Life in the early 1970s by Sir Mark Weinberg, under whose leadership it revolutionised life insurance sales techniques. He departed in 1990 after it was bought by BAT industries.

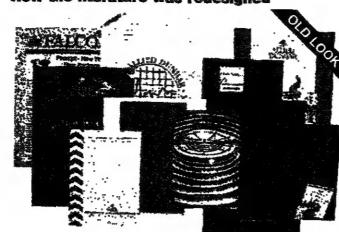
The reappraisal began in the following year with the appointment of George Greener, former head of Mars confectionery in the UK, as chief executive. One of Greener's first actions was to freeze expensive television advertising while the company sorted out its "brand" an approach and the kind of language familiar to marketers of chocolate bars but a shock to executives in the financial services world.

Greener has since moved on to a wider role in BAT but the current chief executive, Sandy Leitch, who took over last year, has continued the review. It was found that the company had a completely outdated picture of the marketplace: it was using the industry's standard "market segmentation" model, linking life stages to financial needs but taking no account of demographic

The model - which has been around since the 1950s and is still used by some of Allied Dunbar's competitors, according to Jerry Grayburn, marketing director assumes, for example, that all 20-39year-old couples have young children. Says Grayburn: "If you haven't got children, you don't exist on the old model." Those over 60 and not retired, and single people with dependent children, were other groups that were previously ignored. The company has developed its own model which is already influencing product design.

There are now seven new seg-ments: young professionals; dual career families; up-market empty nesters; mid-market empty nesters; Allied Dunbar is among the 10 new inheritors; self-employed; and

How the literature was redesigned





high net-worth individuals. Each of these has a number of sub-seg-

The Grey Communications Group was hired to help Allied Dunbar define and build its brand. The agency had little experience in financial services but was known to Greener from his Mars days. Grey's first task was to find out how the company was seen, both by employees and consumers. "It was confusion. We didn't know what our reputation was - it was different things to different people," says

Grayburn. Some of the contradictory messages that came back were that the company was both crusading and manipulative; was simultaneously caring and aggressive.

The next problem was to establish what Allied Dunbar's brand -"reputation", rather than brand, has been the word more easily understood within the organisation - ought to be. The result contains few surprises: consumers want, for example, to know the company is large, successful and financially secure; they want to be treated as

individuals and have individually tailored solutions to their financial needs throughout their life; and they want to find the company caring, honest, knowledgeable and experienced. Interestingly, clients (customers are no more) also want unpleasant and difficult issues confronted when investments, life assurance and pensions are discussed, and to have a clear idea what provision is being made for which eventualities, says Grayburn.

Consultants Coopers & Lybrand are helping to develop indices that will enable Allied Dunbar to measure the value of the brand and relate aspects of its performance to the bottom line. It is hoped, for example, that it will be possible to tell, over time, what the relationship is between client satisfaction and profits, so that marketing can be more tightly focused.

The first television advertisement, unveiled tomorrow, will not focus on any individual product, but will start to build the brand along the newly-defined lines. Deliberately, no stars will be used, for fear of overshadowing Allied Dunbar's own name. (The name itself will not change, says Leitch: "The only problem with the name is that it's not well-known enough.")

As the television advertisements get under way, all the company's brochures and publications will be overhauled. Until last year there was no unified style, which caused confusion in the marketplace, robbing Allied Dunbar of impact and leading to a "horrendous waste of money," says Grayburn, because each publication needed individual design work. An interim redesign (see illustration) will be superseded

Having set out its new, high-profile approach, Allied Dunbar is anxious to do all it can to minimise the risk of its message being undermined by its sales force, particularly given the background of public unease about standards in the life insurance industry.

Increased spending on training and compliance, as well as changes to the structure, have resulted, and specialist advisers have been appointed to the 19 regions to support the regional sales directors.

The remuneration of sales managers has also changed. Managers will no longer receive a slice of commission on the products their sales agents sell, but will be remunerated according to performance and targets set by the company.

Grayburn concludes in classic FMCG-style marketing speak: 'Delivering consistent expectations is a key ingredient of building a strong brand. It is also important to be differentiated from other brands. But, most important of all, we've got to deliver. If you promise but don't deliver you end up like British

Monster challenge for cut-price Kia

Kevin Done looks at a South Korean carmaker's move into the US market

ean carmaker, is about to launch itself on the US market. It is a daunting challenge. No one knows the brand. It is about to become the 36th nameplate in an already very overcrowded marketplace.

In order to carve a foothold in what is reckoned to be the world's most competitive car market. Greg Warner, executive vice-president of Kia Motors America, has decided that the key will be "disruption". Early Kia market research was

hardly encouraging, he says. "No one knows us. Kla brand cars have not been sold in the US before. No one needs us. It's not news that there is an over-supply of vehicles on the market right now. No one wants to hear from us. There's billions of dollars spent every year on automotive advertising. Who the heck wants to hear from yet another car com-

The disruption strategy will effectively mean that Kia will seek to under-price its rivals by a significant margin, while supplying cars of competitive quality with often superior levels of standard

A similar strategy has often been used in the past by Japanese carmakers, but now it is the Japanese competition itself that Kia has in its sights. Warner maintains that a space has opened up at the bottom of the US market.

ia Motors, the South Kor- increases by the Japanese car makers, who have been under heavy pressure from the apprecia-

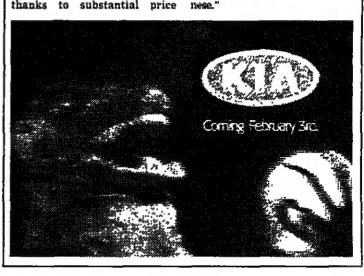
tion of the yen. Kia's first US television adver-tising campaign begins next week. prior to the launch in February. It features clips from a 1960s science fiction film, Gorgo, with a gigantic monster trampling across the buildings of a city centre to the accompaniment of screams and dramatic music. Then the text appears, "There's only one thing more frightening to Japan.' There's another shot of the angry monster, then the text "A well built car for under \$8,500" (£5,743). Kia's first vehicle to be

launched in the US is the Sephia, a small, four-door, family car with a 1.6 litre, 16 valve Mazda-designed engine.

Our greatest impact will be on Japanese makes," says Warner, who is targeting the Sephia at rivals such as the Toyota Corolla. the Honda Civic and the Mazda Protege. It will also compete with GM's Saturn range and the recently launched Chrysler Neon.

He claims that the lowest list prices for a four-door Corolla or Civic are now more than \$12,000. The Sephia is being launched with a base price of \$8,495.

"The concept of providing compact sedans for an affordable price has been discarded by the Japanese. I have a feeling we haven't seen the last of price increase announcements from the Japa-



we malaysia



A vision of the future by Malaysia Airlines

MALAYSIA AIRLINES HAS THE largest FLEET OF AIRCRAFT IN SOUTHEAST ASIA.

f Imagine the future for one of the world's fastest growing airlines. Flying the latest 747-400s and the largest fleet of 737-400s outside the USA. All part of an extensive US\$5 billion 72-aircrast renewal programme. On our 747-400 services, we offer First and Golden Club Class passengers the latest in-flight entertainment. Our personal television system. MAS

Skyvision, features 6 channels and video games. While a CD music system entertains with a wide selection on 9 channels. And anywhere you fly. you can keep in touch with the world with MASfone, our global telecommunications system. Across 5 continents, graced with service from the heart which says, you mean the world to us. Imagine. Fly Malaysia Airlines.

ritain's new national lottery opens for business in about a year, promising big cash prizes to the punters and much-needed tax revenues for the UK government.

For the consortium chosen to operate the lottery, however, it also poses some daunting technical problents, not least of which will be setting up one of the largest computer networks in the world in around six

The eight consortia expected to bid for the licence next month agree that, while the technology involved is relatively simple, the sheet size of the network, coupled with strict requirements for reliability and security, will make building the necessary computer system a tortu-

Having stated its requirement the government is leaving the specification of the system to its poten-tial suppliers. To be truly national, however, it will need to cover more than 10,000 nationwide retail outlets at launch time, rising swiftly to approach 25,000. Each will be installed with a specially designed terminal connected to a central computer system handling on-line transaction processing at speeds of up to 2,000 to 3,000 transactions a second at peak betting times, typi-cally the hour before the weekly jackpot is drawn.

A second computer centre. located at a separate site in case the first is hit by disaster, will be on constant standby, ready to take up the processing load should the lead

computer system fail.

David Bale, chief executive of the New Zealand Lotteries Commission and a consultant to UK bidder the Great British Lottery Company. warns against over-ambition. "The key is integrity. The system must do everything properly, all the time. I would suggest that it would be irresponsible for anyone to bid newly developed software for such a large system as the UK. It must be well and truly tested, as must the hardware and communications net-

New Zealand's lottery, set up under Bale's guidance in 1987, has 700 outlets but because of their geographical spread and the country's demographics, it has proved a tough testing ground. Newsagents were initially connected to a central system via New Zealand Telecom leased lines and modems, aithough the network was digitised last year to improve availability and resilience as well as to add new features such as an emergency satellite back-up service.

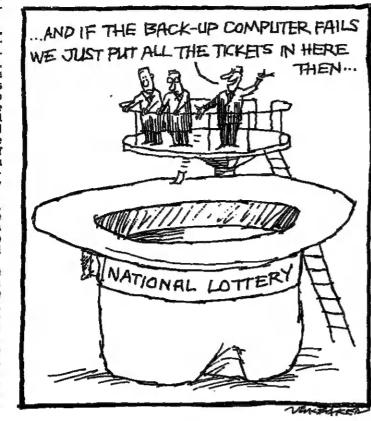
Bale's worst memory is the Saturday morning when a road digger sliced through both the primary and secondary wires connecting 50 per cent of New Zealand's lottery customers to the central system, jeopardising an equal percentage of

The Political Red Legislands

Sarah Underwood on a network

for Britain's national lottery

Lucky numbers



the week's income. In this instance, service was resumed by 5pm in time for intense activity before the 7pm

weekly big prize draw.

Besides leased lines and locally connected circuits, communications technologies which may be viable in the UK include cable, packet radio networks, emerging integrated services, digital networks and, ultimately, the latest generation of satellite services.

Bale cautions, however, against a mix-and-match approach to building the communications network. "Every time you add a new media, you add problems. I would avoid it like the plague.

"BT's twisted-pair wiring goes everywhere in the UK and I believe

it will deliver a very resilient service." With the investment in technology to set up the network expected to be £200m or more. British Telecommunications will not be the only supplier keen for a slice of the action, although its involvement is almost guaranteed as Mercury has neither the coverage, nor the experience, sought by the consortia.

stablished suppliers of lottery system hardware include US companies Digital Equipment Corporation, Concurrent Computers and Control Data, which also offers complete systems through its subsidiary Automatic Wagering International. Software and specialist terminals are dominated by US- based G-Tech, with more than 60 per cent of the world market. It is also a member of the Camelot consortium (backed by Cadbury Schweppes), although this will not preclude other bidders from select-

ing its systems.

Specially designed G-Tech lottery terminals, bearing some resem-blance to a hybrid automatic teller machine and cash register, and made by consortium partner ICL the UK-based and Japanese-owned computer company), would be installed in retail outlets with communication handled across a customised network of mixed media chosen for its cost effectiveness.

Don Stanford, G-Tech's senior vice-president for technology, says: We need to achieve over 99.98 per cent availability and total transac-tion times of less than 5 seconds from when the customer hits the button to when he receives a receipt. And we want to give retailers a terminal designed to provide the power, capacity and speed to sell all game products within 5 seconds. In the UK, things will go wrong if the solution is not com-pletely integrated or properly

The hardest part of the job will be planning and tackling the com-plexity involved to have everything online on day one. Besides the computer systems, retailers need to be trained and there will be a high field service requirement." Although none of the consortia is prepared to commit itself, Stanford who masterminded the Texas and California state lotteries - believes more than 500 jobs in manufacturing, operating the lottery and servicing retail sites will be created by the consortium chosen to run the lottery under the first seven-year

IBM, the technical partner in the Lottery Foundation (formed by Richard Branson, chairman of Virgin), endorses the need for systems integration. In its self-appointed role as a services company rather than hardware supplier, the US computer group will act as a project management and implementation

To enhance its technical credibility in the eyes of the government selection team, Rainbow, the group put together by advertising agency Leo Burnett under the chairmanship of Sir Patrick Sheehy (chairman of BAT Industries), has enlisted a well-known technical expert. Peter Borer, formerly head of British Rail's telecommunications arm, is, like his counterparts. scrutinising all the technical options available.

As Bale points out: "The UK lottery is the last big prize (in the gaming sector] in the 20th century and probably the 21st. The battle will be in marketing, but that must be supported by first-class gear."

Buildings that take quakes in their stride

Despite the scenes of destruction, Los Angeles could have fared much worse, reports Andrew Taylor

careful that the natural frequency

onsidering the forces involved, the density of population and the large number of buildings in the area Monday's earthquake in Los Angeles could have been a lot

more devastating. This will not comfort those who lost loved ones or their homes or who were seriously injured, but the death tall would have been much higher if more buildings and structures had collapsed.

Richard Hough, who runs a 60-strong office for British consulting engineers Ove Arup in Los Angeles, says: "My first impression is that the city's buildings came through it pretty

There is serious concern at the collapse of some freeway bridges and elevated motorway sections which would have been disastrous If this had occurred during serious disruption to the city's traffic but is still small compared with the size of the city's total road network.

Ove Arup compares Monday's quake with a similar-sized one at Spitak in Armenia in 1988 which killed 25,000 people and left a greater tide of damage in its wake.

The US west coast has some of the most stringent building regulations in the world outside Japan which suffers from an even more unstable zeology.

International construction techniques to combat the severe stresses unleashed by quakes have improved significantly during the last 25 years as computers have allowed engineers to master the complex mathematics needed to calculate how a building will respond to violent ground

Demand to improve building standards in California rose sharply after a hospital collapsed during the 1971 San Fernando quake which killed 65 people, says Edmund Booth, a senior seismic engineer at Ove Arup. Structures must be pliable as

well as strong, he says. If they are "too stiff" they will be unable to flex with the movement of the ground, and collapse. Designers, he says, must be

of a building does not closely match that of possible ground movements. This could cause the structure "to hum like a tuning fork" and shake itself to bits.

This occurred during the 1985 Mexico City earthquake where an essentially harmless earth movement was amplified by the soft soils of the dried-up lake bed on which the city stands. This had a devasting effect on buildings

of 12 to 20 storeys, says Booth. The horizontal forces produced by quakes are substantial, yet buildings are designed mainly



to withstand vertical forces from the weight of floors, furniture, people, office and industrial equipment they contain.

An office block in London, for example, might be designed to withstand a horizontal force of of just 1½ per cent of its vertical load to combat high winds. In Los Angeles, this ratio might rise to 10-15 per cent and by as much as 20-30 per cent in Tokyo.

A multi-storey building in Los Angeles carrying a vertical load of 25,000 tonnes, therefore, might be designed to withstand a horizontal force of 2,500 tonnes, which is quite a punch, says Ove Arup. Typically, the cross section of a Californian office block would be up to 50 per cent larger than that of a building in a stable seismic area. Reinforcement for columns also would be several times stronger.

Joints connecting upright columns and horizontal beams need to be strong to prevent shearing, and sufficiently flexible to allow the building frame to

respond to ground movement.
A large number of deaths in the Armenian quake were caused by floors breaking free from the frame and collapsing one on top of the other like a pack of cards.

More recently, buildings have been mounted on bearings such as large rubber pads designed to detune the structure from some of the underlying earthquake movement". Ove Arup estimates that about 10 buildings and a similar number of bridges have been built this way in Los Angeles. "It will be interesting to see how these have performed compared with other designs," it says.

More recently, Japanese engineers have incorporated computer-controlled hydraulic jacks which are used to brace buildings but can also allow the frame to move depending upon the scale and frequency of the ground movement.

Designers also have to take into account the effect of building movement on cladding and internal fittings. It is not enough to keep the building standing and floors intact if large amounts of decorative cladding and glass break free, killing and maiming crowds in the streets below.

Large pieces of equipment and furniture need to be fastened so that they do not topple over and hurt stall. A telephone exchange at Erzincan in Turkey, which wasthought to be fully prepared for a quake, suffered in 1992 when batteries stored to provide emergency power spilt sulphuric acid on the floor.

"The primary objective;" says Booth, "is that a structure should be designed so that its occupants can safely leave it even if some damage has occurred." Tragically this does not always happen.

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PEOPLE

Cable & Wireless tempts second BP exec

Cable and Wireless, the Besides those tasks, he will international telecommumalso be responsible for coordimunications group, has poached another senior execu-tive from British Petroleum.

Stephen Pettit, 42, chief executive of BP's petrochemicals business, has been appointed to the newly created post of Cable and Wireless's managing director for Europe. Pettit is following in the foot-

retht is following in the foot-steps of James Ross, a former managing director of BP, who took over as C & W's chief executive in April 1992. Like Ross, who had spent 33 years at BP, Petiti is a veteran BP man, having joined the company in 1974 after univer-sity. In 1981, BP paid for him to get his MBA from Insead.

Ross says Pettit has been hired for his "extensive experience of international management in a number of very competitive markets". Prior to taking on the petrochemicals job Pettit had been responsible for for BP's oil trading busi-

He will be responsible for C & W's activities in the European Union - excluding the UK - together with Austria, Norway, Finland, Iceland, Sweden, the Baltic states, Eastern Europe and the western CIS. also be responsible for coordiity around the world.

Pettit is to join the European management board, chaired by Mercury chief executive Mike Harris, and will also join Ross's chief executive's com-

Harris, a former chief executive of Midland's Firstdirect telephone banking business who switched to C & W in October 1991, says that he wants Pettit to unlock "the synergy between the investments that the group has made in Mercury and those that we look to make in Europe". international news, page 4.

Eric Holroyd, 67, has stepped down as chief executive of Serif, less than a month after the refinancing of the loss-making printing and pack-

aging group.

John Sandiford, the company's finance director, said that Holroyd was a company doctor and now that the refinancing had been completed there was less need for his services. Holroyd will remain on the board as a non-executive director and a new chief executive

Darjeeling man moves to Food From Britain

government and industry funded body to promote exports of British comestibles, has a new chief executive, Patrick Davis, 46. He gets his feet under the table, with a three-year contract, from March 7.

Davis, right, started his working life in the food busi-ness in 1964, joining Cadbury ing his time with the company he served in South Africa dur-ing 1969-70 and then moved on to Ireland, with a variety of posts involved in sales, marketing and trading.

In the management buy-out of Premier Brands in 1986 he took over the management of the tea division, and was closely involved with the company's acquisition of six different tea companies in the following two-and-a-half years. A previous chairman of the UK
Tea Council - "the champagne
of teas is Darjeeling", he says Davis was managing director
of Premier Teas, a major division of Hillsdown Holdings,
from 1990-93.

FFB was established in 1983 and now has six offices in Europe and one in the US. Its overseas offices were recently privatised and last year pro-



In September 1993 Derek

Garner stood down as FPB

chief executive, following a

trate on two key aspects in the British food products and the development of speciality prod-ucts in the UK. "Td like to put

Virtuality's new strategist

Virtuality, the recently-floated company which produces hardware and software for virtual reality computer-generated entertainments, has turned one Anne Glover, on the board since December 1991 - into chief operating officer.

Glover, right, will be based in the UK and will be responsible for operations worldwide. She will focus largely on implementing the international strategy of the company, which is aimed at making strong advances in Japan, Asia-Paclfic, and the US. Virtuality is focused on exploiting the leisure possibilities of the new

Glover, 39, is a Cambridge graduate and gained an MBA at Yale. She then spent five years with Cummins Engine in the US, followed by a further five years with the manage-ment consultants Bain, in Boston. In 1989 she joined the venture capital company Apax Partners, which backed Virtu-

ality in its early days as W Industries. Peter Englander, a director of Apax, is to join the board of Virtuality as a non-executive director.



The company was founded in 1988 by Jon Waldern, who remains its managing director. Apax still has a 50.9 per cent stake in the company, though that is expected to diminish gradually over the next few years. Virtuality floated on the London Stock exchange in October; its shares immediately traded at a substantial premium to the placing price of 170p, reaching a high on the first day of 315p.

Bond trader settles deal

Fears among top brass at investment banks in the City that their best bond traders would jump ship once they received their befty 1993

bonuses are coming true –
sooner than they thought.
With the ink barely dry on
his handsome cheque, Michael
Sherwood, the 28-year-old
whiz kid widely seen as one of the driving forces behind Goldman Sachs's rise to the top of the Eurobond league table, has traded in his stressful life as head of the Eurobond syndicate desk at the US bank for a more leisurely career as fund manager at a private Swiss bank in London. Goldman's head of Eurobond trading, Sean Church, 29, has gone with him to CBI-UBP International, the London subsidairy of Union Bancaire Privée.

Union Bancaire Privée was created in 1990 when Compagnie de Banque et d'Investissements took over TDB American Express, the Geneva-based subsidiary of the US financial

offer to develop a fund management business for a major Swiss bank in a smaller work-ing environment," Sherwood said yesterday.

Michael de Picciotto, the head of Union Bancaire Privée in London, said the duo will manage fixed-income investand that their appointments are part of the bank's expanston plans. They are expected to be at their desks within one

Senior management at Goldman Sachs are stoical about the unexpected departure of two of their most successful graduate recruits and point out that staff turnover at their bank is lower than most. Dan Cook, the 30-year-old head of Eurobond syndicate at Union Bank of Switzerland, is joining Lehman Brothers; further evidence that the Eurobond market's annual game of . usicul

ing man not

Agran Britis

an water in

Cinema/Nigel Anorem Cir Strig The comic who Call to earth

MANHATTAN MURDER MYSTERY (PG) Woody Allen

HEAVEN AND EARTH (15)

TOMBSTONE (15) George I Cosmatos

CALENDAR

Atom Egoyan

HOUR OF THE PIG (15) Leslie Megahey

BHAJI ON THE BEACH (15) Gurinder Chadha

anhattan Murder Mustery is Woody Mian funniest film in years. Yet watching it I kept thinking in the columbia space shuttle disaster. For this comedy is kind of tragedy. A rocket falling travels through airspace as a rocket climbing and at much the same speed. To the casual eye it might be a replay of the same spectacle. Yet everything has changed. The panic now in mullity if

despair. The unity of purpose and construction in now a cluster of elishocked fragments. in mew film Woody Allen plays York flat-dweller enigmatic neighbour (Jerry Rubin, doing a portly-ominous number a la Raymond Burr in Rear Window) may have murdered his wife.

Woody is have rejoined - falling through the old career airspace by Diane Keaton as his sleuthing spouse and by Marshall Brickman as his co-screenwriter. Together again! The trio who made comedy history with Annie Hall! Only this time the vehicle is a

movie shuttle wall is going down not up. As for the noise from us watchers on the ground who loved Woody when 📭 soured and have watched agonised as his name plummets through the Scandal Zone - well, is that laugh-

Probably bits of both. Here is the

life, remembering in first ill-fated date with his wife (they saw Last Year At Marienbad - "Who was they must flashbacks!?") and when her friendliness 💵 the elderly turns into DIY detective work when the suddenly dies. He as she gets up II midnight to break into locked apartments. He urges

to seeing shrink again
"You know how General Motors
cars?" But he finally gives up and joins her, plus Alan Alda — friend) and Anjelica Huston (passing novelist), in ham ing the evildoer.

The one-liners are beauties. Woody to Diane: "Save a little crazifor menopause!" Woody
at the Met: "I listen to that much Wagner. I start to get the urge to conquer Poland again." Yet something is and it is the setting a falling webicle might Captain, I think we passed Ite cloud/sunbeam/bird

Nothing in Handillan Britis Mystery in new. The joke allusions (The Lady From Shanghai; Deall Indemnity); the phobic in will live with (Husnew man Trake Finnegan's like airport reading"); the comedy of paranola (who will get caught behind the wrong door?). Above all, the Woody demands male and and and and aring had with the haymaking take-off intonations. But gra line the wife infantilism starts to look wibit ghoulish in a man wa know to be nearing 60 and knocked (offscreen) by things worse than being caught prying and the life of a suspect uxoricide.

We do laugh, at times even guffaw. We also sense a film of fragments without a scrapbook movie. It is as if the heat-seeking have finally so to Spaceship Woody, or if he has they might. He shrugged a shoulders, the astety-catch off artistic button prepared whead for base, will in a last warming glow of nostalgic glory.

Missi Stone's Heaven And Manua bug-eyed, mosquito-voiced Every-mensch: flalling his arms, railing at has a different way of setting the



Through the Scandal Zone: Wranty Allen with Diane Keaton in 'Manhattan Murder Mystery', his funniest film in years

aglow. Some war movies by their awful The unmid feelings of La Committee louder that or images. Other war cinema, including hims a Platoon and the combat scenes in Born high on the like fire-breathing

and Earth takes two de Wietnam-born WE WE WE WOULD US hands, and as kindling walter in nia. Is sense him setting things up in the sequence. Wide-screen vistas 👊 🛮 verdant valley Southern Thailand playing Central Virginia - w dunked in lush orchestral music plus choirs, much as a pile of wood is soaked in paraffin by an impatient bonfire-builder.

up this inspirational-ism? Then bring up the juddering angel-of-death helicopter, pixilating the landscape an apocalyptic blur. Follow

sequences in Whith Le Ly visualises young compatriots being hurled from Uncle the choppers. Follow with capture, torture-for-all-tastes (electricity, snakes down blouses, ants un honeysmeared ankles). And then drag was heroine, after limit orphaning her from wisdom-spouting father (Haing S. Ngor of The Killing Fields), into the very engine-room of Us imperialism by marrying her to

Sergeant Tommy Lee Jones. With this actor, fast becoming America's leading psychotic, there is only mer our question. When will he crack up? He cracks up here back in America, after is shocked bride learns he plans 😂 cash in 👪 army stripes for arms-trading back - yes! - Vietnam. scenes with an intensity so they almost work. Jones's gnarled bullet-head, harbouring all America's tragic geo-political evils, grand-guignol toul counterpoint will the melting, will the Le Ly, better played than the role underviol (as scripted) by named and Hiep Thi Le.

could his preachy view of man's to to he might find far more power - as good artist finally be - in splitting the atom of personal encounter. Great drama small spaces. Large spaces merely gas-filled generality.

theme, which of in following transatiantic films should me gr for? The most Committee film about identity, Ale Egoyan's Calendar? Or la large Hollywood rehash of the UE Corral story,

Tombstone is my long hours in 📷 Echo-chamber Elegiac mode, in which a mouscalled Wystt Earp (Kurt Russell) muses m life with dying Win Holliday (Val Kilmer) overacting Boothe Curty Bill) and wheeled-in-for-a-cameo Chariton guns are fired

but in than in anger And director George Pan (Rambo) Cosmatos directs 🖷 if 🎮 trigger finger 🗷 itching 🖾 shoot away all the phony weltschmere in Kevin Jarre's screenplay.

Calendar Land terminal subject with teasing glee. The director In Adjustor here revisits his man tral Armenia, commissioned u um photos for a tourist calendar, and improvises a tale of marital break-up. Main characters: himself (often just m poignantly interrogative voice off camera), 📠 Armenian-born wife and III local guide her lover. While a for-eign shines on their bilingual imbroglics, flash-forwards depict Egoyan back in Canada trapped 🕼 misery of serial dating and im miasma of memory. This film about time, space and emotional paradox is as bewitching and many-angled as III www leitmotif: Byzantine churches that gaze timelessly,

Finally, two British movies which sprawl amiably all over their subjects. Lealie Megahey's The Hour Of Pig Table a just-fancy-that his-In all footnote - all you know that mediaeval French justice IIII III put animals on trial? - and gets carried away by possibilities.

Magistrate Colin Film battles to porker from a murder charge, while Nicol Williamson Donald Pleasence and Ian Holm snarl, oink and sharpen their trotin the background. A few moments if inspired better not enough

In Gurinder Chadha's Bhaji On The Beach, Anglo-Aslan Birmingham 🚛 🗷 funny-disastrous day 📟 in Blackpool. Four generations if immigrants find their problems coming M a head, m pregnant daughters, wife-beating husbands lonely and God knows who in their trip turning into awayday in Purgatory. The comedy is will soft-centred in the the crunch on themes as they should. 🛂 🍱 is flavoursome in the performances and seedy-photogenic setting.

Theatre/Andrew St George

One sail short of a full rig

aphne Du Maurier (1907-89) plays: the third. September Tide opened in London in 1948 is now at the Comedy Towns in a joint production The King's Head, by Thorndike The balleting on the Liverpool Playhouse. This brief Cornish sea la la one sail short of a full rig; but it is well acted and neatly paced. Evan, a rumbustious Welsh

artist of the Dylan Thomas variety is unromantically married to Cherry, a sulky, 🕮 Chelses at student. They was her mother, Stella, if her th house in Cornwall; Evan falls in love mother in law, mri the tion is the complicated by Cherry's loutish brother and Stella's suave suitor.

It is hard tell this a comedy: director Celia Bannermann's problem 🝱 that Maurier's style 🗎 🕶 👺 that any interpretation can III The lines played as jokes pop

uρ uninvited and unannounced: "How do you do, I'm mother." says Stella iii Evan. "I've never had a son-in-law and he replies "Perhaps I'll be

the first of many. Du Maurier is at im in which adapt well for the Don't Law Now, where her me ability to atmosphere can be translated into images which have vaguely menacing feel. This a haunting from Eric Bath and make with looking at the farry which Down Evan away. In harman limm are meaningful pauses new Kinn's portrait m Stella and a warning almost 1 power II those September this man Was In . Noel Coward's Brief Encounter. Our character love for and and the introduced has been been been been

manageth fir both. The acting the weak-🖿 📝 Du Maurier's plot. 🍱 Ibe brawling Evan, Michael

🚮 is auperb: loosa-limbed quirky and passionate. moods shape every scene plays. Opposite him, Susannah York as are is still we disfor a woman he said fall for, her last scene is alone on stage waiting im him to il up a storm, without speaking, across how worried I that he might not return, and then hides her concern from him when he does. Elsewhere, the cast seems he certain about hear difficult roles. as Cherry is belligerent to a fault, and Tem Byrne la's milim polite beyond Mili Du Maurier originally ne play Mother, and less the central character on Ellen Doubleday: It still bears it marks of that infatuation, although Du protested that the mu not a lesbian.



Comedy Town (071 MI 144) Distrait: Susannah York

spectacular change of cast makes Covid than that it had it British premiere u illi Royal Court July. Nothing in is redundant.

Burn are two manufacts - a

male professor and a not very

bright female student - failing iii understand each other. Willi the www cast there is a change in the balance of power. There is an additional gain. The jux-taposition of the student's sense of social inferiority and the professor's relative affluence, self-confidence and security has become much clearer. When I first saw Harold Pinter's production at 💵 Court, I noted that it was about much more than 🕍 current debate on political correctness. Il was about McCarthyism, and academic freedom war the

I wrote, perhaps wrongly, hat the gender was incidental III the theme: 💵 stumight just as well have been male. I am so sure, for the great merit of Oleanna is that it played in all work of ways. the social W much stronger. The student

Theatre / Malcolm Rutherford

Oleanna changes gear

in the place. In has read the professor's book in order to write her True, she does not understand it, but she expects to 📭 taught and given the rewards of a university What she sees I a professor

who least as interin buying a mm house and securing his tenure teaching was subject. Moreover. he has troubles with his min and it telephone scarcely stops ringing. It does so, almost fatally in the seed of the when the student is just beginning in become artic-

By the start all act two, there has been a complete reversal roles. The girl I her ber campus committee and in pursuing a case against the profesonly for the harassment, but also for relying unacceptable texts.

The student's perceptions are, m course, a travesty of the truth. The professor M going out 🚅 🔤 way 🖿 help her. Nev ertheless, at her age and with her background, it is the perceptions that count, and he does in a seem slightly smug and patronising. None il ilai ma plain

when the play first appeared. I'm I'm first time I think that Pinter's direction improved with repeated perfor-The timing of the lines - and the interruptions has become immaculate. Just as important, the new was in more mile the roles and thus allow greater scope for ambiguity about who

In the original production David Suchet a rather fill fident professor who would never hurt a fly except under extreme provocation. He to go round apologising for himself. He we been succeeded by Denis Lawson, Noone would use II word diffident about him. Lawson | tall, dark is handsome with blowdryed hair. charm and knows it. All 📼 🖦 🖼 perception 📶 n 💳 📶 🕍 🚟 🕍 Again, in the original wan

and the machine as played by figure who to have been put up **m** complaints by lim campus commit-🖛 Michelle Fairley 🗎 quite different. 🕮 seems 🖦 ing in her own right. Sometimes in the second act seems genuinely frightening and believes what she M saying. We the sting in way tables on professor when making a (quite false) distinction allegations and facts.

I to cast many on the earlier performers It is a little in the play and in production. No doubt another four could play it another way again; here, in gender war, Lawson and Fairley come 🔤 on pretty 💵 equal terms. In and a only my impression. Oleanna 🛍 🛍 good precisely because others reach different conclu-

Duke Warm 17 (071) 836 5122

INTERNATIONAL

ATHENS

Megaron Sat: ERT National Symphony Orchestra and Chorus. Mon: Nana Mouskouri. Next West an evening of Russian poetry. Jan 29: José van Dam. Feb 5, 6: Philharmonia Orchestra (01-728 2333/01-722 5511)

BARCELONA

Gran Teatre III Liceu Tonight: Mund confuse first night a Friedrich's 1990 Berlin production of Hindemith's Mathis de Maler, we a me including Man Dohmen, Jan Bilnkhof, Kama Armstrong and Cynthia Clarey (repeated Jan 23, 26, 👼 Feb 1 and 4). Kathleen Kuhlmann gives a song recital on Jan 28, followed by Olga Borodina on Feb 3 (tel 412 3532 fax 412 1198).

■ BOLOGNA

Teatro Communate Tonight, Sun afternoon: Glanluigi Gelmetti conducts Roberto de Simone's production of L'Italiana in Algeri,

with Extrustratus Murain di Nima, Rockwell Blake and Michele Pertual Mon: Truls Mork, accompanied by Yves Thibaudet, Jan 31: Hagen Quartet. Feb 2: Lim Burne Di Martin Carlo. Feb 🖺 🔚 night 🖪 Maria Stuarda (No telephone bookings accepted. For information,

■ FLORENCE

Chamber Orchestra Europe tonight a second dean Pergola

Teatro Verdi presents and Frank of three Paisiello's on Sun for performances with a see made by Chiese Barbaux and Luca Carriol. The Rossini opens on Feb 3 with a me including Washing Massima and Claudio Desderi (055-277 M35)

■ GENOA

Teatro Carta Felice IIII 22, 23, 25, 27, 35 30: Residence with alternating including Dimitrova and Leo Nucci (010-589329)

■ LONDON

THEATRE The Skriker: a new play by Caryl Churchill, by by with music by Judith Weir and movement by Ian Spink. Starts previewing tonight in I'm Co opens next Thurs (National 071-928

Machinal: Fiona Shaw stars in Stephen Daldry's production of

Sophie Trace 1973 play about voung warmen driven in murder. In repertory M Lyttelton with Sondheim's musical comedy Sweeney Toda (National 071-928 Unfinished Stephen

Pimlott Hastings' new play for Mr RSC, Just opened (The Pit 071-638 8891) Windowsky Chrysia Brooks on Shakespeare's school king, in the production will by Adrian Noble (Barbican 071-638 An An Turkey: Felicity Griff Rhys Jones in

a Peter Hall Company production n Feydeau's (Globe 071-494 Piat: Elaine Page in Pam Gerns' musical play about the life of Edith Flat Carellal by Peter Hall (Piccadilly 071-867

 Cabanal Lam Mendes disease me if the me modern musicals, with Jane Harout as Sally Browns and Alan Cummings as Emcee at the MI WI CAM (Donmar Warran 071-867 1150)

MUSIC/DANCE Garden Jeffrey Tate

ASSESSED INTERNATION INTO NO. Royal Opera's production if Carmen, with Denyce Graves, Leontina Vaduva, Mai Shicoff Barseg Tumanyan (till FM 2). Christian Thielemann conducts a ment wed, with Eva Marton, Marjana Lipovsek and Brownia (till Feb 17). The Royal Ballet I Karball United the Landson - Report and Juliet (till Jan 25) and Mayerling III File 5). Opera North brings III production of Eventual Gloriana on

Feb 7 and 10 (071-240 1088) CC ENO I E Of Nicholas Hytner's production M Yvonne Kenny (till 24), Im Fledermaus with Vivian Tierney as Rosalinda (till Feb 10) and a final performance tonight 🖬 Smetana's The Two Jonathan Miller's new production Rosenkavalier opens on Feb 2 (071-836 3161) South Bank Final

performances of Their Stevenson's English Immand Ballet production in The Macman we tonight, tomorrow and Mail Tonight (QEH): The Interest sing Purcell. Mon: Franz Wallah Man amalica LPO in music by Schumann and Ma Strauss family. Tues: Paolo Olmi conducts Verdi's Requiem. Wed; Jochen Counter-tenor Carel with Academy of 📰 Martin in the Fields. Next Thurs: LPO plays new Jonathan Lloyd work (071-928 8800) Barbican This weekend in commend III I'm I'm of John Tavener, in of his littleday. Performances place at the Barbican, Westminster Abbey and Westminster Cathedral, 20 Miles BBC Symphony Orchestra under Gennady Rozhdestvensky, BBC Singers and Chilingirian Quartet. Stephane Grappeli.

■ MADRID

(071-638

Auditorio Nacional de Millo Tonight: And Orti trumpet recital. Tomorrow, Sat, Sun: conducts Spanish National Orchestra in works by Maseda, Stravinsky and Tchaikovsky, with

Thurs: Previn

plano Jean-Bernard Pommier. Tues: recital (01-337 0100) Teatro Lirico 🕍 Zarzuela 🌬 Antoni Conducts Total night III Pilar Miro's production of Freischütz, with Poul Elming, Siegfried Lorenz, Ekkehard Wiaschiha and Eva Johansson Repeated Jan 24, 26, 3 30 (01-429)

■ MILAN

Teatro alla Lata Tonight, Sun afternoon, next Tues, Wed, Fri: Riccardo Chality conducts Giancarlo production of The Fiery Angel, with Galina Gorchakova, Şergei Leiferkuş and Fall Burchuladze. Tomorrow, Sat, Mari Thurs MIII Mureyev production Sleeping Beauty. 12 Constant Slarmonica della 12 (02-7200 3744)

■ NAPLES

Twitte delle Palme Tonight: Leonid Vandus violin media Next Fri: Hagen Quartet (081-406011) Teatro (Carlo Tomorrow, Sun. with and buil La world with Giusy Devinu, Vincenzo La and Team Servile (081-797 2331)

■ PRAGUE

Hideaki Muto Radio Symphony Orchestra in works by Verdi, Manualanian and Tchaikovsky III Tues in Dvorak Hall, Martin Turnovsky conducts Pradue Symphony Transaction in works by Eben, David and Janacek and Wed in Smaller Hall (02-232 2501). The min Czech

Philharmonic are on Jan 28 and (02-286 0111)

ROME

The Olimpico Tonight: Quartet plays Thurs: Hagen Quartet (06-320 1752) Teatro Wall Sun, Mon, Tues: Krzysztof Penderecki conducts and Chorus at the Accademia II III III III III Dvorak's Requiem (06-678 0742/ 06-6880 3794) Teatro II Firm Sun: I Virtuosi di same limited play chamber music by Mozart, I and

Naumann, Jan III Pekinel IIII (06-5734 4664) Universita La Sapienza 🔤 Cherubini Quartet plays string quartets by Schumann, Jan 🔤 Lynn Harrell (06-361 0051)

■ TRIESTE

Team Communale Tonight: first night III new production III Der Freischütz. Runs daily alternating me till fine 1, except 24, 27, 31 31 (040-6722

■ VENICE

Teatro La Fenice The man opera production III John Schlesinger's Garden staging if La Comme d'Hoffmann, opening Feb 3 km six performances (041-521 0161)

ARTS GUIDE Monday: Berlin, Kar York and Tuesday: Austria, Belglum, Switzerland, Chi-Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens,

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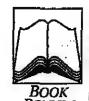
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FRIDAY Super Channel: FT Reports Sky News: FT Reports 2030 SATURDAY Sky News: 0330; 1330 SUNDAY

Channel: FT Reports Sky News: FT Reports 1730;

A not inconsiderable similarity, oh yes

of which is a second of the



reputed to one of the "bastards" in John Major's cabinet prime minister territoria de la literación because he

might cause more trouble outside than in. Here is a Redwood written just before he entered the secretary last year.

Save on one subject. could yet be lethal, me eviis that Mr Major nothing to fear. Indeed it seems unlikely use a prime minister who was cabinet changes so seldom, and none of them sweeping, could deliberately introduce | | | | | | | | | with whom 🔚 would 🕨 💵 loggerall otherwise. it would look like carelessness Out of the striking limit to from le how, on most subjects Redwood, the All Soul's, Major, leader without any academic qualifications, think

Ignore the slightly preten-title, The Market-Place, and the much pretentious subtitle, Capitalism and its Future. This is not a about economics, III I of life. III all capitalism into it only in sense ill modern communications and free-ish trade system make it possible woperate cessfully alless great many trations | labour. In another the would small beautiful", though perhaps with an arching international frame-

On social policy, Redwood observes the conventional pieties. "Popular capitalism" incidentally the title of the previous - "believes Unit there is role for in the The state should in the in pension and national insurance

protection iii all." III thinks that im divide between III and right over public expenditure MIII taxation has become 🍱 than is sometimes assumed. "Rightwing parties accept III role of taxation in redistributing income and in financing public services for those in need . . . The Mill is over

THE GLOBAL MARKETPLACE: CAPITALISM AND ITS FUTURE By John Redwood HarperCollins, £18, 243

degree and the correct mix." Denis Healey used III - much the same thing mechancellor in

The phrase "back to basics" only once. Here again the prime minister im no need to worry. Il applies it to n, not personal morality. Even then, he is strikingly liberal. While he favours ■ tilt towards lalle "teaching, testing and measurement of results", he is sympathetic to allowing children work "in a relaxed atmosphere at their pace".

There is a more conser vative to his thinking. Redwood in no later in constitutional reform if any kind. He thinks We Britin parliamentary system in its present beginning than my other. In ball that, while there should be more local government, any introd and a regional government would be threat to the must therefore

On the current that of London, he observes: "The ment committee to will the same sions that 🛶 🔳 London-wide (transport, planning and development are just three require such a spective). The private forum on London will promote II metropolis as an international business, and and inward investment." And that, enough: no in Landau central government best

also curiously sympathetic to Labour party. This is not because of inpolicies, though 🔚 admits 💵 those have evolved. II is because he believes m firmly in two-party system. The Labour party me be kept going, and occasionally elected, if only to avoid the chaos of a hung parliament coalitions. Such chaos, he suggests, is manifest all over the European continent.

At times, the Illiand doc-

advanced western societies," writes. will will be enough people I train support, enough people from ethnic minorities, enough homeless, to forge a winning coalition from policies try to deal with their specific interests. A winning coalition requires and with of many who m to work on time, who pay their taxes, who may for their old any who is not the same intru-

in all there no reason in believe that the thoughts of John limited in much different from the Illument of John Major. They after all, both youngish Conservatives and members same cabinet. Where they Est le spring le in turning their imic completely on stitutional reform. In a stand smaller parliament, for example? And it me begin to like limitation to ignore the ries of the Library Directories in the south of the country. The party is scarcely with

in the course of the

Major de la line fundamentally, however, on Europe. Il de chapon La European Commu nity is sneering, dismissive arrogantly ignorant of that brought its conticountries together. "The Kingdom in a early 1970s," Le claims, "thought it was entering Let of Let trale arrangement." Nobody who il read the Treaty of I could conceivably have thought III will thing. Since then, little argues, the Community La consistently got in the way of British inter-

There we elections the European parliament in June. The Conservative party will publish manifesto. Cabinet ministers will have to campaign in try is prevent a significant loss of Tory The previous European elecserious setat in polls suffered by Margaret Thatcher. For present prime minister, it could be worse. Will is John Illinean going to my in the campaign, and John Major too, to that?

Malcolm Rutherford payments, M. Mill certainly

ECONOMIC VIEWPOINT

The UK upturn is genuine, but...

By Samuel Brittan

fallen further.

pity anyone trying in the up it that about the product in Film or

of the spot hills

which were every few days. The industrial production

index published III Monday

looked like "boom, hain Britain". Then ma Buttonia

retail sales published yester-day and judged in L "disap-pointing". This half instant

judgement restarted misguided

speculation on base-rate cuts.

which served in government's

purpose 📰 they 📠 k a little bit

of the limit upward

Some readers may remember

my "Teenagers' Guides" to key

indicators. Their main purpose

m provide a do-it-yourself

guide in interested readers.

The first clue 🕍 🔤 familiar

Whitehall warning not m

single month's figures on

their own - which and not

ignoring them, list see-

ing will iffel they have m

previous trends. Another

is **is together indicators**

Mad important, one has be

in particu-

lar series. An example Morth

oil. The M = genuine part

of UK output and not III

mirage 📖 🏴 more puritani-

suppose. But

it just so happens and oil out-

as rigs an inland in and out of

action. This bug

production limit and man

I am and normally accused in

partiality towards manufactur-

ing, but for III marin the index of manufacturing output,

which excludes energy, is

much better guide than the

intal laws of production. For

In broduction index

increased an annualised rate of almost 5 per cent in the three marks in November.

Manufacturing alone increased

at an annualised must of La

cent, and 1.8 per med aver the

same period a year before. The

Lest great les somewhere in

This caution wall be espe-

cially necessary when the Central Statistical Office's flash

of fourth quarter GDP

published tomorrow. Search

for the estimate excluding in

North was sector, and show in

door to any adviser analyst

who overlooks the distinction.

The broad picture is already

clear. Il is of we economic

recovery which

Clarke. III chancellor, says is

no longer even patchy. Inflation remains subdued; La core

rate, excluding excise duties as

well at mortgage illimit

2-3 cent range

put man in a jerky mann

subjects.

product.

movement in sterling.

any when my on 🐃

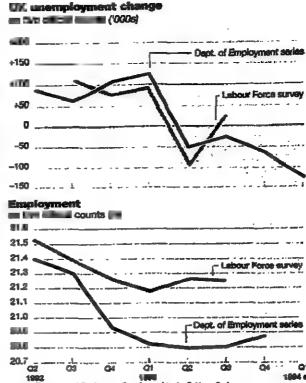
The big question how far the delayed in increases imposed in the two Land Bard gets are going to depress was sumer spending. The Treasury Committee rightly criticised the fiscal presentation of the last II as being peculiarly difficult to fathom.

The adjoining table is attempt 🔳 fill the 📰 by 📟 of the Committee's advisers Bill He that the spending cuts, up to and including 1995, and due in lower unemployment 📶 inflapreviously projected rather will real reductions. But, even taking spending and III their face value, tax increases are overwhelmingly more important in the government's dell'al reduction plan.

he Committee's report emphasises IVI with ity of the tax they were equivalent in a 7 per cent the basic rate Martin on las other hand. maintains that they wire limit lim increases in Geoffrey Howe's controversial 1951 Budget imposed at the trough of the earlier recession. The moral in draws is that short-run impact of unum large budgetary shocks can easily be eighed by other business cycle forces. The time warm believes that the delayed impact of the post-exchange mechanism interest mile will more than offset ille contraction.

I make no apology for having opposed | large fiscal contrachas when the recovery seemed modest. But having upper decreed such contraction then, II would be absurd for the authorities in counteract by still further interest rate reductions, until the effects of main direct tax can be seen in the

coming year. A much more controversial assertion of Martin is that is little, if any, excess capacity so IIII III for high growth rates is He



Man believes Man despite the Budgets there w still a arge Whether the and potentially catastrophic baiance of payments. 🥅 advofurther large-scale IIII increases or public spending cuts with currency depreciation 🚾 favourable opportunities.

These matters not merely uncertain, as in admits, but inherently

0.1

0.1

0.1

Lamont

Total

Tax

Expenditure and

capacity point and the relevance u u the declining unemployment This is shown both by Department of Employment's employer-based and

(LFS), The unemployment registered in II in II middle II almost certainly a blip in the chrement to illerana employment esti-

new Labour Ima Survey

make lag well utilities the unemployment claimants' 1134 1800 1993 1994 1,4 1,6 23 2.1

82

count, it impossible in be sure what produced the fall in the latter. Evidence in 1998 up li last summer that there was a net increase in jobs and not just a more of the Warn force regis-

110

tered available for work. Economic observers without political points to make have a special concern. For it is unusual to lim either a drop in unemployment or a rise in employment carly in what billed as moderate upturn. David Walton of Goldman Sachs suggests that half of the difference compared with II-1980s represents a slower demographic growth of the labour force, leaving the other half still to explain. The most favourable interpretation upturn vigorous than the official figures so far suggest. In that case, and if it continued, the runny martin's further tightening. The unfavourable interpretation that productivity growth is already slowing

down strongly.
The truth — be somewhere in — The recovery probably sharper than ductivity were probably infinited by an immobile mate of the land the the LFS. The rise in employment to last summer is more than accounted for by the increase in part-time jobs, most of should not be scoffed at as second-rate or ungenuine. Only III per mil III respondents initi LFS that they took these jobs for lack of a full-time one. But their spread does suggest that inflationary pressures in the labour market are much less than the headline unemployment figures suggest.

Bottlenecks in the present upturn are indeed more likely to arise from the capacity than the labour side. Unfortunately most studies of capacity relate to manufacturing, which is less than a quarter of the total economy. Capacity in the rest of the economy is much more elusive, as exchanges between officials and the Tronsury Committee bring out, and no one has even really tried to measure it.

Taking both exchange factors I analysed and the domestic case for either loosening or tightening of policy now. But the stance and the mix could need to be changed me the year goes on. Acting in time be confused with sin of

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LETTERS TO THE EDITOR

6.0

Number One Southwark Midge, London SE1 9HL 🖚 071 📢 🐠 Letters transmitted should be clearly typed and not hand written. Please 📟 fax 🔤 finest resolution

Alarming events

Sir. In article "Return in the Family" (January 14)

Holberton quotes In Tsang, of a "pro-Beijing" grouping within Hong kog, describing his In wisit to Ching an event that to China, an event that the place in "It was love in sight. I talked in older people was to younger ones like and They were all inspired by some higher goals that were simply lacking in Hong Kong."

1966 saw the beginning of the cultural revolution. People was well been inspired by Mao's contrived fanaticism, but III visible "higher slaughter of imaginary

"class enemies". Mr Tsang's enthusiastic might, perhaps, have been understandable in over-excited 19-year-old. The fact that, nearly 30 years later, without apparent remorse, and and by implication even the selection even t ings is repellent. Given that Mr Tsang presumably achieve some power in post-1997 Hong Kong, it Malso highly alarming, at least for who unfortunate enough to live under him. Andrew Stuttaford,

245 Park Avenue, New York, NY 10167,

All just an illusion?

Sir, Joe Rogaly appears to have left II FT and joined the Socialist William ("It is m moral issue", January 18). Apparently
III Anglo-American capitalism
is good III is smashing everything pouring scorn on professors social workers.

Clearly, the failure of collectivism and the success of free market capitalism worldwide is an illusion foisted on us by the evil Thatcher and her cronies. Come back the 1970s, all is for-Richard Kevern,

14 Wraysbury Park Drive,

Why it is right to view of past link trade policy to labour standards

From John Sir, Your editorial, "Mr Clinton's trade agenda" (January 14), arguing La lt is wrong III link trade policy in the observance of minimum labour

dards, the point.
The Trades Union Congress has all a clause in (iii) agreements is some of in worst abuses if workers' rights, including forced labour and cruel exploitation il children. With when national irad union tions, in industrialised and developing countries alike, we want le eliminate appalling situations such as the which prevail, for example, in China, ries in the land months than 220 workers have been killed in 📻 and explo-

linked to trade, a in management is use trade instruments to address them and we would asking anything more have already themselves to through their membership in International Labour Organisation. Your is right to this would be eliminate

the competitive Hard posed by cheap labour But Rather, at encouraging a positive improvement employment conditions in the exporting countries. In a condistribute the benefits more fairly within Har countries themselves, ultimately benefiting their are growth and the expansion of world trade generally.

If I a danger that

social clause could excuse for protectionism, as your in it suggests, then II arises for each country ar group of acting on its own. The sure are avoiding the protectionist danger would in reach agreement on a multilateral basis, through the General Agreemachinery which hands In developing countries, rather than to ignore the problem altogether.

John Monks,

general secretary. Truck Charle Congress, Congress House, Great Russell Street, London WC1B 3LS

A desirable reform

From M John Wyles. Sir, Why would it unthinkable for member farmers for price reductions mm treasuries? In Terry Wynn MEP (Letters, January 18) are the second be renationalise the Common Agricultural Policy. On Lice contrary, I could be part of a highly desirable other main

steady reduction in EU farm prices until they are in line with world prices.

mainly those operating small, barely profitable holdings — I a problem requiring — policies to by — should EU embrace Mr Wynn's idea of propositions of transferable. one-off transferable and the European Communications, compensate farmers when it 79 and des Nerviens, Bte 1, never dream and a Brussels, Belgium

benefit any other victims of industrial artructuring?

The environmental objectives in agriculture un no longer being served by the CAP. If lies were left to member governments, subsidiarity would be made flesh and national democracies strengthened. Responsibility agricultural trade would with the Union, petition policy. The EU would become a good world citizen, surpluses would disappear, environmental damage be much reduced, a rows member eliminated and a major mag removed in membership of the Union for central

John Wyles,

Beyond the short term

From Mr David Howell MP. Sir, In your editorial, "The case for lower rates" (January suggesting that short-term interest should be for short-term political pur-

Surely we have moved on from all that. My understand-ing a short-term changes m now make predominately by the monetary authority - and good thing too. de-politicised as possible, although in break can never be complete.

Ultimately, as your editorial rightly concludes, the answer is greater bank independence a

la française. In the meantime, I hope that adjusting in political flows and eddies is buried, as it should have been long ago. David Howell,

Lauren awar GAA

Warranty issue to be considered

From Mr Dermod Hill. Sir. Your report headed "OFT is probe and electrical warrantics" (January is premature and mis-

leading
The director general of fair trading has by government ministers to consider whether the practice of some promoting their www extended warranty schemes will be investigated in breach of the institution Trade Practices Act. This was alleged in a parliamentary quest by Mr Nigel Grilliths MP.

The Office of Fair Trading therefore considering the and Hold director-general will a conclusion in III Your report I we are making inquiries with view launching investigation pre-empts position which to determine whether or not an investigation is nec-

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head of information, Field House,

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 Telex: 922186 Fax: 071-407 5700

Thursday January 20 1994

First blood in red tape war

undergrowth. From time to time, politicians back it back in their frustration. But as soon as their attention distracted, ille red tape creeps back again.

The British government yesterday announced measures, including a deregulation bill, designed to put its campaign against red tape on a permanent footing. Not only have ministers drawn up a hit-list of regulations to be scrapped. Procedures are to be adopted to stop regulation creeping back. Cutting red tape is important if

husiness is to be free to focus ou wealth creation. Small businesses. in particular, find constant formfilling sans their energy and them running

Much withe blame by over reulation has Brussels. But Whitehall is as big a culorit, alle elaborating Eurodirectives with prescriptions. There tendency is respond in the latest scandal or the by drawing up regulations without ing costs. The result is that. the Toll have promised to all since they man in 1979, regulation

more pervasive than ever. Herina the good for a new approach. The centrepiece of a plan lic malifart to e given so-called Henry VIII and allowthem to many regulaname without having a mew primary legislation. day out the accumulated rules when clogging up the parliamentary measures measures promregulations will subjected W ■ "amall business lit-

mus test". This will involve sulting with **three** typical firms to ensure the the of complying with rules outweigh lie benefits. They will

is like jungle also a deregulation ... From time to time, under Mr Francis Maude, ... former junior minister, M drive initiative forward.

The most controversial is undoubtedly the proposed Henry VIII In The Investor ment has sought we will criticism that it is seeking in rule by over how this will will itied Heldri a regulation is scrapped, there will public sultation, a breathing of days in both parliament. While this dure will the sting of M criticism and ministers we behaving undemocratically, be are in secountability. For example, new will commitor standing committee i deregulation could be established to scrutinise ministerial proposals in

By contrast, in government's hit-list of regulations not that controversial. See of the useful, mich w promise in compulsory of tracker £90,000, have already announced. proposals, with mather permitting Surdays, ar small beer.

The main political fights will num when minusum address health and safety regulations. The word to light yesterday the government Li mil waiting occursions from a Hasilia and Safety Executive study. With ministers they deliberately ducking the issue, the absence of specific proposals in this area should certainly help of

taken welcome first step in its deregulation initiative, the support of the state o lenge will to maintain

Inman's acceptance last month of President Bill Clinwas a run la defence department peculiar (he arroganity he had "comfort level" with the and then gratuitously he he for George Bush), then his performance on Tuesday explaining why he withdrawing the nomination downright bizarre.

But sometimes messengers do come in strange forms. And in the near-paranoid rationale that Mr inman Mail - accusing in man and politicians alike of a "modern McCarthyism" and saying mad in was unwilling accept the "garbage" of scrutiny that found some will that ought in trouble both the president washington establishment.

Among them are the chronic problems me administration he in making appointments, cially in the foreign and security fields; the minute which is minuen of an individual's private III can disqualifications for government service; phenomenon phenomenon snake-bitten, make-bitten, make-bit string together for must than a confidence-building ment with being stuck in war poisonous new controversy or

Mr Clinton's "comfort level" with I military establishment awaiting third secretary of I in a year. This is, after all, president who never served in uni-Man Mil who opposed the mar in Vietnam, In I already asked much of his military - to end budget 🔤 bases, to realign 🛤 herm structure, W merry in Albaci Let spots not always with clear direction, as in Somalia, and in cohabit, in Nato's Partnership in Peace, and the former **Phonest Fout**

Aspin, the outgoing secretary, implementing Last policies. Mr Inman, Navy, the CIA and the shadowy Washington intelligence community, was tion. Even though he had been out d government with less in me always breezing into 🔝 capital from Texas, keeping his wan alive. I less that glittering business including ciation with James Guerin's International Signals and Controls, minor matter in the Congress, because thought it

Yet the truth seems to that the Clinton team's knowledge of Mr and reputation. Per-

Mud-flinging finds vulnerable targets

The withdrawal of Clinton's defence-secretary nominee highlights White House troubles, says Jurek Martin



of his own persuasive abilities, warning signals when men In about We job. Illt perhaps the admiral navey revealed I'm what a said Tuesday: IIIII 🕍 🕍 🖭 his enthusiasm for military and, it any case, had reservations about the ttimet of the same in the defence

Whatever its reality, Mr Clinical mades up with the warm of limit worlds: having nominated a man who would have been mandath in office, he had no mutual over his extraordinary second thoughts about taking in position all. Presidents are not supposed to get themselves into like sort

As it now stands, In civilian command at The Pentagon is in array. The Aspin IIII never fully complete anyway, expected to be dismembered by Mr Inman and one of them. Warm Halperin, nominated has never confirmed in the second new peacekeeping human rights division, had already fallen military side, too, is under the new management of General John

kashvili, chairman of the joint chiefs. The ship in happy, whether the men wearing suits or uniforms.

The same is true, to a degree, of nent have either - -Wharton, ex-deputy secretary. Samuel Lewis, ex-policy planning chief, was Warren Zimmerman, exare hanging by a thread, like Tim Wirth. The former was a live Colorado was appointed to run a new division for global affairs, in the gressional conservatives, and War-Christopher, secretary of state, in linkward in he growing tool in the reorganisation, preferring instead department man by regional and and last last Strobe Talbott, the deputy secretary-designate.

Second, ill Inman affair highlights the appelling selection problems the Clinton administration has encountered, many of its own making. Ever since Ms Zoe Baird, the first nominee la attorney eral, fell foul of Nannygate a year the White the closets,

including, as III Inman noted, memberships of the land and politically correct. At same time, it continued to have on putting minority and women candifilm for as many positions

The background checks on prospective nomicapable discouraging those with thicker in the M Inman. Worse, the White House personnel by Lindsey, old presidential friend, and through appointments mus in the Ond Office, has cruelly self-indulgent in allowing and the life in th up without any number bitter Washington will attest.

Additionally, conservative politi-their allies, copying the tactics of their liberal terparts in the Reagan-Bush presidencies, have relentlessly pursued they dislike - like Mr Halperin Lanl Guinier, nominated to justice department's civil rights division. In the

rent element is not always prepared to fight for the lit solid on board. Thus, as it its second barely half of the nearly 1,000 senior jobs subject to Senate confirmation have been actually filled, sorry record that the administration's reputation in the

capital no good. Third, Mr Inman's assault on the press, specifically the New York Times and William Safire, ill columnist, suggests of two things: that he could not stand the heat of criticism - on the basis of his press conference an entirely reasonable conclusion and an indictment of the president for picking him for such an important position; or that media headhunting has lost all sense of proportion, which is at arguable.

Mr Inman did not exactly help his own by saying he believed there unholy conspiracy between Senator Bob Dole, the Republican leader, and Mr Safire. whereby the politician would trouble **iii** his nomination and the columnist would after the Whitewater affair, the tangled skein of the Clintons' Arkansas real

ut their natural denial of any such complicity cannot disguise the fact that relations between the media, particularly the White House grown corps, and the president am still sour, and made no better in Europe last week by Mr Clinton's refusal to answer Whitewater questions. The White House media charm offensive, including remarkable access 📭 the president's will and private movie theatre, has not succeeded. but perhaps a could have in the current media mood. The tenor a much of its coverage of his Eurowas reflexively critical. if many reporters have doubts about the seriousness of Whitewater they me now almost duty-bound to pursue this classic

This hostility still does approach the current UK level, perhaps because Mr Clinton's poll high as John Major's. But praising the president popular in macho in circles, witnessed this week in a singularly nasty in the Washington Post up a Www Yorker magazine writer for producing "cream puffs" about the president's first year.

Mr Clinton console himself he well rid of the bizarre Bobby Ray Inman, but he is still 🛶 with problem. He may have no alternative but to follow the practice of Capt Renault in Casablanca, round up the usual suspects and hope that we of them actually wants is job. It is not a good way

Old thinking

In December 1992 Mr Andrei rev, the Russian foreign min-stunned the world with a nercely nationalistic speech. He and accused western countries of planning to strengthen their military presence in the Baltic and other regions "on the territory of

MIOR

Forty-five minutes later he announced that it had all been a hoax, intended to warn the west what sort of foreign policy it could expect if President Borls Yeltsin were to fall. Neither Mr Yeltsin "nor I myself, as minister for foreign affairs, would ever agree with what I read out in my previous statement", he added.

Not everyone saw the joke at the time, and it has become steadily less amusing since. The

in more like
I'm "hoax" I'm the "real" Mr
Kozyrev troops not withdraw, renounced previous pro-western policies, demanded an end have been in the sphere of Rus-

Both main Russian agen reported this statement including ... Baltic states, which would in directly received Clinton by Mr Yeltsin week. us hope the agencies and mistaken, m Mr Kozyrev's Mini m terday by they were Even the language wind is chilling, w the blithe assumption that Russian interests must prevail over sovereign. If Mr Kozyrev wanted put the case E un enlarged Nato, with guarantees in Uni feel il by Russia, he Mr Kosyrev who is still foreign

Strife in Mexico

The new par rebellion in southern Mexico has subsided for the moment, but the aftershocks will reverberate beyond presidential elections in August. Unless Mexican the right conclusions about their authoritarian political system, IIremarkable economic progress they have well in the years

will **in** jeopardy. It is me and the that the uprising in the Chiapas, Mexico's most oppressed and impoverished corwhere he raling '..... Revolutionary Party regularly polls 90 per cent of electoral vote The man are a reminder that Mexico away ety that I sales Salinas as part if his campaign M secure In Man American Trade Agreement. They underline that many limited been left behind by his nomic reform programme and remain deeply suspicious 🛮 it.

Mr Salinas must his share responsibility in the man. He ignored indications M impending insurgency, apparently finance of drawing marker III an and that could he digital the Man vote last November in the US. He tolerated up of the and autocratic governments in Mexico, which repressed, sometimes brutally, peaceful opposition. It he who a year promoted the governor - Un hardline Mr Patrocinio Gonzalez Garrido - to head the country's inte-

rior ministry. The president is sacked Mr I initial - to the uprising by military - in given way to ■ more conciliatory approach, encouraged with by the international scrutiny that has followed Ma attempt in integrate Mexico em the world economy.

parties and the second

But Mr Salinas and Me designated candidate for the presiden tial elections, Mr Luis Denalde mental from uprising The conditions that led to the cri-💼 in Chiapas are 🔳 🛮 greater 🖿 Mexico. What me Mr Lillage in economic reform, much Mexico's public adminis tration remains arrogant, corrupt and unresponsive in popular needs. Will more, in rights if min against III excesses i government. police or military: legal system is arbitrary, inefficient and

under the government's thumb.

Mr Salinas has tried in Law a the line Termin walking to political reform: the former and tried to fend off But Chiapas shows economic development in Latin America cannot be superimposed on to political which in ways on I feudal. International name - pani to Mark development countries riven by strife. Mexico's authoritarian approach no longer supports the necessary task a modernising Mexico's economy - if I will did. It has weakened the process deprived it M legitimacy.

Surprisingly, Mr Colosio, Inpresidential candidate, im given no indication of his views on the current cross. He has spoked in the past about decentralising ernment, I - given Chia-Mexico's regional governments more questions than li answers. He give ■ III now, Ile that points Mexico firmly mental mile democracy and respect in the rule in law. spectre of social upheaval will continue to threaten W Salinas's bold attempt to modernise Mil

soothing voices of the experts, it time to start panicking about Rus-Island sia. There is still time is stop the fascists from tak-

PERSONALing power. But if VIEW they do, will, at very least, have to in an extremely expensive policy of tainment. Just botched the first world war led in the second, a tricked per after the cold war will lead to a second cold war, unless Russia's transition to reasonably program and stable society managed successfully.

It is thus of the managed strate-

gic interest 🖿 help Russians achieve this transition. The IIrul thing to be done is to take western ment of personal in Street out of the lands of the International Monetary Fund and the World Dank The international financial organisations can continue providing technical support for III reforms, III III key deci-

however talented, to make decisions requiring them to bend, if not violate, in operating procedures of

Aid for Russia is politically vated, and there should be little pre-it is otherwise. It should be large scale, of the order of \$30bn year for about five years, so limit Russian voters will be clear that, if they vote in a fascist or nationalistcommunist government, they will lose this aid and cause themselves should be in the form of grants - to avoid nationalist claims that Russia could improve its situation by repudiating its debt. Finally, it should

be carefully politically targeted. The west as a whole can afford such expenditure, which amounts to some 7 per cent of total western defence expenditure, or one-fifth of I pre cent of western men domestic product. It works | 1

about \$50 (£30) per person m year.

It is not true that such aid can make no difference to 🌆 situation in Russia. At the current exchange rate, \$30bn would increase Russia's GDP by some 12 per cent. Russian 3 per and of GDP, while remaining social expenditure accounts for about 9 per cent.

Why the west must plug Russia's gap

A priority must be to improve the living standards of Russia's officer class, which voted massively for Vladimir Zhirinovsky, the ultra-Liberal Democrat leader. Every married officer should

It is of the most vital western strategic interest to help the Russians achieve a transition

guaranteed a flat within five years. At present there are and of full colonels with familiar living in squalid two-room accommodation inside hospitals. With 250,000 commissioned in the army, the would cost in than

A second vital to reduce the dangers of conflict on Russia's borders. This requires Ineconomic, though all military, nomic situation there is worse in Russia, and economic and political collapse, which could suck in even a moderate Russian government, 🖿 🛊 present danger. Ukraine to need \$7.5bn worth of Russian oil and gas a year. Financing much if this would strengthen Ukraine and help I economically. A similar situation, though on a smaller scale, holds in IIII Baltics.

most important thing is to control Russia's inflation. For political though, I must change at the beginning of the statral Europe. Inflation must Kanan trolled, because in the same a month it is politically illustrate for the incumbent government. Since changes in relative prices and incomes cause anxiety. High large vote for the authoritarian in Russia. Moreover, it unimaginable that the kind of Russia needs if the economy is to

In spite of the to ask international bureaucrats, healthcare expenditure about strengthening of Ukraine. The eco-improve will be forthcoming in such a chaotic environment. Unfortunately, Russia cannot learn to live with inflation through

widespread indexation, 💵 some other countries have, because of the huge amount of expenditure financed by the inflation in the cost of inflation to those holding money). This is me in per and o GDP. Widespread indexation would eliminate tax of the inflation tax. accelerating inflation astronomical levels.

The solution is for western aid as fill the Only in this way can Russia achieve the politically necesavoiding the politically perlious structural shock which would otherwise result from the required massive cutting of subsidies III state

Jacek Rostowski

🖦 author is lecturer in Russian European economics, School of Slavonic and East European Studies, London University

Bonndage and relatively simple, he reckons. other vices

Lin I had Trichet, mywnw M the newly independent limit of his plans regularly regularly National Assembly, thus balancing the har had a longer under the executive's thumb by making "democratically accountable" In III legislature.

I'm who was have thought ibi 🕶 in parliamentary central bank's transmogrification would have limit German Bundestag? Is taking independence a each in literally?

Apparently it rem just unfortunate that, owing to assembly's crowded calendar, the had wait IV testify until his February 2 hallow the franci committee.

Still ment may the logistics. esterday's in cannot but reinforce unfortunate impression of Germany's out and all dominance European monetary policy.

Credit where due

Sergio Statienti, chairman of Milan's soon to be privatised Banca Italiana, 🗀 a ticklish Persuading cognoscenti IIM in in prestigious WI 📶

a tougher challenge, thanks the displeasing acronymic similarity BCI BCCI, III ill-fated Bank of Tablii & Commerce International.

"Whenever I see Millim George at the Bank of England, he always little joke," Siglienti. "BCI - that's right, you're He one with only one C.

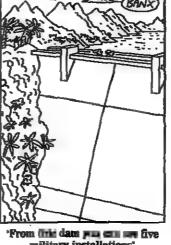
Off the record

■ It John Major is holding another of his hush-hush fundraising dinners at Downing Street tonight for 15 or so heavy III at the business world. Let's hope, for the prime minister's sake. it's more profitable for so called private dinner for Gus O'Donnell. im prime minister's outgoing press secretary. Presumably, guests ar only will keep their but they will im required in open their cheque after a decent interval, il course.

Basic instinct

■ Meanwhile, John Major's slogans be confusing British MPs no end, but their continental counterparts retain clearer 🚟 📥 Wolfgang Schäuble, 15 wheelchair-bound 16 highly combative parliamentary of Germany's Christian Thermatica

OBSERVER



military installations

was talking was talking counter general marined with politics. He lauded that transfer of national solidarity, traditional values and institutions.

this back to basics à la Major, a British journalist wanted know. "I am assure you illi my marital relations are perfectly stable," ___ in speedy riposte.

Lankester bomber

■ Top and servants don't normally like in rile their prime ministers. but then Tim Lankester hardly a conventional bureaucrat. As men of Britain's Overseas

Development Administration. Lankester im thumbed nose Major by saying British taxpayers' was wasted on Malaysia's Pergau dam project.

Lankester long lie habit of giving a straight straight question, which endeared him both I Jim Callaghan and Margaret Thatcher when 📗 was their private secretary.

from his seven-year and as a Wirel Bank harmshill An interest in development economics was sparked off by Arthur Lewis M IM University In the during a spell a VFI label in Belize. On returning 1 30 mars 12 and Land was delighted in find that two is new pupils now governor M central made permanent secretary II the Initial ministry.

The maid January in him moving to he was congenial waters, as permanent secretary at the Department W Education, where his role to help the neck of education secretary John Patten. Time for straight talking?

Better late

■ Sir Tim Lankester's straight-talking compared with III outburst by David Marshall, just Mil in Singapore 11 15 Years 11 Singapore's ambassador in Paris. Singapore-born White is

and **u** ruling Peoples Action Party (PAP). His latest verdict is that censorship worse, broader and more strict than any time under British rule. I should know; he chief minister of the first local government, formed under the 📶 British colonial administration. berated Lee Kuan Yew, former prime minister of the island republic, for brushing aside public spiritedness and encouraging

unimpressed by modern Singapore

Singaporeans 💷 worship 🔤 golden calf" 📕 financial gain. Lesser diplomats might have away from such bluntness. especially 🖿 a disciplinarian society like Singapore. But Marshall a sprightly and has probably given up hope of further diplomatic 8dVancement

Risky business

■ Dashiell Hammett spinning in his grave. Preventing Homicide in the Workplace, published by 🔚 🥅 National Institute for Occupational Safety 🝱 Health, has demolished 📶 myth that being 🛮 gumshoe 🖫 💵 world's me dangerous profession. Taxi drivers run the greatest risk of being murdered at work. the average annual murder wild of the Pointed was 27 in 100,000; will shot. To next most perilous jobs www liquor store workers, workers by petrol station Private detectives came a rather law fourth.



FINANCIAL TIMES

Thursday January 20 1994



UK carrier calls on Brussels to force the repayment of \$254m

BA attacks Air France 'subsidy'

Aerospace Correspondent

British Airways yesterday launched a vigorous attack Air as it urged the Euro-Commission to force the French state-owned carrier to ruw a FFr1.5bn (128411) capiinjection, saying it constituted subsidy in contravention if Treaty of Rome.

The UK airline's shind man 🖿 an EU commission 🖪 due 🖼 recommend a policy on alling European national air. ing support from their govern-

BA and Use UK government

Elf sell-off

preferential terms

employees and learner employees

In the demand,

which occurred in 🚃 privatisa-

tions of Banque Nationale de Paris last October and Milion

Poulenc, the will a claw-

bill option for individual inves-

ton of up in 20 per and of the

of shares of the for institu-

tional investors may also 🛤 increased, by up to II per cent,

by the acquisition of the from

Erap, the table holding The French government to retain, through Erap.

that II pet of Elf's shares

shares with group of long-term
investors. This group,
known dur will hold
lo per lot Elf's

in is designed in protect in pri-

vatised group from predators

Applications M participate in the group of mile will close on Monday, in the mem-

French Manual and Manual

Clinton

management stability.

Continued from Page 1

which they argue are severely distorting its European airline

BA's objection uthe Air France refinancing package now before the EU approval for solds government injections to Air France totalling FFr5.84bn during and

The privatised UK carrier II worried III II French government will soon approval for further Air Totalling than FFr5bn as part of latest package for the mand French carrier.

Air France inight rejected BA's claims and insisted FFr1.5bn injection involved vertible and paper

FFr5.84bn it had received involved FFr2bn in government capital injection approved by the EU not consisting of a subsidy, with the remainder raised on the French financial

Mr David Holmes, IIAN head of government and industry affairs, said the current FFr1.5bn aid investment: it state aid which Treaty Rome should given back".

Hadded III Air France's "financial salvation" should lie in handouts "that unfairly air transport industry".
Although the funds

claimed is be required to finance earlier restructuring at Air France, BA in statement there was no evidence of my such restructuring taking

"Air France's capacity continued to increase, III total workforce remained practically its investment policy focused almost entirely we expanding its

through it acquisition of aircraft...", BA said.

The UK carrier added that other European airlines had realigned themselves without the benefit of IIII financial support Air France should do the

Interest rate fever sweeps London's financial markets

and Philip Coggen in London

Interest rate fever swept London's financial markets terday will news of lower with expected rate and inflation

in Divinitar revived hopes of

the in home retent from its year

Equities and closed highs, led by have in medium-sized companies. Frantic buy-ing pushed the FT-SE Mid 250 index 3.4 per part and timblue chip FT-SE MID I cent.

Prime of government gilt-edged stock staged a strong along of about 1 per cent. Sterling fell, dropping 1% pfennigs in London, as mention manned trad yesterday's and the slowing manery might persuade We Kenneth Clarke, the chancellor of the exchequer, and the Bank of England in manner their decision last were in hold in man in the

Retail sales and inflation results revive hopes for base rate cut

November, Although Um Central year-onyear increase, at I per cent, we the highest since July, and were surprised the City which had expecting a more robust following reports from bigger in the of buoyant Christmas sales.

Interest tale hopes was further fuelled by yesterday's index for December. Although
the "headline" in inflation
jumped in 1.9 per all from 1.4
per cent in November, the ille was less than expected and meant lime the remained 2 cent 1 full time 1946. An India to

seasonally adjusted UI w cent 2.7 per un from LI per cent in last month compared with underlying inflation, which excludes mortgage interest payments, under a UniCity's but inflation is under control.

Treasury ministers gave un encouragement w hopes of lower interest rates yesterday. Mr Clarke he satisfied with and strengthening. The governwant to stoke

MI Stephen Dorrell, IIII financial secretary to lim Treasury, later told BBC radio limit he government would and interest rates in deliver stable prices and continued good control of inflation.

> tupturn Page 12 Lex, We 14

Attack on red tape targets hundreds of UK regulations

Although severe - is limited to western and north parts of the city, it is nonetheless overwhelming. The Emergency Management Agency it expected spend sibn on repairs. The California Transportation Departrepairs to freeways will me at least men an estimen that is expected to make

Whatever the cost, it will will time - probably years - to undo plished in 🔤 than a minute. On Tuesday, ------ began ing quake-torn overpasses 🗪 🍱 Santa Market and Online State freeways. Working around clock, they hope a down the

The UK government yesterday announced a sweeping which on red tape, aimed a abolishing er changing 450 items | regulaopening hours, children in pubs, building society lending and streamlining of the last on merg-There will me be legislation in allow the contracting me public services in areas when it in presently illegal.

Mr Histard Heseltine, craff and industry secretary, and the deregulation and arrived ing bill was "the hard taken place in modern times in this country". It would save industry "hundreds of millions 🔳 pounds,

At Westminster, I bill manifold immediately attacked in the of the would give ministo amend or repeal without primary legislation.

Downing in officials ted im measure - originally flagged as an important part of a legislative programme designed to unite the Conservative party through". But they said 🕍 John Major, the prime minister, end confident of the government's

ability to the st.

The bill matrices a requirement for ministers to will 40 days heren laying a draft before parliament and submitting in final draft for parlia-

WEATHER GUIDE

allow 🖿 additional parliamen tary scrutiny. New scrutiny commillion case in massified in the Commons and the Lords to perform this

Mr Heseltine said there were pieces of legislation would be appropriate 🖿 🍱 💴 If the new party A further 22 would need primary legislation. Mr Francis Maude, pjunior foreign minister like los-

ing his and in the line election, has been appointed hand of a deregulation is sufficient in start programme forward.

Government departments introducing legislation will have consult two or the typical

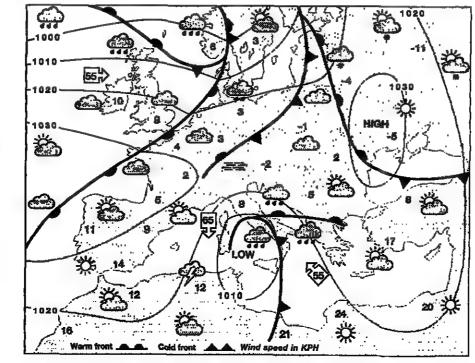
Editorial Comment, Page 13

Europe today

Cloud and light snow will with parts of Finland. The British Isles will be with rain, especially along the The north-w France will be cloudy with light and or drizzle. Central, and and will sunny periods patches. The seal of Spain Portugal will be sunny in temperatures will stay low. The Turkey the Deen See will have sun and combatted temperatures. Changeable will in Italy and the Balkans with heavy rain and snow in the waterway.

Five-day forecast

Rain and snow in Italy and the Balkans will move further east and will affect south-east Europe later Spain, Portugal and France will will continue unsettled and wintry. The British Benefux and north-west will be very changeable. Europe will mainly dry.



TODAY'S TEMPERATURES



Quality flights made in Guimany. Lufthansa

30 20 1 - 3 1 - 5 28 14 22 6 - 1 5 9 6 1 - 1 9 23 - 1 6 4 Geneva Geneva Gloraltar Glasgow Hemburg Helsinki Honokutu Istanbul Jarsey Korachi Kuwalt L. Angeles rain cloudy fair rain cloudy snow fair rain cloudy snow windy sun fair fair Milan
Munich
Nelrobi
Nassau
Paris
Perth
Prague
Rangoon
Reykjavik Rilyach Rome S. S. Singapore Strasbourg Sydney Tangier Tokyo Toronto Tunis Vancouver Venice Venne Wasaw Wasaw Wasangton Wellington Winnipag Zurich cloudy sun cloudy sun cloudy cloudy fair

THE LEX COLUMN

Tesco's choice cuts

Given that the market had already discounted Tesco's walues, Walues, food retailer's move to depreciate its land and buildings comes as ■ belated recognition of reality. Tesco should have made the changes long Still. choosing the precise depreciation rate to apply to a superstore site is a tricky problem, given that none have open long enough to judge IIII useful life. Tesco is been reassuringly conservative iii implying that the iiii price paid for its land is twice alternative un value.

This realism is welcome. But the scarcely makes the shares more attractive, despite the promises scaled back capital expenditure and higher income growth. Having extracted 2572m from shareholders three ago. Tesco will now try slip the cash back through higher dividends. Given the shares have under-performed was market by per per since in fund-raising, it sensible thing in do. Tesco in afford to In dividends faster than earnings. But earnings I likely II nowhere. So unless pressures in the grocery market or inflation with vengeance, Tesco's shares will becalmed.

J. Sainsbury's response will be inter-esting. It may be tempted to exploit its market leadership and accelerate its store opening programme. Sites will the cheaper and the attrition will Sainsbury lived the war competitive challenges we the rest of industry. It, too, will wome under pressure to modify fair-weather accounting policies, and and un depreciate its and buildings.

UK economy

It is strange it is the UK equity mar-M should get into such a little our yesterday's economic figures. Retail sales last month were certainly poorer than suggested by either the LEI III retailers' gossip. III annual sales growth is still running at I per cent in volume terms. That H unlikely to drive the chancellor to an early inter-📷 🞹 cut. 🔳 least while other economic indicators are pointing in the right direction. The December figures should anyway be interest cau-tiously, in Christmas poses particular problems ... [[] Office, as the large revision to the

Reassuring news on least might

FT-SE Index: 3475.1 (+38.1) Share price relative to FT-SE-A All-Share Index

of 2.7 per cent presents no immediate threat. That said, will if the 14 categories in a mail prices more than I per MIL Even allowing for impact of higher impact of higher in in in interest figures, in it is reminder that inflation has less subdued rather than vanouished

With sterling sliding below DM2.61 yesterday, the chancellor does to cut whold the currency down. On that basis, 📥 excitement in equities - including a 135-point in the FT-SE Mid in - arose from something other than a column of the sound outlook. If widespread shortage if mind throughat the London immer is m blame. that gain could quickly is reversed.

Bank of England

1991

The Bank of England's new regard chase operation seems in 🐸 an acknowledgement u line Minister of the commercial IIII market. IIIii tary objectives require II. Bank I England II lend II. private sector. Prudence requires the England III. lending against readily available collateral. Yet since III government's 1980s, when the Bank drained many of the bills from I'm market, in commercial bills traditionally eral liquid. As result, the has become more and adding money to the banking system has more dif-

One option would be to use gilts as collateral, though this might require the development of turn for it. Underlying Inflamine the existing stock lenders which move both the gilt and equity markets. That would have knock-on couse quences a a which would make reform of that kind was worth the

syo's board

The Bank's inelegant but practical half- house is to add medium-term gilt repurchases to the existing bill operations. This may hold the line for some time. This means that the Bank will continue to signal interest rate changes in the same way as before.

Nor will the fact that a has recently been completed deter Bank changing policy, as some all, an was completed the before the last interest rate cut. Volatility may also persist, given that banks will still be able to throw their weight about. So a full switch to gilt the historical quirks I the money

intel segetting into the habit of releasing results with unsettle the equity market. Yesterday's III in III shares following the release of fullyear figures was as great as the correction which greeted in third-quarter in Man Slightly lower than anticipated earnings - I wall we unexpected financing was relied to a new plant in Ireland - was the imme diate cause. But it is a measure of the high expectations of intelligences prospects that even minor disappoint ments can cause such an upact.

The immediate question whether hid was sell enough of its may Pentium microprocessors to justify in right suck hits retained and minister turing. In company's comment terday in shipments in running to schedule is comforting. With capital spending running to take around 15 per cent of the ind peraround is per cent of the same personal computer market this year if is make a decent return on that investment. Competition in the past generation of chips from AMD make it all the same important for intel to the market brward, particularly with IBM likely to enter the before While Intel's have outperformed the US market by 80 per cent over the last 18 months, the long term challenges market burners are only momentum.

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London Business



FINANCIAL TIMES COMPANIES & MARKETS

Thursday January 20 1994 **OTHE FINANCIAL TIMES LIMITED 1994**



IN BRIEF

Volvo's board to focus on Renault

Volvo's new board will focus on talks with France's Renault on the future of their three-year-old alli-Bert-Olof Svanholm, chairman, said yesterday. Page 💵

Mr Georges-Christian Chazot is not a name familiar to the business community outside France. Eurotunnel's new French chief executive has just made his first trip through the tunnel which he must turn into a profitable transport undertaking. Page 16

Hish eyes on Globex When Globex, troubled his almost facility exchange, attempts to relaunch itself later this year, it could face competition from a new exchange development in Dublin's International Financial Services Centre. 17

Hopeymoon over for AMR

AMR. the parent of American Airlines, the second biggest US carrier, slumped into worse-than-expected after-tax losses of \$253m in its fourth quarter after a brief period of profitability. Page 18

BankAmerica edges forward BankAmerica, the California-based banking group, missed out on the big advances in earnings made by other big US banks in the final months of last year as income rose to \$496m, or \$1.21 a share,

compared with \$478m (\$1.18) in 1992. .Qencor's gold arm falls A lower gold price and higher working costs pushed after-tax income at Gengold, the gold mining division of Gencor, down 7 per cent to R109.2m

Greyookt returns from the edge Greycoat continued its recovery from the verge of bankruptcy of operating profit payments and pointed to a more optimistic future.

Page 21

(\$31.9m) in December quarter. 19

Rice price rise



European consumers will soon be paying at least 15 per cent more for rice because of poor harvests and crop failures in the main producing

Nikkel rises above 19,000

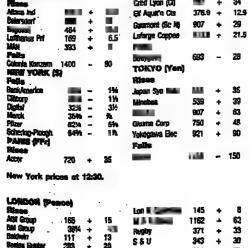
ign and domestic investors boosted the Nikkel since November 2. The expected passage of the political reform bill through the Japanese house encouraged investors' hopes of an economic stimulus package. Back Page

Companies in this lesse

18 London & Clydeside 17 London Scottish Bank Asrolinesa Argentina. 1811 17 Massey Ferguson 18 McDonald's Barbour Index IIII McDonnell Dougles Mercedes-Benz Morgan Grenfell Cheung Kong Holdings Cheung Kong Hotell Constantine Hidgs Coutts Consulting Crest Nicholson Day Trucks Dayenport Vernon Deutsche Bank Olgital Squipment Division Group Eastern Electricity Edinburgh Fund Bectron House Furnituria Pepel-Cola int. **RCO Holdings** 15 Rubicon Group Safra Republic San Miguel Second Consolidated TSB Scotland Thyssen Stahl Tope Estates

Market Statistics 32 London share service Base lending rates 20 Lifte equity options Benchmark Govt bond FT-A indices FT-A world Indices Managed fund service

Money markets FT theed interest indicas New int. bond FT/ISMA int bond avc World commodity prices World stock mid Foreign exchanges LIK dividends announced



Weish Water Wison Bowdon Faith

By Sara Webb in London The Bank 🚮 England yesterday lair three or live issued all a mile held its firm formal sale and repurchase - III "repo" - II UK government bonds as part M its

sterling money market operations, in an after to iron and the volatility and liquidity problems that were the market since the September 1992 ster-England's my is unlikely to

The new procedures have assume the same significance. already been 🖼 on ■ temporary Man and complement the Bank's existing market operations, in which it bills from the banks in return for lending wholesale cash. The Bank yesterday allotted 23.84hn in 21-day repos and £137m of 35-day repos, both at 5½ per cent to be allocated and

settled today. This enables banks money from the Bank twice-a-month man dates. II III per cent using their gilt

holdings as security.
While the Bundesbank's operations are closely watched by participants 🖿 📹 European financial markets in the about in direction of Germany's key interest rates, 🏜 Bank 🖬

"The Bank 🖪 England's daily [bill] operations will provide the main focus," says Mr Philip Shaw, an economist at Union Illuminat He pointed out that if the liquidity shortages ware failured in much an experi that the Bank did not need 📰 assistance in the money market, 💵 repo

liquidity problems with 'repo' min would provide im it signal if the day - albeit only

> When the Bank was limed to support sterling in autumn 1992, the heavy intervention resulted in a lum drain of liquidity from the money market. As a result, daily shortages if more than £lbn have become a regular DESCRIPTION OF THE PERSON NAMED IN The Bank introduced tempo-

rary repos in alleviate the problems. The intention le to this facility to all the and building societies, but this was not possible W yesterday's repor only the biggest banks and building societies, as well as the discount and gilt-edged market makers, were able III participate.

The imk, which worked through 🔳 53 🕍 🔳 share, was little changed from the in of \$73.8m, or w cents a share, in the

close to break-even. Digital's in York

Digital, like International Busiprietary software.

tive, is overseeing a restructuring

results: return in profits in the three months to June, followed by than expected losses in the past in

Mr Palmer dissatisfied with last quarter's revenue and and Digital work lower costs. and then

"It took several for and company is get into this situa-ion and it is taking some for us to many profitability and

buted mainly to ■ continued drop in demand for the company's ing VAX computer systems. Digital said its personal computer continued to double in units, was on year, and showed strong double-digit revenue

The important new line of Alpha manufacture had also continued to the good growth. The man hit by unfavourable foreign currency ments, weakness in the European

shift in the mix of sales to prodwith lower profits, such as personal computers.

in product margins because

Mr William Steul, and finanofficer, and the many had generated positive and deef from operations during ilm quarter and ended the period with of \$1.1bn, 64 mg \$127m

Digital reported a ma los of pared with soloss of several or share, sold year. US economies, and

Share price (Yen)

S

0

1993

1,600

1,400

1,200

1,000

pay off

McDonnell Douglas, the US from the previous quarter.
For the six months to January

> Excluding the charge, McDonin spite of the civil aviation market.

analysts' expectations and reprement further financial recovery of the which two ago struggling with heavy defence market and softening airliner sales. However, McDon-nell fought back with programme II III costs, improve efficiencies and sell peripheral

the year.

Fourth quarter earnings before charges *** \$1.43m, or \$3.63 ** share, up from \$86m, or MAN & share, if the on the which fell

For the full year, earnings totalled \$396m, or \$10.10 m share. compared with \$79m, # \$2.03 share in IIII. excluding unusua

Mr Bart Lanese, finance Ilitor, and 1998 had been a pivotal year in which McDonnell had landino its "survivability". It === bil is demonstrate to ilia outside - I that 1993 - not a fluke and that it was - "much stronger, milial compara-tion". He said analysts' estiof 1994 per share and 1123 were of this month board would resident the margares dividend pay-out ratio, which he edged man "low compared to man

The C-17 charge, which the company foreshadowed in through tax at \$275m, or a share, covers the settlement with the leave government in a dispute unu time and mit morrow in develop-

Excluding the charge, fourth quarter earnings from McDonnell's military aircraft segment were up from \$112m. The commercial broke even the segment made ima, in spite of ima in write-offs, up from \$47m.

Digital shares fall sharply on loss

By Martin Dickson in New York

Shares in Digital Equipment fell sharply yesterday when the troubled US computermaker reported quarter net loss \$72.1m - than Wall Street had expecting - and II use well drop in operating

period la Analysis had looking for earnings

shares fell 🔤 🔳 by lunch-

ness Machines, has heen struggling to come to grips with fundamental changes in the computer market which have shifted demand away from 🖿 mini-computers metworks of much cheaper personal computers and workstations. These use "open systems" rather than pro-

growth," he

15

Michiyo Nakamoto and William Dawkins on a corporate lesson for others in Japan

Hanwa's fall from grace

After-tax profit/loss (Yen billion)

Hanwa turns its back on speculation

ews of line resolve wash iii hands of speculative financial transactions reverberated through Japan's business financial community yesterday. reminder of the ind old days of through excess and the disastrous way it had all

In the heyday, we a leading player in 📉 📶 and 💷 💳 markets, there enjoyed a formi-reputation. If huge that hundreds of millions of dollars apiece - could in the currency market into pandemonium and banks scurrying for

Speculative transactions increased under the leadership of Mr Shigeru Kita, who had company's Tokyo headquarters in Tsukiji, near the city's fish He was known as the god of speculative marké brasing

Mr Kita, who took the helm in 1983, was widely regarded as a canny transfor, particularly has be correctly predicted the rise of the dollar in the early 1980s and its subsequent weakening in company funds from lative market transactions and towards its core in time to hanwa from the worst the stock crash.

Mr Kita had the bustness - with in initial - in selling steel m a government e half in 1946 in waren agad Japan. But his natural instinct for financial in led him w dabble in real prom days of company, comfortable in the belief and

"land prices will war u down Japan". In addition being a leading

investor in the through specified trusts, known tokkin, and a feared speculator in currencies, lung built up Japan's market, in which ii had a share of up to M per cent. This market Allie provided Hanwa 🛲 🗓 means 📭 make huge profits by issuing commercial per al low himself investing in proceeds in short-term deposits where higher.

The company's dealings in financial markets yielded enviable profits during Japan's peak period asset inflation. In 1990, 70 per of the company's in profits were frie non-operating walls mostly financial But strategy started in

unravel with the pricking of Japan's asset and in the early annilla of Mr decade. By the spring = 1991, to the of Japan's fall. I reported appraisal on its cross-shareholdings in the company's and m

later, Emper reported it would halve the lose of its investment funds. It entered into a furious public il legal battle Min Yamatane Securities a promise which Hanwa claims Yamatane had made repurchase securities after three months at a price that would vield a 🛍 per cent return.

At the 📹 of 🛌 year, 🕮 company further undermined by rumours the limin financially difficulties and

1990 91 Financial and \$1 had mission its limit on credit by 1111 (\$509.2m). The 1111 sent Hanwa's price plunging VIII in one day late in to Y455, a far pr from

1991. By the end of Hanwa's price had fallen as low as Y387. Hanwa's undoing by its mile million is all the more ironic the company's core trading in steel products has been a solid one offering

peak u Tito reces in

relatively high returns. operations and its finances (despite Yalkan outstanding loans banks) is demonstrated by the fact that none of its banks important shareholders need send directors Hanwa in restructuring. Rumours about its financial difficulties im been exaggerated and the share price im recently

started to Reflecting on the company's fate, Mr Takashi Iwama, vice-president, **iii** yesterday

that the decline of the markets was ille wings most significant factor. Dillewere more individual to Marii lexmanagement control, allowing deeper into the speculative frenzy of its late 1980s, and in late of strong Invitation once filitaire mini seen

Shigeru Kita

to be going The Although Hamel known, the decision 🖾 admit failure and transactions, especially in it still has Y1.3 trillion in funds invested. came a surprise. Makathy Matsui, strategist at BZW in Tokyo, while "Hanwa known to 🕍 in trouble, 🚻 created quite a shock".

The lessons of Hanwa's experiare bound to have an effect on other Japanese companies caught up in the speculative heat it the late 1980s. While investin specified money trusts and fund trusts have already declined from a peak of Y43,000bn in February 1990 in

Y23,000bn last September, according III III in land the decline in these in the mil techniques is bound to mildel further, analysts la same time, cross-share-

N

D

holdings, which have important support for IIIprices in Japan we likely in be ell off Malla Himma is big enough to maintain a "jump" in unwinding d cross-shareaccording Mr Mr Jason, strategist at Lam Capel

For corporate Japan, after years of bustly pursuing one diversification after another and one lucrative financial another, the harshest was may be the importance of focusing on core businesses, "Hanwa lim a good reputation in the steel business," Mr Hiroyuki Suzuki, analyst Nomura Research Institute. "We expect more was panies in file its example and concentrate more with in their original businesses."

McDonnell **Douglas** cost cuts By Martin Demoin New Tax

defence and aerospace group, yesterday reported a fourth quarter loss # \$132m after taka special \$450m pre-tax charge for its C-17 aircraft

The figures were seem of most

Yesterday it reported that reached sixlow of \$1.63bn at the end of

1993, after a drop of 11.14bn in

frem MCHARL U \$3.63bn.

military transport.

Roche moves up to third place in FT500 as Shell keeps lead

By Peter Martin, Financial Editor

Roche, il drugs group, il the big winner in III year's ranking of Europe's top companies, rising 🗷 third place sixth.

market capitalisation the value all III when survey we taken - is all he behind that British Telecommunications. ** still well behind Royal Dutch/Shell, *** Anglo-Dutch III group, which again ranks first. In general, drugs companies

did poorly in wear's rankings, making Roche's rise more striking. Ille III the UK came was law year, but has now dropped in place. The FT500, published a cial section today, working European quoted companies by market capitalisation. A second ranking, the FT UK 500, high-lights we leading UK companies. The top IIII companies from III US Japan are also included.

This year's survey also shows: banks made a striking recovery. Scandinaviska Enskilda Banken, which had dropped and if the ranking, reappeared at 199th. Svenska Han-delsbanken was the biggest gainer, rising M places III 223rd. Other big winners included British Aerospace, up 233 places places W 255th; and Spain's Fom-Construcciones, up to 312nd.

Montedison, II Italian chemicals company, which 🔤 🎞 places 🖿 468th;

Bank of England seeks to ease

Racal, the UK electronics group, down IIII places in 1911 and cals company, down 152 to 327th. Courtaulds Trouble of UK

Club Mediterranée of France dropped out of the European The rankings include several companies of the by such as Dad Elsevier (41st), the Netherlands-British publishing and Matra Hachette (235th), France's publishing and defence group. Other new former state-owned companies: Rhone-Poulenc, III French chemicals joins 💶 79th; Argentaria, 🕍 Spanish bank, enters ≥ 107th.

Omission: LWT should have ham included in the UK MM at

205th, with a market capitalisa-

tion of £517m.

ZARAFSHAN – NEWMONT

MURUNTAU HEAP LEACH PROJECT, ZARAFSHAN, UZBEKISTAN

Joint Venture

US \$105 million LIMITED RECOURSE PROJECT LOAN

European Bank

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Bank, N.A.

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BHF - Bank

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INTERNATIONAL COMPANIES AND FINANCE

New Volvo board heads agenda with Renault link

Volvo's board will focus on talks with France's Renault on the future of their year-old alliance, Mr Bert-Olof Svanholm, Volvo's new chairman, said yesterday. His comments in the wake of the collapse last month of plans by the two companies 💵

Speaking shortly after his result might be. However, be inform shareholders of the outcome - and of the board's long-term strategy 🔤 Volvo – at 🔜 annual general meeting in April.

Mr Svanholm, who Swedish operations of Asea Brown Boveri, the Swiss-

Swedish engineering group, succeeded Mr Pehr Gyllenhammar, who resigned after two decades in charge of Volvo when confronted with a shareholder and senior management revolt against the merger

The chairman insisted Volvo would rebound from trauma. "It 📕 a company with big possibilities for if future,"

Mr Svanholm was proposed by a group of Swedish institu-tional shareholders representing 40 per cent of the voting

meeting accepted their other six board nominees, including Mr Gyll, Volvo chief executive, and Mr Louis Schweitzer, the chairman and chief executive of Renault.

Deutsche Bank sets sights on Asia-Pacific

in Tokyo

Deutsche lital. Germany's Asia-Pacific region for II next decade after concentrating expansion plans on

America during years.
The bank's Asia-Pacific operations had the potential substantially profits during mext II years, said Mr Ulrich Cartellieri, member responsible for that

The region generated profits mancial year, compared min profits of nearly Discon.

If Cartellieri M. This U the world's fastest growing infrastructure. The most conservative estiputs requirements # military men the next film

The bank employs more Than LIMI people In the Asia-Pacific region, of which slightly less than 400 are

years. We wast 🕽 help fund

Most of the growth region would in south-Japan, we said. The speed of growth would depend upon how quickly governments deregulated their limited mar-

"Most advancing in leaps all bounds. In are having II There from III I Age II derivatives in only w few months," mexplained. The would concentrate

an commercial banking, trade finance. capital market operations, brokerage and private investment banking. The Morgan Grenfell subsid-

iary, would its its in capital markets. Singapore Grenfell depth. I depth. Deutsche Bank had asked Wietnamese authorities for

permission in upgrade its representative offices in Hanoi nationality". Not that Mr Chazot regards Saigon to IIII branches. India is also a priority for the commercial banking operations. A licence had just been received for Bangalore. and www offices were planned in IIII Indian cities IIIIII

Mr Ekkehard Schulz, chairman, said he did not expect marked improvements in 1994, domestic demand | expected to remain weak. However, he is the company's drastic cost-cutting measures should

tic orders. Turnover for the year fell by III per cent. III DM10.6bn. The company said the IIII in steel prices accounted for DMS60m Weak demand, especially

from III automotive industry. also contributed to the company's heavy losses, with deliveries decreasing by 10 per cent for the vear.

Losses at Thyssen Stahl,

Germany's largest steelmaker.

quadrupled III the year I Sep-

tember. m DM1.23bn (\$703m).

The declining

steel prices IIII falling domes-

allow it to return to the black

in the 1994-1995 financial year. Turnover for Um first quarter of the year continued to fall, dropping 7 per cent to DM2.5bn against the period mil previous year. Crude steel production stood III 2.4m may in the first quarter. III 11 per cent increase over the previous year. Thys-Stahl's total crude production in 1 stood at

we expect the coming to remain unsatisfactory as the year before." Mr Emile

But we that that has been reached, and that business will at least not deteriorate further. pick-up in demand products cannot, limeter, be expected the second half

he said Thyssen Stahl had no alternative but to continue laying off workers all reduces reduces The announced announced lier Lili work an additional would by year end. A two-year restruct-

Eurotunnel chief takes the helm

Falling prices hit Thyssen Stahl 40,000 workforce by October

Mr Schulz said the restructuring programme would allow for productivity increases of between 4 and 5 cent in coming years. Restructuring measures also included the company's steel and special steel divisions, which took effect at less beginning of the 1992-1993 busi-

ness year. Economies of scale are also expected in the divisions producing tin plates and non-corresive steels, which are due to be merged with Krupp-Hoesch Germany's second-largest steel-

general meeting in April. Daf nets Fl 10m in 10 months

Industry Correspondent

maker rescued from collapse last year, made . profit of Fi 10m | 10 months

The company is still majori-ty-owned by the Dutch and Flemish governments, but li is expected that the combined . holding | reduced minority position later

Mr Cor Baan, chairman of the Daf Trucks management board, the company achieved a turnover of Fl L3bn

in the final 10 months of

Daf Trucks, the Dutch truck turnover profit this year, despite continued

the European truck The company has begun negotiations with the Dutch unions to li the flexibility of its blank agreements. It seeking to increase the working to 38 hours hours

present M It is also seeking introduce new shift system with 91 3-hour day, four days ■ week with the possibility of the

increased flexibility in which margins were under heavy pressure a result pacity ill growing influence of cheap labour countries as 🖿 🔤 Europe and the

the voting capital.

Ranken

Mr Gyll an Volvo we vear

achieved its first increase in

since in spite of

recession in Europe in the

upheaval caused by the

Christopher Brown-Humes

in Stockholm

Gyllenhammar is stepping

down **w** vice-chairman of

Skandinaviska Enskilda

ing Volvo, I also leave

the SE-Banken board at that I

remain free for the future," he

board member II SE-Banken

1979, and vice-chairman

since 1991. He is expected M

Mr Gyllenhammar

"It I natural that after leav-

Far East, Baan.
The company had "drastically reduced" its stocks last year and bad "strictly" to the principle of only

building order. TIL European commercial vehicle market would suffer further slight fall in

plant working a days a week. Longer operating would not begin to the year. PepsiCo expands in east Europe

Pepsi-Cola International. soft drinks man of PepsiCo, plans to invest \$115m mur five years in Slovakia and the Czech Republic, the company announced yesterday in Brati-

This brings PepsiCo's planned investments in the food and drinks in in central and eastern Europe to almost \$1bn. Richard Norton, senior vice-president for business development in the Middle East, Africa iiii east-Europe, said.

The company recently announced plans to invest in Poland MM S115m in Hungary in local production facilities. It involved in a \$150m joint venture resine plant in Russia (resine 🖿 📰

make plastic bottles). The investment will be split roughly according to the size of two countries, with \$85m going to the Czech Republic and \$30m to Slovakia. It includes a 20,000 sq metre

packaging plant under struction un lim outskirts of Prague, and I establishment of and distribution networks in both countries. PensiCo will increase its Czech workforce to about 600 employees and provide jobs for about

workers in Slovakia. Last month, Kentucky Fried Chicken which along with Pizza Hut and Taco Bell is owned by PensiCo, announced plans open up to restaurants in the Czech Republic

Georges-Christian Chazot will be a regular Channel traveller, write Charles Batchelor and John Ridding

r Georges-Christian Chazot, Eurotunnel's Chazot, Eurotunners French chief executive, may be a keen amp teur sailor, but he admits im has never taken his 35-foot man ing yacht, Eloisa, arrest the

English Channel. Nor will he have a chance to make woyage in the will few months, Instead, it Mr Chazot is set to spend time travelling under the Channel sailing it. On Tuesday, he made his first trip through the tunnel which he me turn into a

Despite a long and apparently successful with international companies. Mr Chazot. 54, is not ■ name familiar 🖿 📖 business community outside France. m is also takung on I role whose previous occupant. Malastair Morton. established a fearsome reputa-

profitable transport under-

tion for getting things done. Chazot was picked after search by two teams of headhunters in Paris and London. Sir Alastair said Eurotunnel was looking for "the best man without regard to

himself as being particularly French. "I was a little detached from the type of consideration," he said yesterday. "My basic that the was the W for WW mm three

years of my business life." was educated it is Polytechnique 🖪 Paris, and 🖬 the University of Florida, graduating with a degree in electrical engineering and

Most of his subsequent been industry, and he worked for 14 years each at Schlumberger, the international engineering group, and CGE (now Alcatei Alsthom), the telecommunications

He ranks as one of limit man cesses the transformation of Saft, Alcatel's battery subsidiary, from a company with a "a culture of high-tech arrogance to a service-minded corpora-

mong IIII mywr disappointments, he recalls the problems at the taking to Alcatel at hard-driving commercial approach le brought from Schlumberger. Alcatel, he says, im "a public elephone a culture".

From Alcatel he went Adia. Swiss temporary employment agency, running its French subsidiary for III months. "Time with service company complemented my industrial experience," he said. "Eurotunnel is a service com-

pany and nothing else." Eurotunnel nevertheless represents another significant career switch. "There are few, if any, parallels with this project," said one French
"The important thing is that he has an international background, has shown himself to he is before it tunnel opens its services."

waluable lane Mr Chazot brings from Adia is experience with price competition. In industry, he said, 🔤 🔐 on quality and innovation an al Adia. which was fighting for business in a depressed market place, price im margins on increased importance.

If forecasts if a limit we between the cross-Channel in the are burne out, in the rience will be useful. Euro tunnel insists it in no plans as compete with the limited on price, but II ____ have little

Although M. Carrier in the ing ___ chief executive, at Alastair will remain ... chairman. 🗔 h 👊 🚾 keen to stress they plementary and and conflicting

Mr Chazot is to spend mail four months ensuring that services which run through lie tunnel - lie repassenger shuttles, trains and freight services planned, and that the limit in



ketton for

no forex H

Georges-Christian Chazot:

This is a task which will umder him closely in the operall mail marketing sides of the company, Sir Alastair and Mr Corbett, the finance director, will direct their time in solving in their ing disputes with the railways mail making an additional film id finance.

We want to prevent Mr Chafrom being overburdened by the problems of the past," said Mr André Bénard, cochairman.

However, for an untried busi ness with £10bn intensely competitive learner. the problems of the bet will hard to ignore.

BCTEL (formerly known as the British Columbia Telephone Company) Can \$70,000,000 First Mortgage Bonds, Series (Retractable) due 1999 IS GIVEN pursuant and conditions the First Mortgage Series 1999 "Bonds" BC Tel (the "Company") has elected to set the the Bonds for the period beginning 15th February, at 6%. The Holder of any Bond may, pursuant and of Bonds, elect in have Bond redeemed by Company in 15th February, and 100 per of principal amount, in accordance with a conditions of Bonds, Such election shall be inconditions of Bonds. Such election shall be inconditions of Such election in prescribed form accompanied by such Bonds to any of appropriate Paying Agents in February. The prescribed form will available the Golden of Paying Agents set forth below:

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The First Mortgage Company have upgraded to A+(High) by Canadian Bond Rating Agency to by the Dominion Rating Agency. London 20th January, For and on behalf of BC TEL



ROYAL BANK OF CANADA





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This announcement appears as a matter of record only

We are pleased to announce that Deutsche Bank AG has acquired Sharps Pixley

The new divisions and companies operate under the following names:

in London

Deutsche Bank Sharps Pixley, a division of Deutsche Bank AG Member of Illie London Gold Fixing and the London Silver Fixing

Sharps Pixley Metals Ltd., member of the Deutsche Bank Group Ring Dealing Member of the London Metal Exchange

in New York

Deutsche Bank Sharps Pixley Inc. wholly owned subsidiary of Deutsche Bank AG Member M COMEX, New York

Sharps Pixley Brokers Inc., member of the Deutsche Bank Group Registered Futures Commission Merchant

For further information please contact:

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Deutsche Bank Group





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Notes due 1996 For Period January, 1994 to April, Notes with Coupon Antount of U.S. Note, payable on 19th April,

Limited Hong Kong

Beatrix Mines Limited Registration number 77:02138/05 (incorporated in Republic of Manual Africa

Interim report

The interim report for the four months and 31 December 1993, including ■ dividend announcement, ■■■ mailed ■ shareholders on Thursday, 20 January 1994. Interested parties may obtain copies of the report from ma

transfer secretaries. Central Registrars Limited 3rd Floor Johannesburg 4844,

United Kingdom Bardays Registrars Bourne House Beckenham Kent ### 4TU

20 January 1994



Registration number 69/01900/06

Incorporated in East of South Interim report

The interim-report for the four months ended 31 December 1993 was mailed to shareholders on Thursday, 20 January 1994. Interested parties may obtain copies in report from the THE RESERVE

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20 January





Gengold

Globex eyes a Dublin challenge writes Tracy Corrigan

hen Globex, the trou-bled global elec-tronic tronic futures exchange, attempts to relaunch itself later this year, it could competition from an unlikely a new exchange development in Dublin's International Financial Services Centre.

So far, only Finex, im relatively small Was York-based exchange, has taken in the Dublin Exchange Facility, which is due to an April

But the Chicago of a number of actively considering Dublin option, and the Philadelphia Hard of Trade and in Singapore also involved in discussions. The facility is amount for American and Asian

exchanges to service European customers," Mr Paul Cronin of Ireland's Industrial Development Authority, which has backed the project The CBoT would be a nota-ble catch for Dublin. The

exchange is widely expected drop out of Globex, when of the has been thinking

three backers, Reuters, the Chicago Mercantile Exchange

He added that the development is "defi and the CBoT, a redrawn in

Dishest is ■ high-tech, electronic trading network which allows traders in other time zones in deal in futures outside normal exchange hours. But volume has been disappointing, prompting speculation the concept of 24-hour electronic trading is flawed.

The Dublin idea later a difstab at the same problem of out-of-hours trading. But unlike Globex, by Dublin facility will simply replicate existing open-outcry trading arrangements, allowing pit trading in the European timewith low overheads.

"We have m contractual agreement Mc Globex with Reuters, but, come April, it 🕍 unlikely that will the [contract] requirement, and the option to pull the plug," explains Mr Fred Grede, vice-president of admin-"The board is award Development Authority is

He added that the Dublin development is "definitely an option - we believe, quite candidly, that open outcry has been a superior trading system. The concept is very annealing - the one issue in everyone's mind in the infra-

structure in Dublin."

The considering linkages with exchanges, with Liffe in London were abandoned, and talks with the Matif in Paris and the DTB, the German market, me prelimi-

ven with the greater array of products prothere is guarantee that critical mass in trading could achieved in Dublin. The question of whether really med to imit outside their own time given used by global reach most houses, applies to the Dublin project www well we to Globex. Ha the Irish Industrial

favourable environ-

ment 🚮 a 🕅 🗪 👊 tax rate for exchanges and member firms - so the venture promises III be II relatively cheap one for participants.

Trading permits for Finex Europe, Iba Dublin branch M Finex, are in min only \$10,000. and cheques have already started arriving - including one from William O'Connor, the former chair-man with CBoT.

Finex to expand into Europe and according a Mr Sean McNamara, independent trader M CIG Management and a member of the Thin had "We approached Until to join the system they we us not invited,"

The exchange then to Europe would a hatter option. Dublin "is a platform for European marketplace," Mr McNamara.
"We not trying build Liffe CME; if can Emo (########## # day, 50-100 people will be making living will have a platform which is grow."

Iberia goes ahead with \$500m injection for Argentine airline

By John Barham

iberia, Spain's national airline, would with controversial \$500m capital injection for the troubled Argentinas

However, Iberia, Argentina's privatised flagcarrier, the Argentine government, which still owns 33 per cent of the company, to contribute.

Mr Domingo Cavallo, economy minister, has will the government would not put any more into Aerolineas after being forced in take back

Universal Breweries, 🖭

majority Bra-Brahma beer group, has of C.A.

Nacional, Venezuela's

second-largest beer producer.
Brahma, which will operate
the Venezuelan beer maker,

plans to le new |-1.1 -1.

in Value in introduce its

popular Brahma Chopp

m per total to the company in to prevent M collapse. Aerhandel had mother last year and received his 14 per \$795.1m. Deliane much of the problems un

'say management, will be

overcome by injecting

Spanish and Argentine banks with close business relationships with limit into cent of Aerolineas and have agreed to participate in in capital increase. However, our of the banks is the troubled because with # 7.5 per

stake. The capital-raising exercise privatisation in

expansion programme, should

provide strong competition

Polar,

beer described in par

and Cervecera Regional.

Regional is the by the

Cisneros group. Cervecera

ille Present limit exchange,

War is by the Men-

Venezuelan brewer taken over

an der producer.

Details on the transaction were but are not actively traded.

Brahma's presence in Vene- the world's largest

will be involve more local investors because Argentines must own a majority of Landing for il to retain flagmorning states from airline says Ma employees' share amount ship scheme, min holds 10

Mr Jana Saez, Iberia executim vice-president, warned Mar Marolineas receives fresh capital would was face collapse. However, he said last beria would be willing for \$500m, which was roughly which it paid her in his company it its

1970s. Nacional has 6 cent of Venezuela's and

34 per interest of the method in malt

beverage. It also

tively small market, with a

population 🔳 20m, beer is a big

seller. In output in 1992 more than 72m litres, or 61

Both Brahma and Polar are cent of all alcoholic beverages

While Venezuela is ≡ rela-

brewers. Cervecera Walling was once leading V last year's level." lan producer but was overtaken by Polar in

income jumped to r 62 Mars & share, up from \$28.9m. or 28 ____ on revenues 10 per 🗯 higher at

The Charles Lange Con pany also announced Mr Melia financial in and move to the east coast I the US for "personal reasons". He will 🐷 replaced by Mr Michael Lehman, corporate controller.

Tokyo forex trade at five-year low

Shurps PM

Party Charles

Trading on the Tokyo foreign exchange market dropped to a five-year raising viability Tokyo's um m the leading Characteria instruction in the far

Spot and swap volume through forex last you fell to per com-pared the less in \$5,963bn, The lowest bad the Limit

Derivatives trading also declined. big US and Suropean houses, the leading participants, moved their

operations Hong Kong and Singapore as a result of high Ille deregulation by the ministry of finance, limiting the number of instruments traded in Tokyo, has also discouraged some traders. The

ministry we yet willfit us

Trading volume has fallen on forward mis agreements, steadily the peak in 1996 originally expected last

Similar trends have occurred in the stock market, where investors trading the Nikkei stock futures index have shifted trade to Singapore, The Japanese financial

authorities and in make a certed in making Tokyo a attractive financial market, says Mr Kazuo Fujii, senior managing director of forex brokers Inter AP.

Mexican finance group ahead

By Damian Fraser in Mexico City

Grupo Financiero Banamex-Accival (Banacci), Mexico's largest financial group, recorded 35 per cent increase in total profits to 3.59bn (\$1.16bn) year, after big increase in gains from money-market and equity

trading. Banacci's profits include 861m of miles gains on securities trading. It that adjusting for income at acci limit profits, including profit sharing, profits unrealised securities gains. would 🐂 \$3.21bn, 🗓 🚎 🚾

up on 🝱 Banacci subsidiaries' profits - which with the group's unrealised gains from securitrading - Includ 1884 year, just 1 cent than last year. Banamex, the group's bank and largest subsidiary, reported and net of lower than

For in fourth quarter, in-

1.36bn pesos, 39 per cent up on la same period and north Banachieved profits II pesos, compared with

It blamed harmon's drop in profits on Mexico's weak economy last year, lack of liquidity at its aggressive increase M provisions for Man

in the quarter

Last year provided pesos for loan losses.

Sun Micro turns in 80% surge for quarter

By Martin Dickson in New York

Microsystems, the market leader in computer workstations, reported as 80 per cent rise in second-quarter

The company made \$43.8m. or of maid a share, up from \$24.1m, w 23 cents, w year before, un revenues up 8 per real at \$1.13bn. The earnings were broadly in line with marexpectations

Mr Kevin Melia, chief financial officer, said: "Sun's successful new product offerings and III resulting structle in the high-end product as well as our continued focus on management, helped

Bookings had grown to

For the Ma months, net

McDonald's plans \$1bn buy-back

By Laurie Less in Chicago

McDonald's Corporation, the international hamburger tarani chain, lunes le buy within the men three period funded primarily by 🖿 cash flow.

Since 1983, the company bought with stock worth nearly \$2.2bn.

Greenberg, financial officer, said repurchases would abata returns, but would not all the equity named to support growth

McDonald's recently nnounced it would in global residential expansion, building 900 to 1,200 new annually, with about two-thirds outside I US.

with nearly 80 per independently owned by local franchi-

CONTRACTS • TENDERS

CORRECTION NOTICE

PETROECUADOR STATE OIL . GAS COMPANY OF ECUADOR

CONTRACT . INTERNATIONAL OIL AND GAS TENDERS ADVERT - JANUARY 8 & 10, 1994 Per the invitation by Petroecuador to national or foreign, state or private companies, associations or consortia to participate in a special bid for: AMAZON REGIÓN SPECIAL BID NUMBERS: 008-051-94 for Block No. 25, 008-051-94 for Block No. 27, 010-051-94 for Block No. 28 Be and that the above mentioned bids are not reserved for state owned companies but are available to all who wish to participate. Only Block No. 23 is reserved for any state owned oil national or foreign company, operating by themselves or as majority owners of a consortium

Social Curriculum

and Assessment

Authority (SCCA)

Invitation to tender for the internal audit service of SCAA

For ans copy of the internal specification please werne to Mr W J Scott Assistant Executive, Finance/Personnel/IT, SCAA, Newcombe Notting Hill Gate, London, W11 3JB.

Applications to be received by 31st January

LEGAL NOTICES

Notice of appointment A G BROOKER HEATING CONTRACTS LIMITED

Congany Samu A Hesting Contracts: Limited. Registered number: 13(1)500. Trading name(s) A 6 Brooker Heating Contracts: Limited. Nature of healness: Plumbing and heating engonem. Trade clessification: 27. Date of appointment of Administrative Recovers: 12. of appointment of Administrative Receivers: L.

January 1994. Name of person appointing the
Administrative Receivers: Lloyds Bank Ple. Joint
Administrative Receivers: & M. Shires (
Bolder matter 7925), N. J. Vooght (office holder
amther 6339). Address: Coopers & Lybrand, PO
Box 182, Orchard House, 19 Alblan Place.
Maidstone, Kirst ME14 SXG. This appears a a matter of record only.

\$230,000,000



CASTLE HARLAN PARTNERS II, L.P.

🜆 partnership with Management and Employees has acquired

INDSPEC

The undersigned assisted in the merger and financing negotiations, and acted su financial advisor re Castle Harlan Partners II, L.P.

CASTLE HARLAN, INC.

January 1994

New York

This announcement appears as a man of record only

\$70,000,000



CASTLE HARLAN PARTNERS II, L.P.

has acquired the controlling equity interest in



The undersigned assisted in the merger and financing negotiations, and acted as financial advisor = Castle Harlan Partners II, L.P.

CASTLE HARLAN, INC.

January 1994

New York

appears a second only

\$23,000,000



CASTLE HARLAN PARTNERS II, L.P.

in partnership with Management and Employees has acquired



The undersigned assisted in the merger and financing negotiations. and acted as financial advisor to Castle Harlan Partners II, L.P.

CASTLE HARLAN, INC.

January 1994

New York

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Diff Here protected MG

Notice of termination of guarantee and redemption

Smith & Nephew Finance N.V.

IIII per cent. Redeemable Convertible Preference Shares 2004 *Preference ****)

| Preference | Political | Pol

below.

Thus the payment together with all Coupons appending thereto, laking which the amount of any such missing Coupon will be deducted from the sum due for payment (although the amount so deducted may be paid subsequently against surrender of the missing Coupon subject in the Terms and Conditions).

Payments on redemption will in all cases be subject to any appendible iscal or other than the conditions and conditions.

laws and regulations but without projudice to the common of the "Taxation" provisions of paragraph in of the Terms and Consistons. Dividends will coace to accrue on the Preference Strates on the Redemption Date (except where payment) improperly

rescept where payment a improperty made in such payment.

If the Preference Shares will cease to be erendisable at close of business tim the place where the relevant Preference Share is lodged for conversion non Prefurant National Business and the place where the relevant has before the Redemption Date, except in certain limited promisers. In order to are the Redemption Date, except in certain limited promisers are such that conversion Right, the Centilicate for the relevant Preference Shares together with (in the case of Bearer Preference Shares) all unmatured Coupons appertaining thereto, must be delivered at the specified office of any conversion Agent as set out before during its usual business hours, accompanied by a duly completed and signed notice of conversion in the form obtainable from any Conversion Agent, a conversion notice, once delivered is introdicable Associated Associated Associated Associated Associated Shares delivering a Certificate for conversion must pay any taxes and stamp duties. In a country a specified at the relevant Conversion Agent (other than any taxes or capital duties a stamp duties payable in the United Kingdom by the Company in respect of the issue of Ordinary.

payable in the United Kingdom by the Company in respect of the issue of Ordinary Strains on conservations. The number of Ordinary Shares of the Company to be issued on energies of the Conversion Right is determined by dividing the Paid Up Value of the relevant Preference Share by the Conversion Price, rangely 1265 percept per Ordinary Share Fractions of Ordinary Shares will not be issued on conversion and no cash adjustment will be issued. For this purpose.

If an one Preference Share is exercised at any one time such that Ordinary Shares in the none Preference Share is exercised at any one time such that Ordinary Shares arising on conversion are to be registered in the same name, the number of Ordinary Shares to be issued will be calculated on the basis of the aggregate Paid Up Value of the Preference Shares being so convened. No payment or adjustment will be made on conversion for any dividends accurated on the relevant Preference Shares since the Dividend Payment Date immediately preceding the Conversion Date (as defined in certain finished circumstances which are not applicable)

Crolinary Shares will not be issued, inter ask, to, or to a normnee for.

CEDEL S.A. are any other person providing clearance services for securible.

Redemption Date, the listuer may elect to apply Preference Shares which have not been presented for redemption in exchange for Ordinary Shares of the Company at the Conversion Price of a leading independent London merchant bank appointed by the Issuer conflicts that, in its opmon, the net proceeds of sale of the Ordinary Shares of the Company at the Conversion Price of a leading independent London merchant bank appointed by the Issuer conflicts that, in its opmon, the net proceeds of sale of the Ordinary Shares of the Company and the Conversion Price of the Ordinary Shares of the Company and the Conversion Price of a leading independent London merchant bank appointed by the Issuer conflicts that may be prefered to the company and the Conversion Price of the Ordinary Shares of the Com

the Issuer certifies that, in its opinion, the net proceeds of sale of the Circinary Shares of the Company ansing from such exchange this regarding any liability to taxation consequent on such exchange) would be filterly to exceed by 5 per cert. The amount of redemption moneys and dividends which would otherwise be payable in respect of such Preference Shares. The Circinary Shares arising on such conversion would be sald in accordance with the terms of the Deed Poll and the net proceeds of sale would be paid to the Principal Paying Agent for distribution to the holders of the relevant Preference Shares against presentation of the certificates relating therete in accordance with the terms of the Agency Agreement (as defined in the Deed Polt). Not divideds writ accordance from the Dividend Payment Date immediately preceding the Redemption Date in respect of the Pedemption Date in respect of the Pedemption prior to the date on which the Issuer evergies lits election as described in this paragraph.

described in this paragraph.

For a complete description of the procedures for the Preference of the Preference holders should refer to the Terms and Conditions. Copies of the Deed Poll. the Articles of Incorporation of the Issues and the Agency Agreement which includes the tout of the Terms and Conditions) are available for inspection at the specified offices of the Paying Agents, the Convention Agents, the Transfer Agent and the Registrar set out below.

> PRINCIPAL PAYING The Coleman Bank, N.A. Woolgate Coleman London EC2P 2HD **IMPULLAND CONVERSION AGENTS**

Luxembourg S.A. 6 Rue Plaetis L-2338 Luxembourg

(Swill Ind) 63 Rue du Rhâne CH-1204 Geneve,

New York, NY 11245

Banque Bruxelles I S.A. 24 Avenue B-1050 Belgium TRANSFER AGENT REGISTRAR Chase Manhattan Bank Luxembourg S.A. 5 Rue Plaetis Tim Chase Manhattan Benk, M. S. Srd Floor
Chase Metrotech Center, Brooklyn

L-2338 Luxembourd and on behalf a Smith a Finance N.V. and by plc

By: The Chape Manhattan Sank, N.A. January 20.

INDEX





To the Holders of: Olympia & York Lane 10%% Notes Due 1

Notice of Acceleration, Notice of Additional Default and and of Default

Notice of Meeting of Noteholders 10:00 a.m. February 2, 1994 237 Park Avenue Display Gallery, Lobby Lavel New York, New York

On December 27, 1993, page of other

On December 27, 1993.

On Tennessee: N A, as successor trustee the "Trustee" I under the "meet the "Industrie", dated as of December 23, 1983, of Otympia I I I Cop. othe "Esquer". pursuant to which the Iscuer's Olive Sectional Notes Due II the "Notes" I over usuand. and as I may under the Mortgage Spreader, Modification and Esquession Agreement and Section II of Section 1995, between Olympia & Malacin I am Company (the "Owner") and the Issuer, sent to each of the Issuer and the Issuer, sent to each of the Issuer and the Issuer, sent to each of the Issuer and the Issuer. the Issuer, sent to each of the Issuer and the of Asceleration pursuam in Section 5.01 of the Indeature and Section 23 of the Montgaga, respectively, sorting the Issuer and the Own and decharing it? In assume qual to the som of the principal amount of the Notes, pins and the Section of Mote, and (ii) the Montgage Note, to be due and populote immediately. The Trustee Issuer and the Issuer and Security these received, the interest of \$20, \$50,000, os. of the Issuer at 100. have received, the way of \$20,150,000, or, as opticitients. The case \$1,000 principal amount held by each holder, which way is to be applied prior rata on the control of principal and with Section \$ 03 of the Indenture. Based on its time to be cach as a second of the principal and the cach as a second of the principal and \$0,00 mers, instead \$0,00 mers, in the control of \$0,00 mers, in the second \$0,00 mers, in the sec

The Provide Process the acceleration, in represent at the holders of over 25% at aggregate peneigal amounts of the outstanding Notes, including all members of the Olympia B 151, 1993 in the amount payable under a credit supported B Notes. Accordingly, and 27, the supported B Notes. Accordingly, and down the polary mine. In the amount payable under a credit supported B Notes. Accordingly, and down the polary since. In the amount payable under a credit supported B Notes. Accordingly, and down the polary since at the supported B 15,047,000. That amounts appared in the Trustee S, 1993, The Trusten to distribute that the topic process of \$1,018,000, for a total of approximately \$1,018,000, for a total total of approximately \$1,018,000, for a total of approximately \$1,01 The frame, effected the acceleration. that, To the should be applied, to the should be applied, to towards processed and sound to the should contact his own advisors, as the should contact his own advisors, as the should be should be

On Jonesey 4, 1994, the Treater sout a Notice of Defract to the laster, notifying the Fauer of its failure to deliver at Layeld the which were required to be delivered to the Treater and later than 31, 1994 to the france too leave that it is a fact that the independent of a plantage to the easing the independent of a plantage to the easing notified and me Event of Default established because the independent of the easing th

The Trustee and the Committee have and their amounting of ill Holders of ill 1900 and their amounting of ill Holders of ill 1900 and or Petensiry 2, 1994 is the Display Gallery, Lowel Level, at 217 Part, Avenue, in New York Cay so that Indicases there are opportunity to discuss time situation with authorization with their proposition and in the contract of the con

As all of the Notes are in beater form, the Trustee does not have a first of an order to communicate to the Holders from time in the second of the Holder to communicate the Williams J. Keunedy, Section Tennessee, N.A. at Mann Street, Virginia 1. (As as 804-1346) and malicate the principal amount of Notes owned by the holder and the holder's rance, and telephone number.

Holders their wishing the the meeting to the Transe and the Paper

This unnouncement appears as a matter of record only.





BUNGE Y BORN S.A.

US\$80,500,000

Term Loan

Investment in Capacity Expansion at Molinos Río de la Plata S.A.

Alba Fábrica de Pinturas, Esmaltes y Barnices S.A. in Argentina

US\$23,000,000

Provided by International Finance Corporation

US\$57,500,000

Provided through participations in the IFC loan by

Banque Nationale de Paris

Crédit Suisse

Crédit Lyonnais

Deutsche Bank Luxembourg, S.A. Société Générale Union Bank of Switzerland

> Arranged by International Finance Corporation

November 1993

INTERNATIONAL COMPANIES AND FINANCE Pfizer equity • |||()||11e

Net income at Intel soars to \$2.3bn

By Alan Cane

Intel, the B semiconductor maker whose microprocessors used in == of the world's 100m personal computers, reported sharply higher revenues M IIII

However, Wall Street regarded the figures as shy of expectations and yesterday at midday the shares warm down MAG (数 開窓)

Net income for 1993 \$2.3bn, the first time the pany has broken the \$2bn barrier and than double the \$1.07bn reported in 1992. Earnper more than dou-bled to be compared with \$8.78bn, 50 per cent improvement on II. with in 1992.

Fourth-quarter www.sama and net income, at and respectively, were

records, although the company said the results had been affected by heavier than usual start-up in for chip factories

in California and Ireland.

position as the world's leading semiconductor manufacturer. ahead II MINI of Japan, and the strength demand is its most powerful microprocessors, including the *** Pen-

The figures confirm Intel's

tium chip. The company said it

intended la momenwith the launch within weeks of product capable of transforming a conventional PC into ■ personal videoconferencing system.
The kit, including television

camera and sound system, would be easily affordable by companies. It would be cheap enough for the use.

According Dataquest, US



Andrew Grove: increased

market research company. intel's share of the world semiconductor market min to 11 per cent, against 7.5 Mr Grove, Intel chief See Lex

1993, the company had increased production of its leading and Pentium processors and cut prices: "In IIII plan III do more of the Our goal in to double the performance III the processors used in key price points." Intel said strong orders in

the fourth quarter should support growth in the first quarter of limit and that demand continued in be in **III PC** market place. Europe, which for

28 per cent of sales, last year emerged as the company's fastgrowing region with of \$2.4bn, up 66 per cent on the 1992 figure of \$1.44bn.

Intel has moved ahead of Philips of the Europe's leading semiconductor manufacturer.

BankAmerica held back in California

By Richard

BankAmerica, 🚃 Californiabased banking group. out me earnings advances other big US and in the final months of we year as it continued : economic recovery in its home

The bank, the second largest in we im ranked by assets, market expectations with fourth-quarter in income of \$496m, \$1.21 share, compared with the or \$1.18, in m preceding three months and \$473m, or \$1.18, in last quarter 🗯 1992. For the mar as a whole,

after-tax earnings per share edged down III \$4.76, from IIII last year, on net would up

Weyerhaeuser

ahead despite

By Laurie Morse in Chicago

Weyerhaeuser, the III forest

products company reported

earnings of \$101.7m, or 50

share, in the fourth quarter.

in spite 💹 a \$21m 🔝 🗺 🔝

quarter in its pulp and paper

Last year, fourth-quarter

earnings was wind or 42 cents. Sales for the quarter

were \$2.59bn, a 10 per cent rise.

said prices and lumber year

ago levels, lifting operating

earnings - It Illiand at Inches

products segment to

from \$175m in the

For the wat, Weyerhaeuser recorded earnings of \$579.3m, as \$2.54bn, on sales of \$9.54bn,

compared with www earnings of

\$1.83, on sales of

Boise Cascade, I Idaho-US products com-pany, I losses in the fourth quarter nearly

year ago, her that higher wood prices had increased in

for the roar. Losses con-

Limed at the pulp and purer

posted a met of \$23.7m, or 98 cents, for

the quarter, compared with

of \$29.5m, or 97 cents, a in quarter against in year's fourth quarter.

For the company

\$4bn, compared with

nosses of \$227.5m, or on sales of \$3.7bn.

pulp losses

11.55m from \$1.68bn, 🖫 after adjusting for the of Security Pacific in

Mr Rosenberg, chairman and that executive, pointed - continuing nomic dilleuria E California, where the last warm as well two-thirds

Ill added int there had encouraging events last year, including a record performance by wholesale banking and record is by the number of accounts opened on the management bank-

BankAmerica reversed

AMR, parent company of

American Airlines, the second

biggest 🌃 carrier, slumped

into worse-than-expected after-

tax losses of \$253m in III

fourth quarter after a mil

period of profitability in the

The mili reason for the

by the airline's flight atten-

digit wide; fall the creaman

nearly all its passenger reve-

AMR said yesterday the

had compared with

its minior extension of HIUCO.

Procter drops

part of bid for

proceeding two quarters.

Un Resident Torrikins

York

loans have grown since early \$150m in the quarter, una in 1992, Loans at the and in search year totalled \$126.4bn, from \$125.6bn three months

However, the bank's

margin declined to cent, from 4.74 per cent in previous period and per before. As a result, net interest lower than a year

Non-interest rum \$112m m \$1.1bn, item mainly to an area gain from the sale il real

Like Mill Ull banks, Bank-America waw a continuing improvement in the quality in the final latest period. In first time cover loan falling in

Loss worse than expected at AMR

would bring fourth-quarter

losses and the manner would

show a loss in the year that

figures were worse than

The share price fell by a

modest \$% in Mail in early

trading as irrestrated to a

in the arrive perfor-

Fourth-quarter revenues were up to line while the net line of

\$253m, equivalent to Mila a

share, compared with losses in

the previous year's livered

quarter of \$200m, or

mance in the current

most analysts and predicted.

pared with before. Also, non-accruing year \$2.9bn, the end if IIII

Phone infrares were last improvements in quality at WIII Fargo. BankAmerica's coast neighbour, which reported results in Tuesday,

Willia Fargo's loan lime provito we in the final quarter, in from in the man period while full-year provision dropped from \$1.2bn.

Will Fargo's fourth-quarter income share, compared \$58m, = 21 mul a 1 a

\$62m, or E cents a dama.

For the full seek revenue

rose 🖛 \$15.8bn from \$14.4bn

and net lime fell to \$110m

from \$935m. Losses per elem-were down to \$2.23 from \$12.49.

• KLM Royal Dutch Airlines

will keep a 20 per cent stake in

the ordinary share capital of

Northwest Airlines after

Northwest's share issue, Reu-

ters reports from Amsterdam.

The Dukin lar camer and it

preference shares into new

ordinary shares to maintain its

stake in the US airline, which

The company pointed to "significant changes in trade inventory stocking patterns in the US and abroad" and the "timing of consumer health care trade premotions" during the latest period.

In spite of the slowdown in the latest period, the company still saw a 13 per cent rise for the year in drug sales, with the hypertension treatment Procardia XL, which contributes about a quarter of the total, up Il per cent.

as growth in

Pfizer shares tumbled 8 per

cent yesterday as the US drugs-

group reported a sharp slow-

down in sales growth in the

Other leading pharmaceuti-

cals stocks fell as investors

anticipated a fall in sales at

Pfizer, which had seen

increases than many

other drugs groups as a result

of successful drug launches,

said sales grew by only 2 per

cent in the last three months

of the year, down from 9 per cent the year before. The share

price fell \$5.7 to \$62 during

morning trading in New York.

Sales in its core pharmacen-ticals business slowed to 6 per

cent during the period, from

final three months of 1993.

sales slows

By Richard Waters

other companies.

in New York

While revenue growth from drugs slowed down, other areas of the group, which con-tribute about a third of tetal sales, saw a fall in income. Sales of hospital products fell by 4 per cent in the latest period, while consumer health productive fell by 2 per cent.

While sales for the quarter were only slightly ahead at \$1.98bn, research and development spending rose by 15 per cent compared with a year before, to \$286m. As a result, operating income was just \$5m higher, at \$406m (before one-off items in 1992).

Net income for the period rose to \$289m, or 90 cents a share, from \$279m, or 83 cents a year earlier. Full-year net income was \$658m, or \$2.05, after the effects of a \$575m restairs restrictiving there announced in the third quarter, compared with \$1.09hn, or being accounting changes in 1992.

Ipsco to build \$400m steel mill in Iowa

By Robert Gibbens in Montreal

lpsco, western lende's leading steelmaker, be chosen south-eastern lo for In mini-mill is produce hot-rolled Mi and plate.

The mill, with Im annual capacity, will be built Germany's Mannesmann Demag. II will double trans-steelmaking capacity.

It will make coll up to 96 and inch thick and plate up is 120 inches thick.

The will total 300 people and will and produc-tion in 1996.

Mr Roger Phillips, president, said lowa because of an abundant supply of scrap, low taxes and state aid.

AMR said the announced a \$400m stock ini-had been hit by restructuring tial public offering. Safra Republic rises

It warned strike and other charges costing

German group By Richard Tomkins

Procter 🖺 Gamble, the US drop part products group, is to drop part planned acqui-sition VP-Schickedanz, German maker in the hygiene products, beauty concern that it could mis-

The purchase will exclude more than half volume of the hygiene products. P&G = 1 it had taken bedding the discussions with La European Commis-

The Competition directorate. be worth DM1bn (\$580m), P&G's step into the \$5.5bn-s-year European market for products. 31.5% to \$121.6m By last Rodger in 2004

Safra Republic, the Geneva-based international private banking group by Mr Edmond Safra, reported consolidated income of \$121.6m for 12 31.5 cent higher the in 1921. The directors are recom-

mending a 32 per sel increase in the dividend to \$2.75 a

interest income
10.4 per \$140.3m
loan loss provisions
30 per \$81m, reflecting an improvement in both lending volume and spreads.

Trading income jumped 31

sion income soared 74 per cent to \$58.8m, thanks to the growth in earnings from group invest-ment funds ance client portfolio Profile on Manual were up

to \$29.7m.
at December in 1993 1511.3bn, 9.1 deposits to was more than by a 140 per cent jump in deposits in \$1.4bn.

Eheminides equity should \$1.28bn the red and 13.1

Some \$90m of the lines came as a result of buller adopting in financial standard [17] All 115) requiring it to state securities at fair value.





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Den norske Bank

(Formerly Bergen Bar A/S)

red in the Kingdom of Norway with limited liability) U.S.\$75,000,000 Floating Rate Notes Due 1997

(with the right to subordinate)

(with the right to subordinate)

(doctor is horeby given that the interest payable on the relevant interest agreement Date, February 16, 1994 for the period August 16, 1993 to ebruary 16, 1994 against Coupon No. 17 in respect of U.S.\$5,000 nonwral of the Notes will be U.S.\$91,05 and in respect of U.S.\$1,000 nonwral of the Notes will be U.S.\$4,552.50.

January 20, 1994, By: Citibank, N.A. (Issuer Services), Agent Bank

The Financial Times plans to

publish a Survey on Kuwait

on Friday, February 25.

To advertise, please contact Samantha Telfer Tel: 071 873 3050 Fax: 071 873 3595

FT Surveys

INTERNATIONAL COMPANIES AND FINANCE

Lower gold price helps at Gengold cut income at Gengold By Matthew Curtin

NANCE

Gengold, the gold mining division of South Africa's Gencor group, has turned in = 7 per cent decline in after-tax income to R109.2m (\$31.9m) in the December quarter, compared with R117.2m in the September period and R65.1m

A combination of ■ lower price, depressed by out-standing low-priced forward sales contracts, and a small in working costs, dulled a good operating performance from most III the group's 10 producing gold

Total gold output was

Woolworths

on course in

Woolworths, he large Australian retailer which

on the inak market

last year, will yesterday will it

was an amount of the III pro-

spectus A\$188.5m

(US\$131in) after the in the year

The reconfirmed forecast,

subject www.results of

📰 annual stocktake, came 📰

A\$6.1bn by the limit half is the

financial year, encompassing

the important Christmas

period. This compared with

sales of A\$5.48bn in the

period of the previous

...Woolworths with that "like-

by 11.2 per cent, with each

trading group with the war

pany posting sales improve-

that it was some signs w "sus-

remaining 24 weeks of our

Australia's high

unemployment levels, most big

retailers are understood

have had fairly Christmas, suggesting consumer among

the nation's shoppers is finally

for like" the initial increased

well in excess of the 2 pure inflation rate.

economic recovery

the which bode well for the

financial year".

picking up.

Epocu 10 R

公田田 歩

mill in lie

100

to June writes Nikki Tait.

Australia

the mines received an average price of kg. well price is the price is kg for the quarter and lower than II previous quarter's a kg. Mr Gary Maude, managing

director, said all the group's forward positions would be unwound by May exposing the mines fully to the current gold

He said the performer" was 📕 Helena which had recovered strongly after its mining operations in 1992/3 in attempt to stay in business.

Increasingly efficient underground mining led to higher tonnage, grades and gold put in addition to trimmed working costs. Afterprofit jumped to R11.7m from R6.91m.

The only news came from Buffelsfontein, the group's biggest gold producer. which Mr Maude said had only three-and-half ground reserves at current gold prices.

The mine's gold output would be boosted by une end m the way by a new retreatment project, which would tackle more than 50m tonnes of dump material and keep Im mine's mills turning over until the

year Juni Mr Maude said ■ decision on whether the RL8bn developing Oryx mine maid close or be able to raise R900m to see it to commissioning would 🖫 📆

WMC may appeal over Seabright

Mining Corporation (WMC), large Australian mining house, westerday was considering appeal to after the Scotia appeal not in overturn um earlier judgment against over un acquisition u Seabright, Nova Scotla exploration company.

It is latest of several legal William for WMC.
WMC, via subsidiary.

bought Seabright in un for around C\$92m (US\$70m), ... part of push in North America. However, within 🛶 of completing acquisition, WMC described Seabright's Beaver 🔳 deposit, thought In III was a most promising assets, in hopeless. By 1989 Australian company had Seabright's operations and written off its investment.

TWM proceeded III was Seabright's president, Mr Terence Coughlan, and other directors, for alleged fraud and negli-They counter-sued WMC, levelling a variety of charges, including abuse of

Last year, Mr Halin Merlin Nunn, in lie Nova Scotia Trial

which was scathing 🔳 WMC's behaviour. He duly damages and costs, expected in in C\$10m, in the president and six former Seabright.

Yesterday, in the walk of appeal court's decision, WMC merit, and was "considering an appeal to the Supreme Court of Canada". Scabright affair has

been only one in several costly legal delicates the WMC, usu til Australia's largest mining companies, in recent months. It was forced to hand the valuable Ernest Henry copper/ gold deposit to Savage Resources in an out-of-court whilesers after WMC's exploration team trespassed on area, and then failed to Savage U III work.

And, M. November, Will and I'm Minnett paid settle - ram in which - was alleged that a report by Australian stockbroker - stating WMC's sale of a 50 cent in the Lady Bountiful gold mine at "fair and reasonable" - negligent. The payment, in u and exploration Consoli-Exploration, which had sold is to WMC, was

split the two firms.

Japanese drug group licenses treatment

By I Abrahams in Tokyo

Ajinomoto, the Japanese pharmaceuticals, chemicals food additives company, yesterday 📈 📶 📶 agreem with Sandoz to licence a diabetes treatment to the Mile drugs group.

The demonstrates the increasing productivity and sophistication of Japanese drugs research.

Sandoz will a licence fee of at least YIbn Well well as royalties equivalent to the 10 cent of the The Basle-based group acquired the rights to develop market the drug.

Ajinomoto hopes the com-pound could marketed in Japan as early I 1411 and eventually generate world-Wille maral selected Y50bn. Of these, 40 per war would be World-wide and of diabetic

drugs about \$2.5bn in 1992 and growing at about 10 Lehman Brothers, Linternational marilla company. dittien developing at

keting similar drugs include of Germany, and Upjohn and Pfizer II III US. Ajinomoto's will il drugs, amino acids and speciality chemicals were Y93.7bn in Legs, compared with a second turnover of Y667bn. The company 🗓 💶 📝 🛊 number 🐠 Japanese diversified into pharmaceuticals in manifyears.

Li Ka-shing buys into San Miguel

Hong Kong property and telecommunications magnate Mr Li Ka-shing im bought 10 per of Mark Kong affiliate I San Miguel, the Philippines' giant.

Mr Li's Hold-bought shares in San Miguel Brewery Lot HK8280.2m purchase was made through subsidiary Conroy Manual

to fix abstractly distremented for the notices of the electricity produce and authorized ammogeneithe in England and Walter. Provincial Rice of Total Philips for Notice o

E/Min

MIM posts A\$18m half-time loss

Nikki Tait in Sydney

MIM Holdings, the Queensland-based metals group, meterday announced a loss of A\$18.5m (US\$12.8m) in the six months to 12.

first-half deficit compares with a surplus of A\$71.3m in the period previous year, and was on more of A\$996.4m against However, it came after items

A\$17.8m relating to MIM's joint venture smelting operations in Germany and 🛮 A\$1.2m 🔝 on foreign exchange.

as an abnormal wie of

Before these items, MIM posted small A\$7.1m profit, compared with a A\$51.1m sur-

plus in the first half of The company also saw ■ better performance in the second quarter, compared with the first. Net profit abnor-mals and foreign exchange in the second three months

A\$14m, compared with A\$16.6m last time. MIM said that metal prices received during the six months remained "significantly weaker than a year with user and lead continuing to deteriorate in lie

recent quarter and zinc improving". 🖥 weaker Australian dollar only partially this. Overall, the Australian price by required down by 21 per red on a

zinc, by 22 per cent. However, the group and said

that sales Manager significantly year-on-year in the first half. Late in the quarter, it also noted an improvement in metal prices, albeit from very low levels.

MIM stressed that its continuing cost-reduction programme "remains firmly in place," and was continuing its review of assets and investments.

On specific projects, MIM said that production at the McArthur River zinc-lead-silver mining development remained schedule for 1995, while geological drilling programme had been completed on the

Ernest Henry deposit. "Preliminary results from IIII indicate that a high-grade concentrate can be made with good metal recovery from the primary ores," MIM said.

Exploration remained focused on copper and gold, with expenditure in the first half totalling A\$38m. Pasminco, the Australian and lead producer, yesterday announced that group metal production fell during the first half # 1993-4,

pared with the previous year. Zinc production was down 11 per cent, due lu the sale of lin Avonmouth smelter in III UK to MIM Holdings and a sched-

Threat to friendship of convenience

f Metallgesellschaft rm cue plan, agreed weekend, resolved the immedifuture of the German it did nothing M question hanging over MIM Hold-

The companies have bound together for and a decade, by share in in held commercial interests. From MIM's point of view, the relationship 📶 🖛 part 🖟 a broader network of many holdings. The alm was partly defensive, as protection against corporate raiders, and partly commercial, to little III "inter

national development". For example, via 🖿 relationship with Metaligesellschaft and will the Control Metall Mining subsidiary in Canada, MIM acquired in Interest in Cominco. IIII Canadian natural resources group. Today, MIM's directly-owned in Com-inco stands is 8.7 per cent. It is also an equal partner with Canada's Teck Corporation in an investment company, and Nunachiaq, which another 27.7 cent.

The problem is that this "investment" strategy, debatable from the outset, has looked increasingly mis-directed. Sizeable sums -A\$1.4bn (USES) at the last date – have been tie up in mai holdings, but returns had paltry. In interests Maintilled just ma previous year, under A\$14m

Such lack of performance MiM's core metals busistruggled in the face depressed prices and remainded lonary conditions. In 1992/3, Im group's mi profit slipped by A\$74m, and yesterday's 🗯 👊 showed 🖫

further and of A\$18.5m. tedly, its lites deficit was largely ... A\$17.8m abnor-

In response, MIM has given every signal that it recognises 💶 problem, and would like 🖿 something about it. At the company told shareholders "quite simply, we must make your money work better". Fussell, MIM's chief executive, with that all were under review, | line which im company has continued in repeat.

Even before Metallgesells-

MIM's network of investments and commercial ties needs an overhaul, writes Nikki Tait

mal item, and MIM did tentative recovery in metal prices late in a quarter. Even so, at the pre-tax level, profit A\$31.6m, had then third at time's A\$97.2m.

Debt, by contrast, has been rising, long-term loans topped A\$1.8bn at end-June. MIM's the investment grade water Standard - Poor's gives -"BBB"

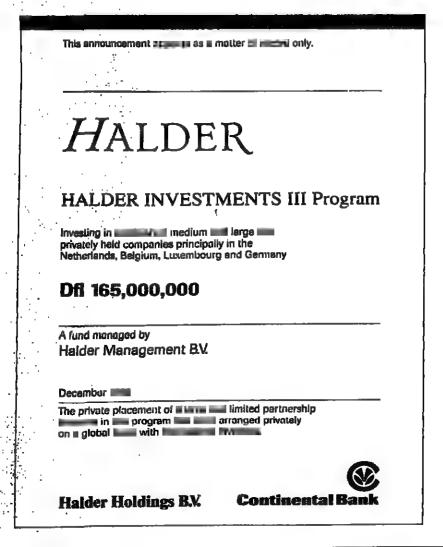
when financial forced Metaligesellschaft 🚃 place the bulk wits 13.9 per stake in MIM last month. the spotlight turned MIM's general investment strategy. ANZ McCaughan future, the investments should chaft's upheavals, MIM had started iii disentangle iii of Ma German commercial ties. A restructuring scheme for the jointly-held zine smelling inter-devised, we that both companies would end up with full ownership of specific Some smaller (inancial investments have also been sold, including a 12.4 per cent interest in Evans Deakin, Australian engineering business, and a 2.4 per cent holding

In Manual Goldfields. But, in dollar tenus. were main ones. Of Um A\$1.4bn "investment" portfolio at end June, Um Asarco, Cominco/Nunachiaq, Metaligesellschaft hold-ings accounted for over half. MIM's IN rest cent interest in Affinerie, the Hamburg-based group in which Metaligesellschaft holds a similar stake, was val ucd at another A\$139.9m.

The problem for MIM is that the uncertainties that now surround Metaligesellschaft, coupled with the depressed metal industry conditions which have led both Cominco and Asarco into for the innine months in 1993, make action on these interests a lot more difficult in me short-

The Cominco share price, for example, has tumbled from around Man at end-1989 to at present. Asarco is little better, having dropped from around A\$45 w about A\$27 same period. There even tions that the workout at Metallgesellschaft could lead := which, in turn, might muddy any Cominco share disposal situation MIM. MIM says only that it is too early for any

And, in meantime, me Australian group remains vacue about whether - or – interests, such 📖 📖 3.5 per Metallgesellschaft holding, might be need to be revalued. This would be a matter for directors, says the company; its "normal" practice III review holdings ■ ■ threeyear basis. However, the Queensland group ilim add that I sees "no reason to suppose that exchange smelting will not



COMPAGNIE DE SAINT-GOBAIN ECU 1910,000,000 (the "Titres Parnopatis")
Notice is hereby given to the helders of the Titres Participatifs (the "Holders") that the first repurchase Offer Period will end on 9th February, 1994, in accordance with condition 13 of the terms and conditions of the Titres Participatifs (the "Toms and Conditions," in accordance with the Titres and Conditions, the Offer Puce is set at ECU 200 per ECU 1,000 principal amount of Titre Participatif. Any holder may proceed his right by tendering his Titres Participaties (logistics the mailted outpoins) up to, and including, 9th February, 1994 to the following Fixuncial Institutions:

Bangure Matienale de Partis

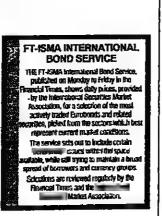
Banque Nationale de Paris

e Bruxelles Lambert S.A.

Calaxe des Dépôts et Consignations In accordance with the Terms and Con-drions, Notice is hereby given to the tolders that Compagnic of Santi-Gobbin and the Financial Institutions Island above have agreed that no further repurchase Offer will be open for their benefit.

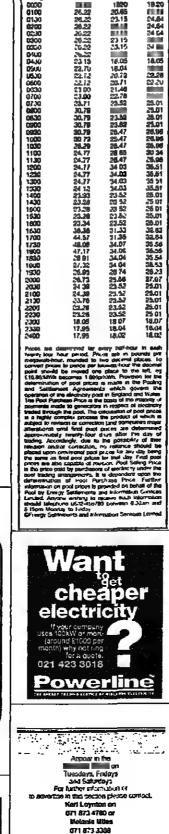
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LONDON STOCK **EXCHANGE DEALINGS** THE INFORMATION shows on this page, which appears every Saturday, is supplied to the inancial Times by the London Stock Exchange Shocks shown are selected by the Shock Exchange from among those companies and securities whose prices do not appear in our daity London Share Service. The Sabuday selection changes frequent to the volume of trading in leditions registered by the Slock Exchange darm the week ending on each Thursday. Thus dualing takes place in a stock, it will not be Saturday Dealt ye page











FINANCIAL TIMES CONFERENCES

WORLD **PHARMACEUTICALS** CONFERENCE

London, 23 & 24 March 1994

This topical conference, the fifth in a well received series, will examine how the pharmaceutical industry is adapting to the changing healthcare environment, and governments around the world are introducing programmes of reform and attempting to contain costs.

Speakers will include:

Mr Henry Wendt SmithKline Beecham plc

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Mr Paul E Freiman

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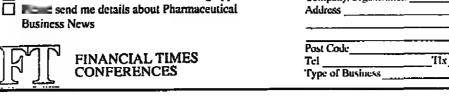
Mr G Kirk Raab Genentech, Inc.

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Financial Times Conference Organisation WORLD PHARMACEUTICALS

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INTERNATIONAL CAPITAL MARKETS

Long gilts rally on renewed hopes of early cut in base rates

By Antonia Sharpe and Tracy Corrigan in London

UK government hands railied than one point at the long end following the release weaker-than-expected retail sales and inflation data December, which revived speculation of an waly cut in inter-

rates. that the public spending borrowing requirement last month £2.11bn - well the consensus market forecast of £5.1bn - also fuelled the market's rally.

"The data have put the on a more confident footing." III Mr Julian Callow.

ther encouraged by the release tomorrow of preliminary predomestic product data for III fourth quarter and December money supply figures.

The March long gilt future
Liffe rose as high as 120%
but traded at 120% in 111 trading, up % m the day. Hopes of a late cut also lifted

the short end where the March short-term Eurosterling future rose to from 94.73. ■ German government bonds

and futures came III the day's highs yesterday as traders took the view Bundesbank

Kleinwort Benson. He added official interest man after its that the market could be fur-fortnightly council meeting fortnightly council meeting today. Analysts added that nervousness over the situation in Russia and elections in Germany this year also hung over

the market. The Liffe March bund future

GOVERNMENT BONDS

traded 📠 100.58 late in the day in brisk volume of 141,357 lots. the day's high 🛍 100.90 and down IIII point from Tues-

■ Encouraging ■ prowould announce a cut in duction data for November

contributed to the furn tone in French government bond market, prompting a further narrowing of the yield differential between 10-year French and German government White to he than the basis

Talk of an Internal rate cut in France independent of Germany also supported the market. The March 10-year future settled at 131.12, up 0.10 point on and day in volume of 181,470

that Italian treasury minister Mr Nam Barucci had signed a decree regarding the refund of a 12.5 per cent with-

holding ar on bond coupon

residents lifted Italian bond futures yesterday.

The March futures contract Liffe opened at LLM and went **high** 119.12, but failed in stay above im 119 chart resistance point for long. It settled was at 118.80 in late trading, giving a gain of III point on the day. Trading volume was moderate at 65,412 contracts.

Mr Marco Pianelli, southern European economist at Nomura in London, said that the market's upside had been limited by the political uncertainty II at II country's general in March.

However, he added that the

preliminary inflation figures for January could provide the bond market with fresh impetus.

■ Japanese government bond futures fell to their lowest close since November 25 as market sentiment remained

bearish. The March Contract closed at 114.68, down from IIIIM on Tuesday.

■ US Treasury prices failed to react significantly to the

release tomorrow of favourable strong growth in the fourth quarter of last year.

Dealers said prices were mixed, despite the fact that the data underlined expectations that the Federal Reserve will start in tighten monetary policy if the in of the first quarter.

"The problem is that we are still waiting Ill more economic information, particularly for this year," said one analyst. "It tooks as if the market is hanging in there, but this increases the chances of further yield

flattening." release of the Federal
Reserve's Book, the
regional survey of economic
conditions, which showed

The market was it The market was ill waiting

Volume surges on Budapest exchange

Trading volume on the Budapest stock exchange rose by 450 per cent Ft186bn (\$1.85bn) in 1993 while value of the more than doubled to Ft441.8bn, the exchange said in its annual

report. Government bonds and treasury bills made up the bulk of trading, accounting for 69 cent of market value at the year end. The capital salies of Hungarian shares rose sharply in the last few months, closing per cent higher at Fi81.7bn. The upsurge in equity values was helped by a name of new issues which lifted the number of listed shares from 23 in January to 28 by December. The exchange expects a further eight to 10 flotations during

installed a VAX-based computer trading system and also set up a central clearing house and depository.

Fund manager links with CIBC

TAL Investment Counsel Canada's second-biggest pension fund manager, is join-ing forces with the Canadian Imperial Bank of Commerce to create a money manage-

in under administration and will hold 55 per cent

the new company. TAL will contribute Calshn hold per cent with equal voting rights.

SEK offers Swedish krone Eurobond

By Conner Middelmann

Export Credit's (SEK) offering – IIII first global krone Eurobond was the first of the minist yesterday, while in day's structured floating-rate note issues, mostly in U dollars.

issued SKr2-5bn of per cent binds due June 2001, which priced yield 11 points our 11 13 per cent Swedish government price il little

The think said strong when an from investors in the instant Europe, according III syndi-NAME OF TAXABLE PARTY OF TAXABLE PARTY. Merrill Lynch.

Townshi lies and of the day, were trading # 99.40 bid, wield gap having

"People are very positive us krone with they expect was currency w appreciate; they the yield pick-up European markets; und

they hope that yields will

dealine further interest all a male if another bank,

WORLD BOND PRICES

who reported IN IN IN IN In

the paper. on his tight side, pared with use outstanding SEK krone Eurobonds which yield around 30 points wer government bonds. Howglobal bonds be more tightly priced as they are considered we more liquid and usually have wider investor

INTERNATIONAL

BONDS

also issued \$100m of one-year so-called "corridor," floating-rate structure where where only when three-month Libor within a specific

during certain late. Yesterday's other range-included \$75m | year Men for Rabobank via Goldman Sachs; \$150m of two-year was for Canada's Export Development Corporation via Swiss Will Corporation; \$100m of two-year For Osterreichische Postsparkasse via SBC; \$100m

I two-year notes be the World Bank via Morgan Stanley; and \$150m of two-year man for

UBS. UBS. "Structured floaters have the flavour II the month - they're likely to take from ullared FRNs," and trader. Collared Inc. structured in that it coupon limited by a floor

The structure - corridor I implies inves-tors view that short-term will we very volatile, hal if they rise, they will do so only very slowly, Ille trader

"If you call interest interest right, get very nice returns; if don't, nothing," another atively highly leveraged instru-ments have strong demand from institutional investors and way work fund taking increasingly aggressive approach in the current low-yield environment.

E NOTIONAL ITALIAN SUME BOND (STP) PUTURES (LIFFE' Lim 200m 100ths of 100%

Exterior (Bancomext) is not to launch its \$1bn 10-year global offering is Merrill Lynch and Goldman Total today. The bonds expected limit in inched at a spread of 155-165 basis points was Treasuries.

European Interior Bank appected to issue 10-year bonds today. While the pricing is expected be tight and 10-year tor of Eurosterling market weighed with recent supply, the are expected

with solid demand

In the sterling market,

from institutional and multicurrency investors. Elsewhere, the City of Prague was awarded an implied triple-B senior ill ratwith a positive outlook by municipality in central Europe. The rating comes ... Prague prepares its entry into

Eurobond | Links According to the city's mayor, Mr Jan Koukal, "obtaining a rating was important step in the implementation of our international

Sorrower	m-	7	100	Maturity	7	_	LEINIGL
US DOLLARS				Dec. 2000	2.50		Inst.
PIV Investment Fin.(Cay.)(a)§ Union Bank of Switz.Financet	175	(十八十二年)	100.00 100.00R	Feb.1996	0.15R		UBS
Export Development Corp.1	190	(b,e) (c,e)	100.00R	Feb.1996	0.15R		Swiss Corp.
Sport Development Copt 2	100	(c,e)	IUQ.QUN	E-1.700	11		
Dest. Postsparkasse:	100			Feb. 1996	0.15R		Corp.
N Export Credit	199	(0,0)	100.000	Feb.1995	0.15R		Morgan Stanley Ind.
Rabobank Nederlanda	75	(k,e)	100.00A	Feb. 1995	0.10R		Goldman Sachs Intl.
TCB of Japan:	60	(1)	100.00.			-	LTCB
CE, Fica		100	100.0391R	Jan.1997	1.009	+395(4%%-96)	Santander Investment
D-MARKS Hypothekenbenkt		(a)	1000	-	2.30		Dispersion limits
YEN							
Bank‡	50bn			Feb.2001	undisci.	•	Nideo -
FRENCH FRANCS Termy Cointreau	700	5.675	99.56P		uner M	(8)4%-99)	Crisit Lyannais
GUILDERS	250		SIJAR			+12 -04)	ABN - NBA
AUSTRALIA DOLLARS	250	0.00		-	100		Hambres Bank
Export Creditii)	2.6bn	885	ulaum	/ (A-	0.5019	+11 [333-51]	Lignon Intl.
Naturgas	500	100	101.42		2.00		Doutsche Bonk Limitim
WISS FRANCS B Phemiand-Phizijo	120	2.25	860	Description.			Mortill Lynch Cap.Mids.

borrowing plans. will will focus cottaining cost-effec-tive and diversified financing." Pending approval by the city's governing general

bly, Prague 🖿 expected to 💷 market in a next two months, with market focusing a \$200m-\$250m

International, which acted II Prague's rating adviser, is among the banks tipped to lead-manage the

Benchmark		Rod		Day's			
	Coupon	Date	Price	change		ago	
Australia	9.500	DOM:	121.1100	+0.400	6.27	6.33	6.74
Belgium	7.260	100		+0.180		0.40	
Canada *	7.800	12/03		+0.500	6.37		6.74
Denmark	7.000	100	106,3700	-0.330	5,93	6.90	
TRINGS MINA	8,000	12/98	111.1600	6.919	5,05	4.95	6.05
OAT	6.760	6000	106,1000	-0.020	5.64		6.50
Germany	6,000	08/03	102,7000	+0.070	5,62	1.0	5,70
itally	8.500	01/04	100,9200	-0.460	B.36†	8.67	8.68
Japan Maria	4.800	06/99	109,8240	-0.560	2.72	2.35	2.49
No 157	4,500	14.1	108,0720		17	3.01	3.18
Netherlande	5.750	01/04	101.1000	-	5.60		5.70
Spain .	10,600	1000	117,4800	+1,380	10.00	6.09	8.33
UK Galte	9,750	O'DAME.	114-15	+10/32	MI.	8.77	5.81
	6.760	1 17 00	100000	+27/32	6.06	0.50	O. Ta
	9.000	10/08	124-09	+46/32	6.43	6.54	8.47
JS Treesury *	5,760	08/03	100-08	-1/32	6.72	5.88	5.78
,	6.250	08/23	99-16	-7/32	6.29	6.16	5,28
ECU (Franch Govi)	6.000	ALC: U	100.6900	-	5.90	5.88	6.15
ondon closing, "New Yor Gross synusi yield (inc vices: US, UK in 32nds	ric mid-day luding yearth	alding to	at 12.5 per	oent peyabi	Yields: U	octi meri residental	et IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII

BOND FUTURES AND OPTIONS

		Sett price	Change		Low	Est. vol.	Open in
Mer	131.18	131.12	+0.10	131.34	131.08	181,470	139,120
Jun	130.70	130.62	+0.10	130.82	130,58	1,273	10,912
Sep		129.74	+0.10			2	1,140
I LONG	TERM FRE	nch bond	OPTIONS	(MATIF)			
Strike	****					PUTS -	
Price	Fel	a Ma	r,	lun .	Peb	Mar	Jun
		2.2	6		-	Q.11	0.61
	1.0	1.3	5	-	0.06	0.28	0.95
131	0.8	0.8	9 1	.10	0.25	0.50	1.42
132	0.0	0.2		.65	-		
133	-	0.1	D 0	L40	-	-	
134	-	-		-			-

	Open	Sett price	Change	High	Low	Est. vol	Open in
14.5	100.82	100.65	-0.06	100.90	100.55	142406	14998
Jun	100.73	100.61	1	100,87		free.	2821
E BUND	FUTURES (OPTIONS (L	FFE) DM2	50,000 poir	us of 1009	<u> </u>	
Strike	-	GAL,	LU			PUTS -	
Price		Mar	Jun		Mar		Jun
10050			100		0.29		0.87
10100		7.32	0.74		0.67		1.13
10150		1.17	0.30		1.02		1.45
Est. vol. to	tal, Calls 2290	4 Puts 15297.	Previous d	ey's open in	L. Cale 158	997 Plata 196	1879

	UM TERM (ND		
Mar	Sett price	High 103.31		Est. vol	Open

UK GILTS PRICES

-	,		10010				
	Open	Sett price	Change	High		Est. vol	Open and
Mer		1	-0.01	119.12	11 (80)		69215
Jun	119.03	119.05	0.14		119.00	730	1517
E ITALI	AN GOVT. B	OND (STP)		OPTIONS	(LIFFE) Lira	200m 100t	ha of 100%
		CAL					
Strike					44	MIS -	
Price			Jun		Mar		Jun
14886	1.26		2.51 2.35		0.97		2.08
11000		1.01			1.22	1	2.31
11980).77			1.48		2.57
Est. vol. to	zai, Calls 3193	Puts 3812, F	TEVIQUE CELY	's apea int	Cath 48262	Puto 48324	
Spain Notk	ONAL SPANI	SH BOND F	UTURES (MEPF)			
	Ореп				limit.	Est. vol.	Open int.
Mar	-		+0.03	108.70	106.36		Open one
Jun	106.41	168.38	-0.03	106.49	108.41	310	1000
Jun	100347	100.30		100.40	100.41	310	0.000
UK NOTIC	ONAL UK GII	LT FUTURE	8 (LIFFE)* !	050,000 3 2	Inde of 100°	%	

	Open	Sett price	-	High	Law	Est. voi.	Open Int.
Mor			0-31		119-01	118132	0.00
Jun		119-11	0-30		119-13	189	255
III LONG	QILT FUTU	RES OPTIO	NS (LIFFE)	250,000 6	4ths of 100	96	
Strike		CAL	L8			PUTS -	
Price		Mar	Jun		Mar		Jun
120		J -6 1	1-94	149			2-12
121		3-33	1-08	1-08 1		2-50	
128		1-16	0-61			3-29	
Est vol to	tal, Calts 1361	18 Puts 14400	Previous di	ny's open in	L, Cells 884:	20 Puls 6393	7

VIV.	Open 121.62	Sett price 121.90	Change +0.40	High 121,98	Low 121.60	Est. vol. 4,879	Open int 15,657
Jun						-	60
US .							
■ US TI	REASURY BO	OND FUTUR	28 (CBT) (100,000 3	2nde of 10	794	
III US TI	Open	OND PUTUR	28 (CBT) (100,000 3	Inde of 10	Set vol	Open int
M US TI			28 (CBT) (100,000 3			Open in
			_	115-01	Law	Est vol	Open in

8 724	.: 8.											
	Y	Mid			_ 198	3/94			ield		100	3/94
	int	Red	Price %	+16-		LOW	Notes	m	-	+0"-	High	1,044
0811 102 103	7.08 7.91 4.07 7.82 6.45 7.58 6.91 7.20	6.16 6.30 6.36 6.30 6.11 6.52 6.33 6.31 6.51 8.56 6.53	1134 1284 854 1254 1254 1424 1134 1134 1160 1499	は 1000 1000 1000 1000 1000 1000 1000 10	11333 1273 1298 891 1113 1384 1191 1813	97.2 1095, 1167, 671, 1057, 974, 1053, 131,	Index-Linked Tress. 2pc 34 (102.9) 2pc 96 (102.9) 3pc 96 (102.9) 4 yet 9824 (138.6) 2 pc 97 (78.3) 4 yet 9824 (138.6) 2 pc 98 (138.6) 2 pc 98 (138.6) 2 pc 98 (138.6) 2 pc 113 (88.2) 2 pc 113 (88.2) 2 pc 113 (88.2) 2 pc 114 (138.1) 2 pc 115 (88.2) 2 pc 115 (88.2) 2 pc 115 (88.2) 2 pc 116 (88.3) 2 pc 117 (74.6) 2 pc 118 (88.2) 2 pc 11	es in p Hortol 100 in	Arentheses Squa) and h January 19	+15 +15 +15 +15 +15 +15 +15 +15 +15 +15	128]} on of (1) iPitaer n adjust rension	se for

12pc 1985 Each 3pc Gas 80-65 101-pc 1995 Tress 121-pc 1995±1 14pc 1996±1 251-pc 1996±1 Each 131-pc 1996±1 Commention 10pc 1996 Tress 131-pc 1897±1 Each 101-pc 1897 Tress 131-pc 1897±1 Each 13pc 1897±1 Each 13pc 1897	11.23 3.06 9.54 11.28 12.00 12.58 11.31 8.93 10.90 9.20 7.83	4.99 10572 ml 4.99 9713 5.02 10713 m 5.09 1132 5.17 1165 m 5.26 1172 5.26 1172 5.27 121 m 5.47 114 ml 5.63 1103 6.68 1312 6.65 114 ml	1113 9 +3 1097 +3 1167 +4 1205 +4 1225 +4 1125 +4 1125	1087 9 1182 1103 1054	Convg 1 ₂ re- Tress 12-gc 20s5 7 kpr 2006t1 apc 2002-611 Tress 11-kpc 2003-7 Tress 6 13-2pc 14-8	7.50 0.75 0.91 7.20	2-44 125.5 6.52 1423 6.33 1125 6.31 1116 6.51 13535 6.38 1160 6.53 1493	+113	1113 138& 1191 1619	105% 97% 131%	2 200 110 (74.6) 2.73 2.90 (74.0) 4 110 (89.2) 144 (72.2) 150 (74.0) 174 (74.0) 175 (74.
84pc 1986 Treas 74pc 1988## 74pc 1989 8## Treas 64pc 1995-96## 14cc '98-1	8.52 6.63 6.63 6.62 10.70	5.65 114å 5.58 108å 6.60 1054 5.07 102 5.84 130å	+15 1145 +16 1085 +16 1085 +16 1024 +16 1315	991 101 6	Treas 9pc 2008 ##	7,24 7,07 6,97 8,82 8,80	6.42 124]} 6.45 127 3.21 6.22 82.3 6.48 117.3 6.40 114.3.21	1	116祖 126祖 127日 127日 1174 1144	101 4 100 4 8313 893	Other Fixed Interest 1983/64
Fire to Fittings Years Trees 1512pc '9217	11.00 9.55 8.19 9.58 8.67 5.90	5.69 139}2 5.85 125}3 5.77 116 5.93 127% 6.85 121% 5.68 10133ml 5.93 121&	+33 1403 +33 1264 +33 1264 +33 1285 +33 1215 +33 1215 +33 1215	1184 1084 1204 1123	Undated.	7.55	8.41 (28-1 ₂) 8.42 (59-1 ₂)	+24	13912	125/3	Asimo Dev 101-pc 2008. 7.88 8.70 13374 +11 13374 10831 10831 114 114 1292 2012
Convenion 104-pc 1999 9pc 2000[t] Treas 13pc 2000	8,47 7,77 9,53 8,20 6,60 7,93	5.88 115H 6.11 136H 8.14 121H 6.01 106A 6.26 122%	+13 1214 +13 1364 +33 1384 +13 1224 +14 1064 +1 1234	106 1251- 10911 0733	War Loan 3 1-pc++ Coav 31-pe 61 Aft. Tress 3pc 68 Aft. Consols 21-pc	6.74 6.48 5.01 6.90 6.69 6.73	- 59½d - 54½ - 69¼ - 43½ - 37½ - 37½	+15-4-2-4-3	60 54% 70% 44% 38% 37%	33½ 28¾	UCS Soc 20 AR. 7.41 - 10 10 10 301 301 Menchester 11 200 2007. 8.44 7.31 11 12 12 13 14 15 13 14 15 13 14 15 15 14 15 15 15 15 15 15 15 15 15 15 15 15 15

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COMPANY NEWS: UK

QMH calls in the lawyers

Queens Moat Houses, the hotel group currently negotiating a £1.3bn financial restructuring, has had to call in lawyers to sort out an embarrassing tech-

Mr Andrew Coppel, chief executive, said yesterday, "It simply corporate legal irritation". He would not delay the group's refinancing. QMH admitted it had failed to give holders of its 7 per cent convertible preference shares. which were issued in 1985 in a the character vote in 1989 and August on resolutions in group's borrowing

This means the resolutions, which the group's borrowing prevent with not valid. II also WI The question the validity w other resolutions passed at the same meet-

However, Li mil the invalidity of the borrowing resolutions did not mean the company's borrowings could be

The discovery has raised complex issues" the company said, and it has appointed Freshfields, the City solicitors. and leading to advise III THE IN IDAM them. Mr Coppel said QMH had been it would not need to hold we year's annual meet-

The resolutions passed at the which was in August and concluded in November, included the appointment of Mr Coppel executive, and in November the adoption if the annual report.

QMH said it would "communicate with the name and all other minum parties" the position was

At the end | there Dalla with if preference outstanding, which early comi into a table of Lan ordinary than against QMH is in present. Each preferand that had one with

The problem and not much larger and of 71/2 per cent convertible preference issued in line

A changing landscape in the race for space

Tesco takes to the Metro line with its programme of 'compact' expansion. Neil Buckley reports

Mr Archie Norman, June 11 on margins. Asda's chief executive, who first ranks with the UK's leading of leaner times ahead, if chairman, Sir Ian MacLaurin, M change the food retailing landscape.

His announcement yesterday spelt the end II the was il unbridled superstore sion which 🝱 helped 🖿 usher

The Tesco in the ment few years will be a different animal from three when it launched 5585m rights issue fund its aggressive opening programme. Then it regarded the ideal

Martin IIII - III (W) sq ft is ft, and was celebrating a opening its biggeststore, To The sq ft. Capital expenditure for Ibs

to February 1991 Tesco we continue 🖿 find 🛚 🐂 number of opportunities to develop . . . stores on quality sites. day's assertion In "it is widely understood had mur rently there II diminishing number of profitable prime superstore sites available. Tesco added that it safeguard 🍱 returns 📖 invest.

ment in 💵 light 📹 growing

The admissions we signifi cant. Some analysts speculated when market leader Sainsbury's launched its price-cutting programme in November that it might have a "hidden agenda". Having recognised the over-capacity in the industry, was it trying to man one or both in its main competitors cut back their expansion programmes, by putting pressure on margins?

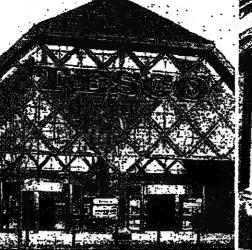
Argyll and Tesco have both responded. Argyll last month it was cutting capital spending this www from 15 £550m, and break M pressure to depreciate build-

ings However, as one analyst put yesterday: "Argyll opened the door, and Tesco charged through it."

On depreciation, Tesco is III lowing Argyll's lead and depreciating buildings 40 But I has also recognised that it paid "premiums" in most of its above alternative www value, and decided to manus live premiums ever ■ years leading ■ ■ MDI charge Malam against profits

That reflects a shift away significantly, it a cutfrom out-of-town superstores ting spending from £750m towards Metro city centre format, and ilm "compact"

years.



🖛 format 📶 👊 👊 🚾 from out-of-town superstores to market towns and city suburbs

Mr David Reid, finance director, expected of 20 projopenings in 1996-97, three would Metros. eight compact stores, and larger superstores.

and city suburbs.

superstore format of

It, aimed at accord

Ten thinks is is for about 50 Mains - with nine planned by September.

It minim yesterday that II looking at new trading forbuilding Tesco's existing strengths in selling "grocery and grocery-related

It will will be expanding the Chain in France by up in six item a year, generally through organic growth. It to have plans for further large acquisitions

products"

As UK expansion slows. effort will 📰 into maximising returns from existing space. Tesco insists there is scope for "significant savings" in operating costs, which will then be reinvested in improving service 🔳 try 🛍 enhance customers' loyalty and persuade them to spend more.

It claims some in doing adready, through combination of introducing new services such as pharmacies, photo-processing, dry cleaning and counter service for meat, trimming its prices, and introducing the Tesco Value line, which offers basic goods at prices which rival the discounters

Like-for-like sales for the first 20 weeks of the second half were up 4.5 per cent, which represented # 2.5 per cent gain in volume, after taking inflation of 2 per cent better than it has achieved for some years.

The spotlight in shifts back to Sainsbury. It has been saying privately that it **me** no need to depreciate, but analysts believe it has little choice but w follow w rivals not only me that issue, but in calling a halt - or at least a slowdown - in the was for

Cadbury to buy French chocolatier for £18m

and John Ridding In Paris

Cadbury Schweppes, the confectionary soft soft yesterday announced acquisition | Bouquet D'Or for (£18.4m).

The consideration acquired data and was by adjusted according to the balance sheet at completion. The cash payment will be met from Cadbury's resources.

: Bouquet D'Or, based in Villeneuve d'Asq, to 🖛 north 🕷 Paris, is privately owned which founded h 1861 as a family butter It specialises in boxes of chocolate assortments, particularly praline products, and had sales in the year to April 30

🐞 1993 🖬 FFr257m. Following the acquisition, the managed by Chocolat Poulain, a subsidjary of the UK group.

TABLES MURCES

ing direct of Poulain, bear Bouquet D'Or products would be be

under the own brand. "We have not bought IIII company 💶 🚾 its brand but to develop it", he

Mr Bouteil = 14 15 bland sales of Poulain and Bou-D'Or mald represent ideals III per meat of the maestable separtments methor of the French chocolate market put Cadbury Schweppes in third place in terms M market share, behind | and Lindt Witzerland.

The French (Lander Mark) has make the effects of nothing, himsing by about per cent last veer.

Le Syndicat de la Cardona the me association of confectionery producers, estimates the size of the French choco-late market at about FFr11bn.

Greycoat shows interim loss but recovery starts

By Simon Davies

Greycoat yesterday further pre-tax at the interim stage, but operating profit the linterest payas it was been in recovfrom the transfer of receivership.The management also announced the end of I pro-In addition, it media that

of property disposals. Mr Geoffrey Whan will down as chairman at the said 🖬 🌬 financial year, 📶 🖟 Mr End Wyrman and Wr Julian Treger, the two men who formulated the company's rescue package, will join as non-execdirectors.

The management of Greyone of the same aggres-

1980's, almost collapsed from a combination us rising debt man and falling met valum - was it was now us a position us and looking at financing an future property developments.

The company announced pre-tax loss ill £43.5m (£44m), but III and 25.2m in reganisation costs, in properties, and 27.4m from the redemption in the company's coupon bonds, all of which part of the restructuring. Mr Richard Guignard. director. finance, 📆 😅 📶 🖼 a ewiest profit in the means half of the The company intends to

eliminate its profit and inn

Messalli defact of £149.1m, as part W the proposals in m restructuring document. It will apply for court permising it was full in standing to the malk of the plans premium autori and a further £47.1m of learned shares, aris-

Floor expansion will

be cut back from 1.2m so ft in

(Min All In a Smill 400,000 au II bu

also expects the

new store costs to

shrink from £22m in [1]

ing from the restructuring.

Mr Wilson and in a stand statement: "We have an Mark lished record of successful commercial property develop-

Turnover amounted III Film primarily from gross restal frames, and IIIA frame should see a with the phasing out if rent free periods we me portion of its portfolio. were 49.5p 10 10 15 15 15

Daejan rises to £8.4m

Daejan Holdings, Www property yesterday announced pre-tax profits up for III Mall year

The company said that fullprofits were likely we be similar w www reported limi which amounted w some £14.2m. excluding 📠 surplus arising on disposal id a subsid-

The interim dividend is

maintained in 12p from ings per share of 31.85p

IIII rental income runs II (£7.91m) and there a III.Owiii (£4.16m) surplus of trading properties. Operating profits un continuing activities with virtually

£482,000 (£354,000) surplus

Zofran approval in Japan

Japanese market is unusual in

His Kytrii was backed there

18 maille ago. In most countries, Zofran approved

Analysts yesterday esti-

Man has approval in Japan to sell one if its fastest growing products. Zofran. which name the disof cancer chemotherapy.

Zofran will be competing against a Beecham product, Kytril. The

mated 🕮 annual 👊 🗃 Kytril in Japan were already worth Zofran advantage over Kytril in 🝱 it has been approved for both injections and lateral Kytril is

only available as an injection. although this is of delivering drugs in cancer chemotherapy. turan ing Too

in Japan is in the spring.

Signs of OFT approval for Granada bid

By Raymond

were growing signs last night that the Office of Fair Trading has cleared the Gran-ada bld for LWT, subject to IIcondition find the advertising bouses involved really operate on an arms length

The OFT de ble un the bid has, II believed, now to Mr Michael Heseltine, the trade industry secretary.

intention was in milit an announcement today, but it is not clear whether 🍱 will in possible intrinti ii Mr metalle state at the commit-

The Commission has made it ill that it is prepared to stand a system of Information Walls between with Marsel as there are no shared directors III business icvers the two incom

rules on advertising

DIVIDENDS ANNOUNCED Barbour Index ... Beales Hunter ... Apr Apr 22 Davenport Vernon 2.37 1.8†

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PERATEC REPORT

One of a series of reports on major business issues

Stress -The Hidden Dangers

With Britain emerging from recession, companies should recognise that work-related stress can be brought about just as easily in the good times as during the bad times.

of recession, work-related experienced by company directors - caused by heavier workloads, longer working and fewer staff - represents hidden danger British industry, says a life report, published today by business consultants, Limited.

The report - "Executive Stress"

How Avoid Breaking Point - based detailed questioning of 200 Breaking Point - based of companies, half of which had a turnover in a of in highlights in that workcan i brought about just as easily in the good and as in the

"We believe that the represents danger British industry." says Peratee's Managing Director,

"The pressure an directors w perform more strongly, to wow out and harness new opportunities, to higher targets and um maintain . competitive edge irru rival companies, is just in real during periods of growth as it is during a recession" he added.

The report reveals that my half of the directors we working longer hours they III one ut that years ago with nearly three quarters believing their grown heavier - man per cent saying that their volume of work is 'far high' and 16 per the little high' are 'far too long'.

Although the majority of directors believe that companies should do something about reducing stress, few look to identifying MI root causes.
"Without identifying how MI why

stress arises, IIII benefits brought about by the introduction of management programmes im other improvements will not long-lasting," says report. "In short, removing the of more important than implementing

"Companies in take positive to that their directors have the skills and knowledge to cope effectively with future changes and

Support can be by working closely with external consultants who can provide the skills lost through



'Clients enjoy n new lease of corporate and personal health'

Derek Fuller Managing Director Peratec

'downsizing'. Peratee, a subsidiary of Pera International, the large and diverse consulting group. E 2n enviable track . of providing real solutions to business problems. It is able a draw on a vast manner at skills, experience physical women to provide practical help where it will

Derek Fuller explained, "Implementing improved working practices or new technology has enabled many of our client companies to improve their bottom lines, - they have improved their 'corporate health'. Many become leaner and ware competitive; in their directors cope heavier workloads by working "smarter", not just harder."

increase in the arms of hours greater responsibilities, but demanding customers are additional

All a result of this name workload. just under half of the directors questioned say that their them level is 'fairly high' and 13 per cent describe it very high'. And, while the third believe their stressful experience actually improved their performance, 21 per cent say it all the

Unfortunately, signs of work-related apparent both work and at home. The result is that nearly half of the directors are now spending less time with their family; other aspects suffer are sports, family activities and hobbies. Over half the directors say they are more tired now than they was or two years while just under half admit to a greater degree of

The range of other symptoms includes sleeplessness, absentmindedness, a general feeling of being demoralised and memory loss malack of concentration.

Eight me of ten spend time thinking about work when in home. While in all of say that they do nothing at relieving choose to get away from the job by playing sport (with golf, walking, gym workouts, squash and tennis as the man frequent activities) or taking

For further information on this report. and Peratec, please contact: INVIIIO Limited, Lydiard Millicent, Swindon, Wiltshire, SNS 9LS. Telephone:

Kent Corporation goes into receivership Hospital in London, which miss

By Freder Taylor, Correspondent

Kent Corporation, and electrical tractor and one of Ireland's biggest employers, went into

receivership yesterday.

The which headquarters in Tipperary and employs about 6,000. In the latto fall victim to the mostruction industry recession. work has included contracts for in troubled Hotel All complex in Barce-

lona and a major electrical

engineering Guys

has been subject to a dispute. Problems III hospital are thought to have contributed to lim group's downfall. Mr Rory O'Ferrall Mr

Butler of Living & Touche yesterday appointed receivers in the

In a separate Mr Terry Carter and Ms Maggie Mills II Ernst & Young were appointed administrative receivers in Kentz, the III subsidiary which employs 1500 work-

Dividends shown pence per share net except where otherwise stated. †On increased capital.

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FINANCIAL TIMES



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p.a., payable annually in ______ January 🖿

tralbank AC Stutteer

(Deutschland) Mi

(Deutschland) AG

WCZ-Bank

Index

By Peter Pearse

warns on

full year

Sugges in Engineer listen

Ledinal 15p = 218p yesterday

on term han the William

specialist information

for II and months in end-April

will "be somewhat below

interim results said showed

■ III pre-tax

profits of the for the period in end-October. Turn-

iner fell ill per that to make

tive, was disappointed in the results, but added

he was an surprised by the

construction industry.

The immed had was expec-

group's confidence in the

long-term future and its

Darama supplies informa-

tion of all kinds, though not

advice, in markets like

architects and engineers. It produces and supplies a

directory of building products

1 21,000 registered specifiers.

Mr Dagat mad that Bartley's

to be launched expert information systems

extend the group's markets,

stressing that many profes-

given in group's relian

Mr Jan Dunn, and man

of last year".

The news accor

London Scottish Bank Barbour 18% ahead to £4.54m

London Scottish Rend the consumer finance announced an 🔳 📂 cent increase in pre-tax profits in the pure to the end of October

The company highlighted the restoration of profitability in consumer credit in taking their pre-tax profits to £4.54m compared in the previ-

Income from loans rose by 3 per cent III £19.59m (£18.96m), while commission on debt collecting rose by 16 per cent to £6.41m

Finance mile for funding lending fell by 4 per 📺 🕍 (£2,62m), as a small of

bought a debt portfolio from RLJ Finance, which includes spread period of wears. Income from debt portfolios acquired arms to

income from the sale of Christmas hampers, which sharply in the previous year to make marked contri-bution to profits, and down slightly to £1.1m (£1.16m). There man however, slight fall in lamana income

23.84m). Mr Ind Livingstone, chairemphasised the efficiency improvements that the company, which makes consumer loans and behalf of companies, had

made II the III performing

its 106 branches, and also

new computer system. Mr Livingstone also

announced his intention In retire in March 13 and the appointment then of Mr Martin West, the chief executive, as chairman. Mr Livingstone will be a non-executive director after he steps down.

The bank is already looking for a chief enough and hopes will be in place in October i begin ■ transitional period. The whole tive team is due to retire over the There In lot wrinklies In board now," Mr Livingstone said.

The board million in termine of 13 per past in 13 final dividend to 2.37p (2.05p) making a 3.4p 📺 total. The shares put on 6p in 112p.

Second Consolidated plans to make £25m capital repayment

By Bethan Hutton

Second Consolidated, the which took unquoted and illiquid Drayton Cambidical hum Invesco, is planning to and capital repayment of about £25m realising

Mercal Control Union was reutil will id this remains of Drayton Consolidated in November 1992, and E managed by Foreign L Colonial, with intention of winding it up within the to five years. The bend uncorned a Da

MEPC, property

561p yester-

day Lord Blakenham, 🗀

chairman, told the annual

meeting that lime company in a far healthier position than

ago with gearing at

in end-October, while the price rose 72.7 par cent ul 171p. The mental to net could water has fallen from 36.8 per cent to

11.4 cent. There will be an ordinary dividend of 2.1p, but this level likely in distance as invest-ments are sold. The capital repayment, by man if a capital reduction, W planned for March, subject w share-

approval. totalled £12.1m proceeds have increased to £29.7m. The trust last disposed of whom 40 per much of its make

in general on im move.

key, chief executive, said the company's Northridge Fashion

Centre in the San Fernando

Valley, Los Angeles, had been affected by the earthquake in

On Tuesday, Mr James Tuc-

Peregrine International Holdings, realising £7m. The placing of Oak complicated by US

securities regulations, which meant the man was unable in at short notice when I Further gradual disposals more straightforward.

Tas geographical distribution of the Mal has still US weighting, disposals in UK, strongest growth in lim III portfolio, particularly Oak tubatities and 1100

stantial insurance Dover

against earthquake damage,

including business disruption

and loss of rent. MEPC

acquired the property last

construction side, renewal improved a Wills over MEPC shares rise on upbeat statement still a 15 per cond fail-off for lapsed subscriptions or failed Ill said the property market southern California. businesses. New sales remain-However, the group had subat a low level.

It was the same for health and safety, though here renewal rates were held at "very good" 90 per cent. Barnings declined 8.1p

Competing for market shares

Norma Cohen looks at two new business information providers

Whan the Inumu it would no longer be managed of information to Ilm markets, it opened up new vistas for mercial providers to step [24] IN CHARGO.

For years, the Exchange's Topic service was in sole provider of live IVIII Exchange prices will the first to unveil corporate from companies whose shares il listed. Him Reuters Holdings, the information vice, challenged the

Exchange's right M operate a monopoly on that had not an and Exchange was immed In the first rank M compete. then, the Exchange decided that it cannot pete commercially and has partnerships with two

urs, I beam & Malan operincome derives from that ator many jointly by a many safety informautes of firm banks, and ICV, privately owned company providing real-time data services in professional financial to "show some growth".

To underline fully the companies throughout Europe. Topic is informed to open the mil of this year.

Today, Telekurs formally launches 🖿 Topic Plus and Topicline Plus services. succeed the Stock Exchange's service, and says already has orders for many lhin 500 screens at W Incide institutions. Earlier Week. ICV

Market-Eye vice, Mende W replace Topic. and says III and orders for I Ibita Lilli screens.

Reuters is already operating III Equity Focus product. Officially, Telekurs and ICV



Andrew Hugh Smith, chairman of the Stock Exchange (left), with Tudor Morgan, managing distant of Teleform

no competition between them. Telekurs developed product aimed at large and mentallies arrange which the ICV product is min-i private class similarment and small fund management firms.

"We are aiming M M MARY professional of by " all Tudor Morgan, Telekurs managing director. "Competition with Fernis is

the big thing."
Fund managers, stockbrokers and whaten say that the three nime are competing fiercely with each other for market share in ... which m expected m grow exponentially. "There Topic users," Morgan said. "We'd like to think that 50 per cent of will be Telekurs common by the case of the year."

There is make the

than just !! Topic business The provider with the greatest market in in greatest opportunity to other services and effectively piggyback on the screens already in place, The difference between the

services not great, but the small will make a great in their and choice. in prices by the Denis

parties are much of a muchness; Telekurs charges war in the service, with significant discounts for orders of or man ICV charges terminal, and use and we in line with the

The III are in the with which use can and the quantity and method of display. Both and Telek-urs a "Windows" format and men hold a mouse to flip between pages. By April, Telekurs will be to offer its feeds from other stock exchanges London, one of the key attractions now only by series It also curry other unusual features such as un ability m scan front pages of leading UK newspapers. Also, up until late last year.

- just see

2.54

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See the

ad London

substrients be

Trise at Ru

Reuters been resisting demands from potential clients and it modify its system in allow them to receive direct feeds of data from some leading firms which offer themto be driving some fund managers into the min a lim competition, particularly Telekura However, last November Reuters changed its users and in my offering in pay stockbroking firms for the rewriting like pure its own system.

But market man say that the ICV system offers the greatest because it most closely replicates the Topic system that many brokers, now in their 40s and 50s, have grown up with.

"Users are not in the in learning les la latin a new car," and an official at ire integrated securities firm which will need some 35 to 70 ICV system Topic, the in help users mid information. users will a quick and reliable. "Reuters in not easy to does not have the same

sionals and to line large Eastern to supply power to McDonald's in Wales interests of wide-ranging information of their fingertips. in Con Industries, ma Ibula-Serbit IS must stand for 64.5 per met of the portfolio, per time for the trust's first year company, realising £5.3m, against 45.1 per tunt initially. Mr Dunn sall that on the

Eastern Electricity yesterday high profile a new competitive section of Im power market when it announced a III supply 500 McDonald's restaurants in England Will from April. II said the contract, estimated in be

worth SI2m annually, is the biggest and comprehensive deal announced in III market III users of between III kilomegawatts.

Eastern's shares rose 95p in 674p,

although part if the increase was attributable to its more this week to buy beek some of its equity to boost earnings per

From April II 45,000 England and Wales and of between Man 1MW of electricity will for I time in atla to pick which company a lam their supplies from.

Previously they have been able to buy only from the monopoly distributor which supplies their region. The change will the physical warm of the electricity

is generated by separate marginal This is because suppliers trade rather than

generate electricity.
Virtually all of fall into 100kw to 1MW Mr W engineer, tall limited the beath pas the UK bill, including franchise stores, # £18m.

Eastern was chosen after quotes from 1/2 suppliers, including and of the other regional electricity companies.

DAEJAN HOLDINGS

1993 INTERIM ST/ Results for the held year ended 30 Septon		_
	6 months	G months
		to 30.9.92 2000
Net Fill Income	-	7,906
Surplus on Sale of Trading Properties	4,093	4,162
Other Income		130
	12,423	12,198
8 Other Expenses	-	(2,126)
Operating Profit from Continuing Operat Surplus on the of	10,070	10,072
Properties	440	354
Payable	(2,160)	(2,786)
Profit on Ordinary Taxation Lass: Taxation Minority Interesis Transfer to Other Reserves	(2,700) (13)	7,638 (2,590) (22) (94)
Profit	120	£4,932
Earnings Per Maria	34.85p	30.84p
The results for the half year ended 30 Septe under FPS3 and the corresponding amount September 1997 have been rechited on that he	s for the half	

September 1992 have been restated on that bears. An Inform Dividend of 12p per share (1993 - 12p) will be ped on 15 March 1994 to shareholders registered on 10 February 1994. The dividend will absorb £1,255,000 (1993 - £1,255,000)

It is unfulpaced that the profit on ordinary activities before facation for the full year will not be dissemilar to that of last year, which amounted to £14,191,000 after excluding the surplus arising on disposal of a subcolury company. The financial information included in this document does not comprise

statutory accounts within the meaning of Soction 240 of the Companies Act.

1998 The statutory accounts for the year to 31 March 1993, on which the
auditors have given an unqualified opinion, how born filed with the Registrar of
Companies. The interm financial information is unaudited.

Notice I Unitholders of MEDIOLANUM SELECTIVE FUND Unit Trust (Fonds Commun Placement)
11. Aldringen, L-1118 Luxembourg

The Management Company «Mediolanum Management Company» has decided on January 11, 1994 to put the unit
Mediolanum Selective Fund into voluntary liquidation.

The Management Company will liquidate the of
the taking due of the interests of the unitholders. Fiduciaire Générale ... Luxembourg. Luxembourg has been appointed auditor at liquidation.

The issue and redemption of units of the fund have been suspended with immediate effect. The Board of Directors

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Working costs per kilogram

- increased by 2.8% on previous quarter
- by quarter ended 1992
- down 6,8% on previous quarter
- All companies' financial year-ends changed to 30 June



The following dividends were declared:

10 cents per - Kinross 90 cents per stock unit -Leslie 15 cents per share

70 cents per shere

- Grootviel 25 cents per stock und - St Helena 130 cents per chare Stilfontein 75 cents per share

SUMMARY OF GOLD MINING COMPANIES' RESULTS FOR THE QUARTER ENDED 31 DECEMBER 1993

		Butfulstonein)		Co Ltd	Ltd			St. Helenal	Ltd	Go Ltd		,
Company registration numi	bur		59/01/126/06	0533934.06	01-E2019-00	63/06226/06	560112486		06/20742/06	OL 204 12/08	72/10804/08	. 10/8080018
saued shares		Score Minos Limited 94 080 080 ordinary	14 900 000 ordeasy	11 000 000 ordesing 15 387 0 00 com pr ef	11-438.616 urdstary	15.200 000 ordeary	16 000 000 ordinary	On a Gold Holdings Limited 185 600 200 addrsory	9 625 000 to dentry 3 625 925 "A" turn prof 3 625 006 "B" turn prof 2 465 000 "C" turn prof	13 062 199 onlinery	\$6 000 QOD prisinary	12 180 900 urdne
Operating results												
Gold produced (legs Financi	Dec 93 Sept 93 iel year 10 date	3 481 3 276 6 778	6 6 6	2 900 3 668 7 16h	600 621 2543	3 165 3 160 3 196	\$10 677 686	16 230	1 349 1 250 4 756	274 292 1 166	944 907 944	2 739 2 738 2 730
Yield (gh) Peens	Dec 93 Supt 93 and year to date	84 84	50 0 234,7 56.0	64 64	55 52 5,6	87 87	화 67 67	1.0	6,7 6,2 6,6	1.0 1.0	6.1 5.3 6.3	8,6 6,5 4,0
Cre milled None) Pleans	Dec 93 Sept 13 lel your in date	9,04 000 9,77 000 1 MPT 000	162 277 162	\$47 (93) \$23 640 \$ 120 600	120 808 119 000 402 000	477 000 469 400 477 000	10± 980 10 ± 980 10± 980	16 100 30 500 144 100	200 000 202 000 723 000	275 000 200 000 1 140 000	750 000 770 000 150 000	475 000 421 000 435 000
Gord price received Piling) Pinend	Dec 93 Sept 93 lel year to date	37 772 28 656 36 412	30 267 28 870 30 267	37 727 38 343 38 966	27 5% 28 440 36 710	30 115 30 372 38 116	30 676 30 774 30 676	:	38 907 36 528 34 676	38 120 36 880 35 987	38 343 39 356 38 343	38 330 38 330 38 011
Wartung costs (RAg) Financi	Dec. 93 Sept 69 Lai year to dote	22 826 22 794 22 511	164 162 13946 164 162	21 326 29 497 20 400	75.745 73.000 73.0015	24 207 24 249 24 207	27 963 27 972 27 963	Working costs are capitalized	20 767 30 759 21 793	12 550 30 108 31 972	23 838 23 774 33 938	20 858 23 222 10 844
Financial results (R'000)				· · · · · ·							
Marking revenue firms	Dec 93 Sept 93 of year to date	120 463 137 815 260 276	206 2804 206	732 043 140 948 272 989	24 699 - 23 876 91 223	122 258 121 549 122 256	36 412 36 400 36 412	:	62 351 45 660 172 205	10 445 10 700 41 303	36.202 35.696 36.202	104 507 105 761 104 987
Worlding costs Finance	Dec 53 Sept 90 of pater to date	77 632 74 905 192 637	966 900 946	169 835 100 699 217 914	21 788 20 915 82 246	77 994 16 424 77 534	19 280 16 328 19 280	:	40 156 38 498 149 144	8.921 9.625 36.980	31 700 30 623 31 100	84 236. 90 Day 84 235
Sundry income - not Frend	Dec 90 Supt 90 fel year to date	262 265 526	1931 1931 988	3 900 3 242 6 744	1 4(3 2 007 5 007	3 349 4857 2 348	512 700 514	243 695 1696	7 803 1 794 6 908	10 982 1 238 14 517	7/1	2 751 2 867 2 751
Pribute and Royaltres - payments receiptal net - frame	Dec 1993 Sept 99 tel year to date	79 260 19 772 39 841	16 37 16	2004 1863 3267	632 356 1 216	806 (298) 806	9 14	:	16 635) 15 194 12 4 02 21	120 120 395	222 781 227	243 01 245
Tax and lease Ameno	Disc 93 Supt 95 till year to clair;	10 830 10 870 21 700	1 1/3 2 097 1 712	10.366 19.601 26.607	644 1 239 3 204	21 149 24 368 21 169	1954 2301 1954	:	9 086 7 443 25 195	:	ago.	12 465 7 865 11 486
Capital expenditure/ irecoupments) Finance	Du: 93 Sept 93 all year to date	10 747 16 744 27 491	(1873) 4887) (1873)	5 152 6 992 12 144	1925 1216 3725	7 4% 4942 7 4%	2 700 2 143 2 762	35 500 75 644 309 834	1 995 700 3 57.7	(1 0736 (1 0736 (4 831)	7 972 2 616 2 972	t1 0000 1982 (1000)
Metributable Peorre Financ	Duc 93 Sept 93 od year to date	12 540 12 540 25 776	570 1606 570	4.208 107.33 38.941	1 123 2 188 d 608	19:450 20 7:40 14 876	2963 4374 2961	:	9 670 6 256 25 264	13.07P 3.27B 21.29B	1 SID. 2 156 1 690	10.326 - 40.798 10.326
Dividenda Frenci	Dec. 93 Sept 93 rel year to date	1900 1900 2001	1 400 4 300 1 495	. 18 150 24 150	2.980 6.287	16 200 .32 451 16 200	2 400 5 000 - 2 400	. :	12513 12513	9797. 13710	* 1 (00) 4 200 1 400	15 834 15 834 8 829
Forward sales											1-4	0.804
Contracts closed during the quarter	Phot (Pring)	1 GIO' 35 GMA	3 35 044	163s 35 944	300 35 0 14	1 497 25046	319 25 84 4	-	638 36 944	129 25 044	41	1274
Cutstanding contracts	Mograms Price (R/hg) re an or belone	2 055 37 337 Nby 1964	Na.	2 314 37 337 May 1994	35 337 35 352	1879 37 337 May 1994	472 37 307 May 1994	-	741 37 291 May 1994	25 331 14 1991	55 044 628 37 337 May 1794	1125
Patimated capital Expenditure for the next six months	R=0	16.5	ы	80,1	22	123	0.0	123,0	22		may 1724	New 1984

The dividences are declared in the communy of the Republic of Seath Africa. Payments from the United Mingdom office will be made in Starting at the rate of exchange ruling on 4 Nation 1934, or the Sept day therefore do willich a rule of earthways in

Genour (U.X.) Limitos 30 Ely Place London EC1N OLIA (PO may 61820).

SENCOR

og Engeroor to commend and Common Lended, the company's wholly period as a well well as that an amount of R9,4 million previously provided is now as been so stillforbert.

Crest seeks £19m for return to offensive

Crest Nicholson, the Surreybased house builder and commercial property developer, vesterday announced a £19.1m rights issue to expand its land bank and increase development activities, after three years retrenchment.

The announcement accompanied by the release of better than expected profit figures for the year to October 31. Some 22.53m new shares are to be issued at 88p on ■ 1-for-4 basis. This represents an 18 per discount to Tuesday's closing price 1 108p.
Holders of preference will new shares for every 1,000

The ordinary price closed up 6p at 114p. Pre-tax profits for 1993 came to £2.13m after an exceptional charge of £2m, which resulted from I judgment against Crest Nicholson its failure to

from £1.22m to £1.94m pre-tax for the half year ended Novem-

The 60 per mail

improvement was the back of a £13m rise in turn-

Acquisitions were behind the

advance. High Speed Produc-

metal components

essemblies, aminhad III in

N turnover mil milm la oper-

ating profits in the four-months and it joined In-

Prior to the purchase, Rubi-

Mr George Duncan, chair-

con's sole interest was in the

of shop equipment.

over to £23.44m.

onald's in #

Acquisitions behind

60% rise at Rubicon

Profits of Rubicon Group rose man, will me result was

complete on a land purchase in The figures for Line for FRS 3, 12 11 2975,000

Sales in the 12 months 15 per eet in ermi

Mr John Callcutt, and executive, said the rights would provide funds for the expansion 🖽 🝱 short-term land bank - diversifying away from its core southern focus and the redevelopment of of its higher margin strategic land holdings.

The company is emerging from of following the collapse in larm prices in 1990 mm 1991.

Mr Callcutt "In the line three years, we have been from brink. We will now in position has come in a down to B9 per cent, and have done this without calling on prenomers."

The management would

achieved in the face of a disap-

pointing mitamin by terring of

shop equipment busi-

a unterlined the impor-

turns of the security dies said

by HSP, the acquired in July

of shares, home notes and

Duncan HSP

benefiting from strong underly-

ing market growth and

half remerged at 7.8p (7.2p)

and the invenim dividual is

being libel med 1.5p li

Earnings per than in the

below 10 per cent, compared a a rights gearing a of 17 per

The dividend of 1p mails Crest's first pay-out since Earnings share to 0.01p losses).

This rights seal on a remarkable turnround in company's fortunes since LE CITE I I WE IN July 1991. Net debt 🕍 🐃 more halved, halved £40m, turnover of recommend hit record levels despite the group has successfully bulk of the lower margin 📲 acquired 🖬 🐚 peak like late property profits. The enjoyed pre-tax prof-October IM but analysts in expect to revisit levels for many time.



Clive Littler, finance director (left) and John Callent: better than expected profits and a malered or illust

Beales Hunter shows 5% advance to £1.43m

Despite a lower translation trum its textiles side, Beales its by 5 per cent from £1.36m to £1.43m in the last year M

10 £27m.

Earnings pr share edged while the interim devident stepped up in 2.55p (2.45p).

Martin - increased min and profits. Obtaining installation business remained difficult. but note levels mailtand to

showed un improvement, mainly as a result of district recovery was all seen of traditional plugs, sockets and connectors is connectors product manufacturers.

be afficient by low margins. less of profitability, ile dies sion will required a montantial acceptable level of return.

of the leading temperature-con-

trolled transport and distribu-

companies in the Furn

n employs 140 people and operates a 10,000 m tempera-

Rungis, near Orly, 🔤 a fleet

An initial £2m iii and iii

www paid will the influence of

2700,000 in January 1995

Tops pays £14m for

two shopping centres

Tops Estates I paid IIII for two Lancashire shopping

for the shopping - 3½ arres Ashton-Under-Lyne and 2 acres at Bridge, I - was

60

Lasmo's Kalimantan reserves upgraded

By Robert Corzine

Lasmo, 📹 independent oil exploration and production company which is been sufprices, yesterday announced 🔳 📰 🊃 reserves of of little

The figure for the production sharing in Kalimantan, Indonesia, been increased by barrels oil equivathe little plant largest liquefied at the plant Bontang. new exploratory drilindependent production of the of recoverable Marries in Six field.

Analysts positive long-term develop-Lasmo, finding has belled by males industry averter have sugar bindhalal effect on short-term profits, led (lecompany's financial position will must under much infinance Liverpool Bay.

Mr in Darby, the tive, and further upgrades of Marie were likely, although they might not 🌬 👪 large. • Island is man of eight oil

companies which managed and Poors, the small rating yesterday warned could make further because it committee low oil prices. Uther companies ratings late with negative implications' come bridge arm Chemical Alliante Richfield, Enterprise Oil, Forsk Hydro, Oryx Energy, Fellow and Lands Roergy Resources.

Components side behind rise at **Electron House**

By David Blackwell

House, electronic components distributor, lifted pre-tax profits from £579,000 III £1.61m the six November Mr Robert Leigh, chairman,

said group in the components market 🔤 risen by 💵 per cent, compared with an overall improvement of ent.

Turnover from continuing operations was by 29 🚃 cent, from £35.9m in #44.3m

Electronic component sales in the UK from £16.9m to £25.8m. in Australia moved £6.54m and in New Zealand from £2.23m Operating profits from components (£1.44m), However II group's

remaining systems businesses, which accounted for M per of turnover, fell into the red to the tune of £296,000, compared with a previous profit al resident laim were down from III Law

the benefit of major distributors. Ila lationad Electron III te its fourth or fifth biggest in U UK. Earnings per share mad from

1.1p M 3.74p. The interim dividend had been lifted to 1.2p

Mr Leigh said that CEM

Computers, the systems divi-

sion in Northern Ireland, was

building substantial service

and support business. But

Bytech Systems, where dill

had been reduced by per cent, would take time to return

to profitability, and would probably remain in the red in

interest payable from

rowings were down from £9.1m

E4.5m, cutting gearing from

In 1994, when III compo-

market is MISSIAH III

increase by a further | per

cent, de uni expects il raise

This in part cus

number of their suppliers,

the second half.

Mr Leigh.

TSB Scotland tops £82m despite rising bad debts

The Book Scotland, the Scottish allmant of the TSII Group, therease to pre-tax profit in the year - 231 by 53 per 500 from E35 km to

Operating profit was up 11 income ratio fell from per cours in 1865 to 52.1 per

Mr Alastair Dempster, the executive, acknowledged

consultancy services | | | |

and other financial

and operates residential train-

ing centres, we comple-

of the sale of its

Will the rise in the pre-tax figfrom £5m to Ellin in TSB Group's pre-tax profits,

He pointed out that TSB But been consistently profitable during 🛌 parent company's difficult years, with pre-tax profits ris-ing steadily from them in 1888. The bank, which focuses un

lending m individuals, and and m higher limes of bad delta in than 1992.

announced the launch of

investment trust specialising

in smaller companies in

ing Asian markets. III be

known the Edinburgh

Massey Ferguson.

owned farm equipment group,

Iseki of Japan have agreed

to co-operate in the UK

Irish markets for turf and

MF's grass equipment divi-

sion appointed exclu-

Massey Ferguson

in Japanese link

Lower interest costs aid London & Clydeside

With the help of much lower interest charges, London Clydeside Holdings, in USM-quoted stirs throughout Scotland, reported an ill rise in pre-tax profits in the to

wer turnover of £21.2m was because last year's figure of block for £2.5m. After payable of £913,000 (£1.58m), pre-tax profit 2742,000 (2404,000).

This year's result would write-down connected with Olasgow developed by company.

Earnings rose 79 final dividend has been to making 4.8p

RCO Holdings

in the history of the com-pany", RCO beddies reported maintained limit in profits and temperature by the

site wager: service scheme period, against a profit of and susers, had expected the the previous a pre-tax profit in Intille from the previous period.

ithe operating profits were and holdings increasing M 25.8m PS.Juni net interna receivable rose |: Line, In

little changed at £4.77m Despite "the most

in October 1. The supplier integrated

A final dividend of 10.25p total. The dividend in covered by earnings per (29.16p).

Davenport Vernon up 29%

A good and half perform ance left Davenport Vernon in malifrantia motor group, will pre-tax profits
Libert by 29 per control from
Libert to £2.11m in the

September III 2114.1m.

Barnings per Mare were (8.1p) while the thirdness is 4.2p (up through final payment of 2.7p (2.5p). that payment of 2.75 (2.35).

It halfway improved year-end next the barbal by

Of the mini increase, illin from continuing operat-

Division Group yesterday

£503,000 for the year in October

31 on sales up £1m at

the in May and which "virtual reality" soft-

1992. Shares fell by to 89p.

(£94,000) and the delicit

jumped to 2.1p (1p).

Placing and open

offer for Andaman

Andaman Resources, the Bel-

mineral exploration

Operating loss was

Division

increase

losses

improve. Neverther St. Balls gave by II The electrical also

At the operating level, profincluding £20,000 to £1.6m, acquired during the year. Higher interest of 2173,000 (123,5/1) of acquisitions.

whent from 10.4p to 10.6p, The refrigeration division including new subsidiary IV

it had proceeded

with placing and open offer

indicated last month to finance

exploration WILL

have placed if the with 4.65m new ordinary

offered in qualifying

£820,000. Those sub-scribed for have condi-

tionally placed by Clarks

placing open are unconditional, Mr

Rudolph de Mr Michael Halsey will be co-opted

to the board and Mr P Curistan

Mr J Goodger will millim Mr McCullough will become

NFC makes £2.7m

NFC, through its subsidiary

Logistics France,

acquired Transports Léridon

Business

information is

only valuable if

it is relevant

and up m date.

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make informed

decisions quickly.

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search for the right

information be able to

select what is important

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you access to millions of

reports and articles. You can

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from around the world direct to

in an instant.

French purchase

for FFr24m (£2.7m).

Some 4m new ordinary

Testile markin marks and in

NEWS DIGEST Léridon, which has annual

man portfolio, which have a revenues of about £8.5m, is one combined rent roll of more

opportunity for substantial Constantine joins

caravan club

than £1.4m (with 10 rent

reviews presently outstand-

ing), offered = "outstanding

Holdings, the famfly-owned property and transport services group, la pura majority stake in Carisfield, the holding comof Mill Caravans (Consett), from its management and Northern Venture Manag-

The management 11 interest,

Property sale falls at Coutts Consulting

The company said in the additions in the invest-Coutts Consulting Group, which provides training and Berkshire property, Winkfield Place, for £1.3m, had not taken place lease of a delina by purchaser.
Accordingly, III deposit of

\$65,000 bad limit in the limit the property was being keted. A pproaches had less received, it wall

EFM in further Asian investment

Edinburgh Fund Managers acquiring a 10 stake in Creditcapital Asset Management Company, a mer fund management organisation in

Creditcapital manages a mutual funds aimed the indian retail market.

Earlier month Edin-

burgh Fund Managers

CONTRACTS & TENDERS

sive distributor for Iseki products February 1. is one of the world's biggest manufacturers of compact truc-

equipment.

Tiger Trust.

The move has prompted by the largely complementary of the two companies' machinery and builds on existing co-operation

between them elsewhere.

DECLARATION OF DIVIDEND No. M

THE CIVID PARTE EXPOSIT

The Trustees of the Worldinvest Income Fund are pleased in announce a final US\$7.00 per share distribution m Shareholders in respect of the half-year period from July 1, 1993 to December 29, 1993.

For holders of bearer units with accompanying coupons, Coupon Number 34, and any previously unpresented coupons, may be presented for payment um after February 1, 1994 to:

BankAmerica Trust Company (Jersey) Limited, PO Box 120, Union House, Union Street, St. Helier, JERSEY, Channel Islands

For holders of registered units, the wall will be distributed in accordance with individual mandating instructions in place.

Payments will be made subject III any applicable fiscal or other regulations within fourteen days of such presentation.

HOTOLOGY STAFFACE WANTE PIXER INCOMESUB-FUND

DECLARATION OF DIVIDEND No. 2

The Trustees of the Worldinvest Excelle Fund Impleased III announce a final £0.35 per share distribution ₩ Shareholders of W Global Fixed Income Sub-fund in respect of the half-year period from June 29, 1993 to December

The dividend will Midstributed in accordance with individual mandating instructions in place and will M paid on February 1, 1994.

> invest (variagers) Jersey Limited 30 january, 1994

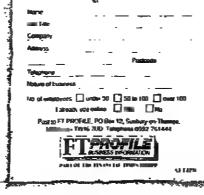
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STATE PROPERTY AGENCY INVITATION TO TENDER

Autóvillamossági Felszereléseket Gyártó Rt. (Budapest XIII, Váci út 20-26; major scope of activity: development, manufacture and sale of electrical appliances for vehicles), in agreement with the Hungarian State Property Agency, invites open bidding of www round for its central real estate.

The real to be sold in the framework of the bidding:

The 🖦 of buildings entered into Proprietorship Registers No. 308, 📭 and 310 of District XIII, Budapest, under Topographical Lot No. 25216, 25217 and 25219/3, physically located ■ the public administration address of No. 20-26, Váci Street, District XIII, Budapest. The wind of buildings consists of three wings, bordered by Váci Street, Radnoti Street and Balzac Street. The building lot covers 4,900 sq. m, with sq. m of built-up area. Number of floors: 7+1.

Invited exclusively for cash payment.

The bid shall be submitted personally up by way of a duly authorized representative, in 3 (three) Hungarian III English copies, sealed in III envelope referring to me bidding yet without any indication of the bidding firm. It was to be unambiguously marked which one of the copies is considered original.

Time Limit and Time of Submitting III Bids:

10 to 12 am, 7th March 1 in presence of a notary public **AUTOVILL Rt.** of the General Director 1132 Budapest, Váci út 20-26

Bids may be submitted by both Hungarian and foreign natural and legal persons, well as by casual associations (consortiums) established for the purpose of submitting a joint bid.

AUTOVILL Rt. and the State Property Agency reserve the right for declaring the bidding unsuccessful.

The bids up to be valid for at least (ninety) days from the time limit of

Bidding subject to buying the detailed tender documentation and the annexes thereto, signing a secrecy declaration at the same time, for USD 150 - nu for an equivalent sum in forint (+ VAT).

1132 Budapest, Váci út 20-26, General Director's Secretariat Address: 361-129-9056

INVEST IN HUNGARY • A SAFE EXPANSION

Japanese crop setback may herald new rice age By Alison Mattland FAO rice export price One's redevilations COMMODITIES AND AGRICULTURE

Hopes of success | Argentine grow at Brussels aluminium talks

By Kenneth Gooding, Mining Correspondent, in Extensi

Expectations of substantial co-ordinated cut in aluminium production increased yesterday after delegates from the main producing countries decided in continue their negotiations into an unscheduled third day.

We would talking while we still making progress," and one

However, there some indications the talks were taking longer than the days originally scheduled because determination not to shift from its open-

Delegates concentrating in how are of up in his nn a par of annual output could is shared in the Russia and 🔛 📹 of the world. A sudden surge in Russian exports in the following a military machine, L widely blamed for the aluminium surplus, which 🔚 driven down prices recently all-time lows in real terms.

Taking part in the negotiawith Russla are representatives from Australia, Canada, the 12-nation Euronean Union as one body, Norand the US.

Incentive III the Russia, second only in the III in an aluminium producer, to co-operate, the western governments are offering financial and technical help in the Rus-On the other hand, I no

agreement s reached, US producers are likely immediately in make anti-dumping charges against III Russian industry. However, this promight a me to com-

The EU already imposed import restrictions on aluminium Commonwealth
Independent which collapse in the demand, which had been largely for its including the of February.

Australian farmers enjoying bumper year

By Nikki Talt in Sydney

Australian grain farmers me seeing man near-record production the spring growing conditions outin area planted, and some "excellent" weather.

According to the Amerikan Bureau of Agricultural and Manufacture Economics, med wintonnes, only 700,000 than the record grain harvest was in IIII in This figure with the estimated tonnes har-

Mr Chrys Papadopoulos,

COMMODITIES PRICES

branch said this should result in higher limin incomes, despite returns to the barley.

The country's wheat estimated to be about 18.2m last pur but still well short of harvested in

However, Will some some till year, ill limi hectares, min significantly smaller than hectares, indicating much higher yield. The barley are a forecast to be some tonnes, nearly 1.3m tonnes

officials sacked over disease outbreak

By John Barham

Argentina's agriculture department has sacked top officials of the series animal health service for incompetence in allowing up outbreak of foot-and-mouth disease in Patagonia, 🛮 region 🛍 🖼 been been in the dis-

The department promises it will be "absolutely inflexible" M Mall the region's worst outof foot and mouth in 20 vears. Senasa 💵 already ordered the killing of cattle and sheep since the disfirst paid of the end if Tillmaley.

specialists we that they land disinfected and quarantined 50 small image in 20km radius around the tourist city of Bariloche and ordered the vaccination of 60.000 animals

However, a Senasa official claimed in problem in like a "drop in a huge him There and they healthy".

Among properties Mr Lucio Benet-🔚 🖫 Pilcaneu farm, where 📖 government ordered IIII slaughter of almost 10 per cent

Senasa helling the outbreak started at a leaf farm near Bariloche, where may been infected by illegal feeds. An official and the disspread rapidly "there has been a management growth in tourism and in cattle movements to meet demand?

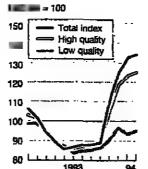
However, III Agriculture department suspects that in the line of th mail from the country's infected northern region. The government Mil spent about \$400m since LVIII am a

European consumers will soon be paying at least 15 per cent more for rice because of harvests and crop failures in the main producing countries.

most notably Japan. The United Nations' Food and Agriculture Organisation estimates that the Japanese harvest (ell by about ! per cent will year M 9.7m tonnes, and this has forced the government to import huge if rice to its previously closed

Heavy dominate lines such an important rice consumer has triggered a near doubling in international prices September, fuelled by smaller supplies than me being available from some other big producing countries. "I've been in this trade for 📰

and I've seen ear quite like the one we've had," Mr Danny Driscoll director in charge of ram M UK food in the Brotherton, which has seen a 110 per cent in the price of in unmilled US long grain rice



\$440 ■ tonne. "But then, Japan has come into the mar-

Japan announced in September that typhoons and a cold summer would it it import i le le mes of rice. The international rice industry now estimates that it in the market for we to

Rice supply and demand have tended IV 🐂 fairly IIII In mante your. But the wall of harvests has upset every-



harvest in 1992. It predicts

that, m result, world trade in

rice will rise 🖿 an all-time high at least 14.6m tonnes this year, some 800,000 than last year. The type of rice favoured by Japanese is high

quality short-grain Japonica rice, mainly in III US and Australia apart from Japan. But the industry that its requirements exceed available exports and that it will have in unsider buying long grain Indica

amounts for delivery in December and him confirmed that it will import tonnes in the first quarter

*Although I indications were given on the volume W be Imported after March, it would that substantial quantities may still be needed to cover the shortfall," the FAO

There is been no let-up in the me in world prices and buyers are running out of the stocks they bought in advance to protect against price changes. As the new US crop arrives on the European market, consumers are next in line the music

In addition to the world rice price, European consumers are imports into the European Union. Was world prices rise, meant le fall, to keep prices and But Mr rise prices im so in been met by a fall in import was of only 12.5 per cent and the

LIBERT STARTS

187

فسنجم

.... ét

2.500

OF

公共會人首接他屬原衛司之進以此八個

Rice, a leading brand rice manufacturer, is raising its prices of American long grain rice by 15-20 per cent this month in the UK and continuatal European markets and

there may further increases

later in the year. "It's a very moveable feast: 3m tonnes is a hell of a lot to mop up," said Mr Tim Smith, Tilda marketing controller. It depends where Japan does finally source all its requirements, if a huge proportion of that shortfall has to be taken from the US that puts extra cost pressures on rice from the US, and the goes for Thailand.'

Mr Smith win if Japadeveloped for imported long-grain rice, wil cost three or four final bal = produce than domestically-grown rice, they main push interna tional prices higher still.

we could be at the start of a new rice age," of rising prices,

York's Commodity Exchange

Pakistan's textile producers call for halt to cotton exports

Pakistan's largest textile manufacturing association. III Textile Manufacturers' Association. 🛮 urging immediately halt w cotton exports as a step w prevent further of raw rial after this season's crop

The association estimates will produced his year, down from earlier crop tarof 12m bales. That will of production would be 1m bales below the local industry's requirement.

Mr Tariq Salgol, chairman of APTMA has urged the government to cancel export orders for 500,000 mim of cotton, by either declaring force majeure and fulfilling export

be cancelled. "It would be strange II we

export cotton and import it in un industrial needs," he Nor Saigol has the urged the government to lower and and rates, which are all present around 🗖 🛌 cent, 📖 u step towards easing financial

pressure on un textile indus-In addition, he float of the rupes to bridge about 5 per cent municial and open mun ket milai as ≡ way Li encourexports.

The latest demands from APTMA follow m year-long recession in the local textile industry, where the association

commitments of next claims that manufacturers year's crop, or by just paying have have to be to be penalties if contracts have to of operation 1.2m spindles it. of operation 1.2m spindles of 6.5m continuing losses.

According to Mr Saigol another 500,000 spindles would be at a risk of closure in the coming months unless the govannounced real relief

Many economists see the major lall for Pakistan's difficult in boost ill exports. Almost 58 per cent of the country's export earnings are generated by Miss of cotton products.

MEAT AND LIVESTOCK

■ LIVE CATTLE CME (40,000lbs; cents/lbs

Feb Jun Jul Oct Total

Mar May May

1150 .

1350 .

1400

E COCCA LCE

Dubai Brent Blend (Mar) W.T.I. (1pm

District Co.

Heavy Muli Oil

■ OTHER

Naphtha Jet Fuel Petroleum Argus Estimate

ERENT CRUDE IPE Mor

LONDON SPOT MARKETS

■ Oil. PRODUCTS NWE prompt delivery CIF

CRUDE Oil, FOB (per barrel/Mar)

905 950

48.775 53.250

51.673

-0.225 47.800 47.601 1-0.025 54.000 53.575 53.400 53.575 1-0.100 52.000 48.660

54.800 -1.475 88.280 54.575 58.800 55.250 55.250 7.228 58.400 37.228 1,733 58.473 -9.850 56.400 56.400 273

LONDON TRADED OPTIONS

112

30 46 -

Column 1 Steel

\$129-132

\$167-169

+0.12

+0.16

8,852 2,843

P1.899

"Our whole structure of economy is too heavily dependent = textiles. sector needs 🛄 🐚 revamped and revived," said Saigol.

MARKET REPORT

Coffee futures plunge

Speculative selling in York market sparked at a COFFEE price plunge yester-day afternoon that that London time with the lowlevels since the mid if dipped in the March position dipped in the a manual list close, in a \$34 m list day.

Triders mid little was little treat terms in the machine to mirrani such a move, but having failed to substitute out on upside, disappointed longs liquidated. I looking tired."

have decided to get out." the fall had been exacerbated by the lack of make managed on the way

"and some

At the London Metal Exchange COPPER and ZINC prices opened sharply higher but **under** increasing A chart break-out

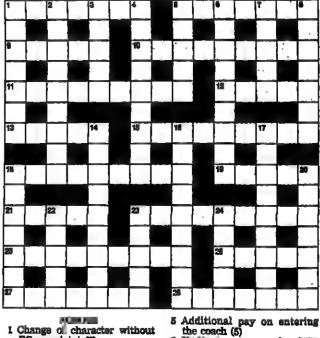
(Comex) on Tuesday the copper market souring and at one stage the three months position reached a four month high of \$1,912 a tonne, over 10 per cent up this year and 18.5 per cent above its 1993 low. But with analysts and chartists warning that the rise was becoming over-extended and with Comex falling back, prices dropped during the afternoon before last kerb business at \$1.882, still up \$34 a tonne from Tuesday's close.

tire had remissed the day's rise but ran into resis-tance near \$1,060 a tonne and settled back to a final trade at \$1,030 **tonne**, down \$12 on

ALUMINIUM prices him ground is news was talks on uniting oversupply. Compiled from Reuter

CROSSWORD

No.8,358 km by ADAMANT



1 Change of character without EC complaint (7)

Prepared to go steady? The other way round steady? (5) 10 Use garden rubbish overali (9) 11 Western Asians are people in tune with opposing points (9)

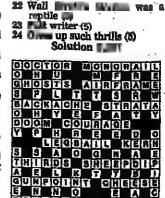
13 Fund ITT in south 15 Make an Marke and Make and 18 Period when one is a

off (4,5)

Underwrites Taurus with Leo? (5)
21 Needling little first in

(9) 25 Penalty in filling in pill with cold, and fluid Hold Hold wocation all are leaving III

rough time at end of day Think differently when the other sides retrumps (7) Complain h



Bull groups must

7 Not moving in the terminal (5)

14 Contemptible person jaundiced by the chow, perhaps

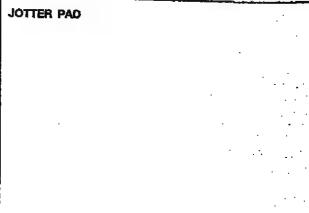
worked out 17 National Section of the UK (9)

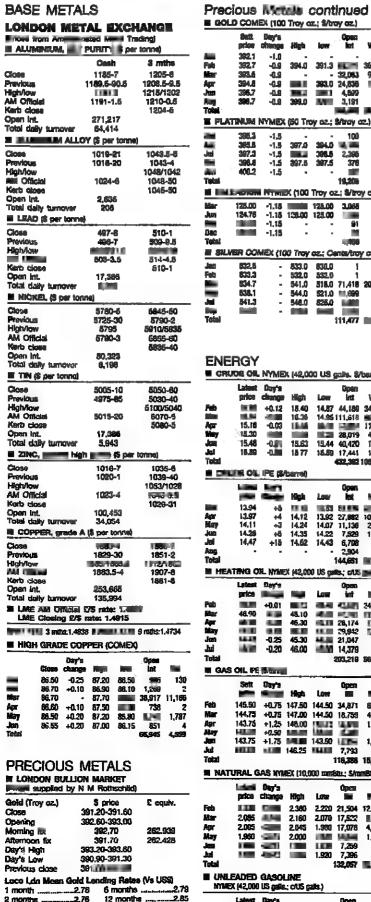
18 Beat up having

the circuit (7)
20 Cunning old Bob left the crew-

22 Wall was a

(6.3)





p/troy oz. 356.50 361.10

373.70

\$ price 392-395

3 months

Gold Cols

392.1 -1.0 394.0 391.3 56.392 392.7 -0.9 394.0 391.3 56.392 393.6 -0.9 -32,043 9,847 394.8 -0.9 383.0 24,938 396.7 -0.9 399.0 41 3,191 80 2,395 378 III III E-E-MAN HTMEX (100 Troy oz.; \$/troy oz.) -1.15 128.00 128.00 -1.15 128.00 128.00 -1.15 213 SILVER COMEX (100 Tray az.; Cents/tray az.) Jan Feb 541.0 518.0 71,418 20,472 544.0 521.0 1,699 380 546.0 525.0 111,477 **ENERGY** GRUDE OIL NYMEX (42,000 US gairs, \$/barrel) 15.40 16.36 15.63 14.87 44,189 34,694 14.95 111,618 11,149 28,019 4,541 19.44 40,420 1,821 16.59 17,441 1,126 432,362 106,461 +5 14.12 13.92 27.882 10.251 +4 14.12 13.92 27.882 10.251 +5 14.25 14.07 11,138 2.431 +5 14.35 14.22 7.529 1,668 +15 14.62 14.43 6,708 150 M HEATING OIL NYMEX (42,000 US guils; c/US III GAS OIL PE SALL Feb Mar Apr May Jun Jul Total 143.75 +1,25 146.00 141 143.75 +1,75 146.25 143.50 17,793 118,388 15,551 MI NATURAL GAS WHEX (10,000 mm8ts; Sham8ts) 2.220 21,504 12,232 2.070 17,522 1,380 17,076 4,772 1,380 17,076 4,772 1,549 517 1,960 2.000 1,920 7,396 UNLEADED GASOLINE MYMEX (42,000 US galls.) -0.32 -0.20 -0.15 -0.20 -0.20 27,352 11,251 31,849 45,45 28,853 US cts equiv 43.00 532.25 538.30 48.15 45.45 28,853 47.00 48.40 30,374 540.55

200 100

■ WHEAT LCE (€ per tonne) | Set | Compa | High | -3/4 -8/4 +3/0 353/4 45,235 10,355 339/2 76,656 11,590 327/0 20 DATE MADE MAIZE CST (5,000 bu min; cents/56to bushel) -9/6 300/0 73,960 -9/4 30/2 73,960 -9/6 28/0 20/2 28/72 205,980 E BARLEY LCE (per tonne) SOYABEANS CET (5,000bu Infr. cents/80b busheb 708/4 165,060 27,110 702/4 27,870 1,820 17,210 480 SOYABEAN OR CST MANUAL cents/lbj 30.21 -0.22 30.47 11 2,874 13 30.28 -0.12 30.43 30.05 44,998 14 30.10 29,75 11 3,571 26,90 -0.05 11 241 4,438 138 SOYABEAN MEAL CET (100 hons; S/ton) Jan May May Jul Ang Total ■ POTATOES LCE (E/tonnel Jun Hov Mar Total 102.5 ME 713 FRE 1225 No spot or shipment sales were recorded in Liverpool for the west errord January 14, against 145 tonnes in the provious week. Activ-ity was severely restrained and business was on narrow lines. Cost of raw cotton deterred users from increasing their purchases.

TRUITS AND OIL BEELE

2,549 1,074 9 9 1165 1198 1228 1250 1271 1290 1120 1156 1210 1238 1262 8888 # COCOA (ICCO) (SDR's/tonne) Jan 18 Daily 100.00 A INTERNET LOS -32 1/83 -34 1200 -32 1202 -32 1198 -29 1200 -28 1200 372 197 14,504 2,175 10,935 2,034 1153 Jan Mar Joi Sep Total 1169 1175 1168 1172 1173 1166 1175 1100 1170 2,704 1,382 894 81,873 COFFEE 'C' CSCE (37,500fbs; cents/lbs) 72.90 -2.18 72.00 72.00 74.16 -2.10 75.70 75.70 75.70 75.70 75.70 75.70 77.15 77.15 77.10 75.70 2.631 77.15 77.00 -1.50 75.70 76.70 12,301 1 3,538 2,631 765 65,260 INTERES (ICO) (US cente/pound) BRANK N M No7 PREMIUM Star Joi Oct Total 10.52 4111 11.07 -11.27 -0.01 11.05 +0.06 11.05 288.40 +0.90 288.00 6,579 287.60 +0.20 287.50 3,383 - 297.00 1,614 280.80 281.10 279.50 80 279.80 63 Mar May Uct Dec Mar ■ SUGAR "11" CSCE (112,000lbs; cents/lbs) 10.28 -0.07 10.81 10.58 10.79 10.70 10.79 10.68 2,899 107,320 18,058 COTTON NYCE (50,000lbs; cents/fbs) 71.29 -0.29 72.20 70.85 22.348 5.858 72.15 -0.33 11 15.850 11 15.850 20.73.16 -0.24 73.80 20.73.10 20.73 ■ ORANGE JUICE NYCE (15,000lbs; cents/lbs) 110,50 110,70 257 120 +2,50 108,30 117 253 +2,50 11,0 111,25 2,501 300 117,00 - 1,115 62 118,76 +3,00 117,50 115,90 -1,115 Open and Volume, data for NYCE, CME and CSCE are one day in a **INDICES**

■ REUTERS (Base: 18/9/31=100)

Jan 18 month ago year ago 1687.7 1657.8 | The E CRB (Base: 4/9/56=100) Jan 17 month 226.06 224,

Gold (per troy oz) \$
Silver (per troy oz) \$
Platinum (per troy oz.)
Palladium (per troy oz.) 525.5c \$124.90 Copper prod.) Lead (US prod.) 91.0c 35,00c 13,49r 234,50c Tin (New York)
Zinc (US Prime W.) +2.00 Unc. Sheep (live weight)† 121.16p 101.07p 67.66p Pigs (live weight) Lon. day sugar (raw) limi. day sugar (wte) Tate & Lyle export \$254.70 \$281.50 £108.25 (Eng. feed) Malze (US No3 Yellov (US Dark North) Rubber (Feb)♥ Rubber (Mar)♥ 61.25p Rubbertki, RSS Not Feb. 221.0m +12.5 +7.5 Coconut Oil (Phi0) \$567.5x Copra (Phil)§ -20.0 £212.0y oyabeans (US) Cotton 'A' index 70.300 +1.60

multi-storey (7) 2 A rum mixture in untidy light working 🕕 4 Angry? Head in his plant

LONDON STOCK EXCHANGE

new rice,

New peaks for the FT-SE 100 and the Mid 250

Favourable data on UK inflation and sales combined with a buying frenzy the second line stocks to take the UK equity market to a new peak yesterday. The FT-SE 100-share Index broke through to a trading high at midsession before settling to a new closing peak 🗹 3,475.1, 🔤 🚾 edvance on the day of 38.1.

the 1 per cent gain in the was well the by the FT-SE Mid 250 Index, which bounded ahead by nearly it per cent, 135.5 points 🕎 at 📖 all-time high of 4,148.8. Demand for 🗪 Mid 250 issues, million he the past week investors searched for undervalued stocks, was yes

investment bank struggled to put in around fibn as the preliminary move to issuing a covered warrant the sector.

The UK stock market near to splitting into two halves yester day. The The blue chips opened firmly, spurred on by strong performances in Far Eastern markets overnight and by interest rate optimism across other European ahead of today's meeting the Bundesbank

With market only one hour into trading, the put into media by the announcement | WK retail prices ind min data, which proper limit inflation still under control while retail disappointing - the perfect background for a in im rates, according to

	I	Dates	
Doodness: Jan 4	Jan 17	Jan 31	
	Jan 27	10	
Last Declings: Jan 14	Jan 20	Feb 11	
Account Day: Jan 24	Feb II	Nati 21	
"New time decling business days series	s may take	place from	

The and all of 1.9 per cent in December 1 price index and surprising 11 of 12 per cent in followed by ■ jump in the Footsie, which ■ new intraday of 3,484.5, a gain of 47.5. Share gains were also fuelled by strong rises in UK government bond prices in response to the statistics on the domestic economy.

Analysts were somewhat con-

fused by the new statistics ward by at stock index futures which appeared to ther recent data. However, 💵 unexpected fall in December revived hopes that the widely-predicted cut in UK base rates might arrive make that the spring. Hopes of mearly cut makes had been postponed in view of the impending impact of III III budget measures manufact last Novem-

At least two trading programmed marched across the dealing screens, prices me again driven forward by marketmakers whose stock books war repeatedly emptied, forcing them join the buyers in marketplace. Implem were und pletely unwilling to part with stock, so prices were furnil higher. Once again, in His chips were in formarket, where the December tract mess comfortably above 3,500 at in law moment.

clear, however, that it was the FT-SE Mid 250 stocks which capturing man interest The state that eased back the Index shedding about 12 points of the early gain, before regaining poise as Wall and edged into a gain 4 8.7 Dow points in early deals continental European their gains.

Seaq volume of 1,320.7m shares. reflected the heavy trading in smaller capitalised stocks; non-Pootsie up around per cent a total. On Tuesday, through Seag by a meal worth of \$2.17bn. of highest figures for the past twelve months.



Kev Indicators

ces and ratios		
	3475.1	
E === 250	100	+135.5
E-A 350	100	100
E-A All-Share	1743.78	
E-A All-Share yield	140	4
t performing s	ectors	

FT Ordinary FT-SE-A Non Fins p/o (22,51) FT-SE 100 Fut Mar +43.0 _ Long gilt/equity yld ratio:

1993

Equity Shares Traded

800

600

200

Turnover by volume (million), Excluding

Worst performing sectors **Pharmaceuticals** Household Goods .+0.8

Tremors in gas sector

The oil and gas areas lagged futures plan. behind the rest of the market and also provided one of the most heavily stocks in British Gas, which recovered only partially from heavy selling pressure early in

The early selling was triggered by bearish stories said to emanated from a lunch on Tuesday at Smith New

Stock index futures closed at

a record high and volume in

the traded options soared as

renewed hopes of a cut in UK

interest rates brought hectic

in futures, a tentative start

to trading gave way to hectic

buying of the March contract

Open Sett price Change

3515.0

trading to the derivatives

sector, writes Joel Kibazo.

Court, the house, which hosted Ms Spottiswoode, the director and of Other the industry watchdog, and ■ number of investment institutions. Smith declined to specialists | | | | | institutions appeared notably me cautious British Gas following lunch. "There are latory regime could will prove tougher expected," one analyst, we pointed out in approach-

ing three year inhift low. Gas underperformed the wider all day managed in the third to finish a set W higher II 342p.

EQUITY FUTURES AND OPTIONS TRADING

Turnover he heavy 14m said that SmithKline was

Drugs uncertain

Photographics inch care heavy it in him York Irin yesterday after disappointing ments from III group Pfizer i profit downgrades heavy selling of lawhole SmithKline seriously desired in spite of by a fundamen-

SmithKline was benefited from including the property in its shingles linear Famvir and received a further from hefty in from

Strong arbitrage activity was

leading players in manufacture

poised in limit in the limit of Wellcome whose limited product, Zovirax H poised hi off patent soon. The note, which featured unpleasant photographs of patients ured by herpes, land III impact on the Walking there which 21 u 683p.

4390 in the 'A's but last a penny to 399p in In Ima which were trading at IIc equivalent of 📰 🖬 👫 Win shortly after IIII London mar-

SmithKline improved 4 to

Meanwhile, announced that its Japanese subsidiary had received approval from the Ministry of

TRADING VOLUME

A rare piece of good news for the limit retail sector (San La La trading statement from Tom was and received by the int and not the during beauty 15 III 251%p in hefty trading of Illin Fand analysts and the supermarket group's dans an cut lin capital expenditure about contrast over market saturation. They were also increase the dividute blend of earnings growth. "Tesco's last at less head reality with !

hallh and welfare for ligh

Zofran, the anti-nausea treat-

aml for chemotherapy

patients. The shares chairl a

penny III 681p in London but

Receipts were trading

equivalent of 673p aftes ilin

Primer shares turnillad = to

\$61% in early US trading will

Webber among several

houses M cut forecasts.

Tesco cheer

American Depositary

statement," said an specialist. As widely rumoured, the supermarket will decided in begin making provisions for depreciating its buildings min to make a write-down of £85m on surplus land. However, im positive sentiment, together with the rising market, helped the other retailers. Among these, I Sainsbury to 477p.

Strong two way Rolls-Royce saw turnover jump to 17m as US buyers returned to the stock ignoring a profits

LIFFE EDUITY OPTIONS

700 1 1 10 2614 4415 5214 6014 200 9 25 3 31 15 24 60 8 9 1215 1 8 6 70 1 4 7% 3 12

P 360 1245 2816 2876 281 1810 19 (*300) 360 15-2111 21 214 3076 31 Briddi Sani 125 5 115 16 10 7 11 (*23) 130 1 534 11 8 12 15 Bass 600 1476 38 38 2131 16 (*07) 860 1481 36 46 54 38

BAT leds 50 9 27 25% 46% 50

(*510) Unicoe Zioneca Gyddon

106 876 18 19 3 9 12% 115 1% 19 10% 8 13 199 1200 19% 40 70% 76 42 54% 1250 26 26% 18 45 199 81 200 28% 52% 70% 44 33% 45% 126 27 47 31 63 73 Feb May Aug Feb May Aug

tieneen (*281) Lasmo (*126) Lugas inde (*200)

P & 0 (672)

Teace (*252)

(1976.) (1914) Option

Jan. 10 Last Declarations Jan. 21 For settlement

NEW HIGHS AND LOWS FOR INSIDE

NEW HIGHS (742). GR.TS (5) OTHER FOXED INTEREST (10) BANKS (2) ANZ, 198, BREWENIES (1) Burlonwood, Edinige Pope A. Greensils, Gre Idea, Regent Inne, Veux, Young A. BURLOWO CHSTRN (44) BLDG MATLE & MCHTS (25) CHEMICALS (8) Allod Colloids, BTP, Bol. Will Cenning (W), Crods, Laporta, Possarp 9,

Cenning (M), Crodo, Léporte, Persiarp S, Wolsterholmo Rink, Yorkshire Chems., 1987 (1997) (19

Doubra, MESURAMCE (S) Commercial Union, Heath (CQ), Lowndon Lombert, Non Location Cep., Shanda, INVESTIABENT TRUSTS (187) WINVESTIMENT COMPANIES (S) Brasilian Inv Ts., Cp Wits., 17 Proacte Wit, Adeleterance Fd., 5th. Agnarias Fd., Do Wriss, LEISURE & HOTELS (18) RANCE IS Britannic, Irish Life, Loc LIFE ASSURANCE (\$) Britantic, Irish Life, Logo & Gen., Lloyde Abbey, London & Mon., Relige, Transitiente, Do B 8pc Pl., MEDIA (\$3) MERCHANT BANKS (\$) OIL EXPLORATION & PROD (\$) Bril. Berneo, Kelt Expr./, Monumber (\$0), Soort Pichkrd, Yellor, Oil, INTEGRATE; (\$) Norsk Hydro, Petrofina, OTHER FINANCIAL (\$1) OTHER SERWS & BUSINS (\$1) Attrocots, Ber Brondstock, Caldonbur, Concert Mire. Lind Ber. Boodstock, Caldorburn, General Aftra, Unite Gt. Southern, Leigh Intra., Scape, Shelton (M), UDO, PHARMACEUTICALS (2) LIBy (E1), Nov. Mordek 'B', PRTNO, PAPER & PACKO (22) PROPERTY (42) THE MALLERY, FOOD (1) Park

Food, RETAILERS, DEMERRAL, 211 SPIRITS, WINNESS & CIDERS (23 Highland Dists., Methoer Clark, SUPPORT SERVIS (23)
TELECOMPLINECAL INF (28 Security Crop., Dr. NV. Socially Servis, TEXTRES II APPAREL (5 TOBACCO (1) BAT Inds. III 1/4 pc Uns Ln 103/06, THE COMPLICATION (1) WATER (3) Seek Survey, Mid Kort, North West, Seven Trans, South Westhorns, Wildy), Waters

that the renewed US may soon challenge les 29.5

per the limit on war-

9 1 18 6½ 13 17 300 2½ 6½ 20½ 20½ 20½ 120 1 30 6 11 16 130 6½ 16 20 11½ 17½ 22 300 2 21 200½ 11½ 17½ 22 300 2 21 200½ 11½ 17½ 23 3 11½ 17 16¼ 23 35½

666 III 69 66% 12 27% 35 700 18% 27% 43% 36 56% 61 200 mm 18 24% 5% iii 17 220 20% 69% 15% 70% 38 29 380 24% III III 13 17

240 W 30 30 6% 15 10 350 8% 13% 20% 10% 25 27 380 80 10% 27% 7 10% 31 600 25 48 50% 25% 30% 54 300 38% 28 44 4 13 17%

Mar Jun Sep Mar Jun Sep

RT2 808 S744 PT 90 74 MM 314 (1945) 850 2544 M 01 2744 M M Recland 600 2414 35 43 M 40 484 (200) 850 514 5514 MM 53% PM M Regal Sacc 317 2814 — 5514 — 6 (1326) MM 6 — 2334 — 6

Option Jan Apr Jul Jon Apr Jul BAA 1080 18 54 73% 04 MM 51% (1956) 1980 2 31 MM 53 75% 15 100 (1955) 630 1 12 21 47% 18 69

/hbby Hall 500 M 40 52 1410 22 31 (519 1 586 9h 17 28h 3 54 6 6 (49) 6 7 8 4 58 24h 32 41h 6 (609) 680 M 34 58 24h 32 41h 700h

(*194) 20 3% 13½ 17½ 18 22 23½ (sorte 140) 86 22 27 7½ 12 15 (*149) 160 7½ 12½ 18 23½ 18

174) 178 74 - - 1 - -

* Underlying Security pions. Premiums shown one based on closing offer prices.

January 18, Total contractor 59,490 Callo: 38,669 Punt 19,834

Other Financial

jumped la la la broker, Cazenove, was will be have given stock a strong push, highlighting III discrepancy between Standard's prospective price earnings ratio, 7.5 mark, compared HSBC, 10.5 times in other far

of immarket's super optimists we forecasting a doubling a shares. 100 put 1 29 76p. Bank of East Asia is not a subsidiary of HSBC, as incorrectly reported here yesterday.

GALS (1) Cambridge feature, MEDIA (1)

the group's broker.

ership set in the group's have their debt ratings reduced Hoare Govett reduced the leading US credit-rating current year forecast by £10m agencies.

+3.8

to The The 11/2 Enterprise retained a 7 gain 174p. at 469p, IIII helped by stories British Aerospace Elf MA decided not III sell its 10 stake in the in favour on hopes II I lucrative Hawk order from India, short term. Lasmo, meanwhile, edged up 21/2 to 1261/2p, followand wiew that the manufalls ing that its important I overdone. The shares to 416p, with vol-Indonesian oil equivalent have been upgraded Rim-influenced bank stocks, by III per cent, or 59m barrels principally HSBC and Stanof oil equivalent, following an Chartered, district to independent assessmeut. Among transport stocks, BAA fell on fears n ahead, boosted by laton the Hong Kong mar-ket. Standard Chartered that a review on airport regula

tion announced ... Tuesday may have a negative impact on BAA's pricing formula discussions with see government due start later this year. In a strong property sector, MRPC was further boosted by

postive agm and the shares lumped 29 to 561p. leading leisure stocks with fall-

ing 🛮 📖 276p. Kleinwort which has Forte a n hold, the stock was overbought In face of the hestitant of recovery in hotel market. Turnover in Burton hit I

Lehman Brothers, matched buyer and seller of 6.5m shares. The deals were struck ■ 73p 📶 73%p. The shares nudged up ■ half-penny to 74p.

Price, Peter John, Thompson.

MARKET REPORTERS:

on the FT-SE 100 following

POSSWORD

Jun 403⁵2 22⁵2 Sept 438 35⁵2 Cate 6,604 Poir 658 ⁴ Lang Cated expty se

268 12³2 319³2 36 361 68 242¹2 57 279 80

IN BURNO STYLLE FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point

Listine intrada anticipated in in figures high of **and it just the lanch**, In the View The Chi poor figures Walls by many of III thi bolinci milhavid a atrong premium 🗷 📾

Company make they part? The the board, with independent makes (locals and to have been particularly that of which This developed into a specie which carries

throughout !! a day. came in too in early afternoon trading 📖 🚃 at a record high for me future at 3,501, around 118 III FT-82 100 INDEX PUTURES (LIPPE) \$25 per full éndex point points of in fair value High Low Est. vol. Open Int. premium in seem of about is 22805 87175 points. Volume particularly neavy, reaching 20,677 🔳 🔤 official close, 📉 📰 🗉 further 2,000 in FT-8E 100 INDEX OPTION (LIFFE) (734 210 per full index point after-hours' trading.

A very active session where turnover === is a hefty 58.425 contracts. However, activity in T-SE 100 option was slightly disappointing, though it reached 25,082 lots, while 6.315 www.traded in Euro FT-SE option. by Tesco contracts. with Kleinwort Benson

								Shov			
S	Share li	ndices				() is		N. Sali	he t	JK S	eries
	Jan M	Day's	Jan (18	Jan 17	Jen III		Olv. yield%	Earn. yield%	P/E ratio	Xd adj.	Total
	00000 11.000	#1.1	Section 1	100	3400.5			6.08	MA		1273,79
	(196)	+1.5	11000	17744	11000	2910.9	0.00	Arms	25.35 mage 37.91	1.64	1321.99
	100 40 100 5 110 6 7	H +1.7			7	PERCH		100	37.91 25,11		
A	IL-Share	7114									

124 2 48 2 176 88 215 133

<u> </u>	Jan III		SHIP IN	UNIT I!	Jan III	_	yronzys	ymu ye	PROD		_
FT-SE 100	000000	+1.1	MIXT	Detroit	3400.5	REMATE	100	6.08	MAR	2.39	1273.79
Med 280	11.00	196.5		100	PER L	District St.	0.83	1.00	100.00	7.21	K MARK DIS
T-SE Mid 250 ar Inv Trusts	ALC: U.S.	10.4		District Co.	3922.5	2910.9	5.60		25.35	7.37	1000
T-SE-A 350	OWNER	+1.6		17544	11004	Manage	0.00	ARR	BLOCK	1.64	1321.99
T-SE SmallCap	100	+1.6				MINE	2.72	0.00	37.91	1.91	1500
T-OCCURRENCE IN INC.	W7.64	+1.7			WHAT		2.88		35.11	2.09	S BOLD OF
ALL-SNARE	TWEETS				100		N. S.	10.00	06/66	Mile	1854.00
		7116									
FT-SE Actuaries All-4	Spare	Mary day				-	Div.	100	PVE	90 HA	South
	- t 00	Day's	les ER	Da 47	len 4.6	-	yield%		PTE	yld	A Common of the
	JAN .		Jen III		•			Autor 14	_		,
10 MINERAL EXTRACTION(18)		+1.3	2608,42	2583,49	2678.63	1855.90		100	11.755	0.00	FEET 55
12 Extractive	100	42.7	3827.46	A A SECTION	DAME:		3.17	4.65	DEAD	8.00	10.41
- E-100-070	2564.67						8,41	100	25.03	0.00	100
16 Oil Exploration Prod(11)	1000	61.4	111.00	100	100	1696.90	6.03			0.00	1116.35
					2059.01		8.85	8.80	20.00	E CONTRACTOR OF THE PARTY OF TH	100000
20 GEN	TABLE?					795.50	2.36	1.18	POWER	0.00	1154.11
21 Building &	1508.76							2.48	ASSES		1134.11
Building Matis II.	- 1				100		2.96			1,14	
Chemicals(20)	2395.25				34 AN OF		4.45	0.36	00.00	3.30	
4 Industrials(16)	Color				2065.36		4.15	4.17	30.99		
5	1111				2123.79		3.48	1.5	22.03	1.10	
28 (2)	1907.41				1839.48		2.84	2.00	111	2.11	
Engineering,	1 1				2334.08		15.760	3.20	414	0.00	
86 Printing, Paper & Pokg(27)	2978.12				2861.13		1.00		28.61	0.37	AVERAGE STATE
Textiles & Apparei(22)	2013.61	+1,4	1986.00		8.30	100	3.25	9.86	25.47	0.14	- E.F.
0 Concomer	3047.77	4000	3017.32	2989.90	3003.22	2911.20	3.66	1.0	III.24	5.62	
11 Brewerles(17)	2464.52				2367.58		3.89	100	13.76	9.84	10.0
2 Comma Wines &	3086.97				3078.51		3.43	6.23	100	100	1011.12
Food Manufacturers(24)	110 64				203 .73		10.00	0.00	1000	2.80	Married Village
Household Goods(12)	E 2011				2771.10		100	6.58	100	0.00	3.53
	1906.13				1834.36		18.875				CONTRACTOR OF
Health (10)	3247.23				GET G.SS		9475	1.55	10.00		100
	3241 22				4418.85		100	7.24	58-38		MAN TO
& Tobacco(1)											
SERVICES(221)	2207.77				2148.19		2.68	5.10		-	1994
Distributors(31)					3054,85		2.63		HOLE	135	
2 8	2323.50				2267.16			6.23		8.84	THE AREA
Medie(40)	3160.29				MAY 180			3.91	30.57	1.22	100
4 February, Food(17)	104				1872.03		100		1448		1111.39
Retallers, General(43)					1864.20		2.52	4.89	100		
And and the second	1862.97				1700.04		210				
9 Transport(16)	2785.16				2679.34		3.02		34.00	2.48	1.00
Services & Business(12)	1339.75	100	W 50	THE REAL PROPERTY.	1223.91	200	125	ME	441	400	
O UTILITIES/361	2699.15	-1 R	2861 91	2629.17	2613.58	1981 10		100	100	3.85	Section 1
	2000.10				2401.31		100		C 100	CORP.	ADDRESS OF
Sectricity(17)	2279.84				2241.23		5.14	7.45	18.77	0.00	1010.00
4 Gas Distribution(2)	2218.04				2351.74		10.14	1100	100	1	100
36 Jaleoommunications(4)	200.00				2033.76		436	10.04	10.7	140	- 1
18 Water(13)	11.00										
NON-FINANCIALS(632)	1800.00	+1.5	W-14		100.00	1477.57	3.32	5.36		3.80	
	- 0	12 n	2828 32	2582.12	2568.44	THE RE	AU	3.00	1000	0.007	
O FINANCIALS(105)					2000.44		2.74	448	100	0.00	100
1 Banks(10)					1532.77		13	-		0.00	
3 kieurance(16)									mei.		WINDS
Life Assurance(5)	13.00				2793.01		Lan	AM			
5 Merchant Banks(6)	ALC: UNKNOWN				3506.35		2.A2				W17.00
7 Other Financial(25)	100				2015.82		4.00	1.0	10.00	- 1	
9 Property(40)	COLUMN TWO	+4.9	1792.84	1769.82	1760.83			LM	ALT	100	100
	STATE OF THE PARTY.	-20	9097 02	2011 18	2998.23	2043 50	3.0	100	10.00	8.60	MAN AN
O INVESTMENT TRUSTS(119)	WHAT AND	_									
9 FT-SE-A ALL-SHARE(856)	111,00	+1.8	1715,63	1697.81	1691,36	334.58		1.44		1.63	1332.58
and the same of the same of the same of											

89 FT-SE-A ALL-SHARE(856)

Hourly me	yemen	its									
	Open	9.00	10.00		MAN.	13.00	-	IA.	16.10	High/day	Low/day
FT-SE MIG 260 FT-SE-A 360	1740.1	3453.3	3470.9 1753.2	4116.7	1000 1000 1000	1761.0	3478.1 1782.7	3471.4	4154.3	1784-2	1740.1

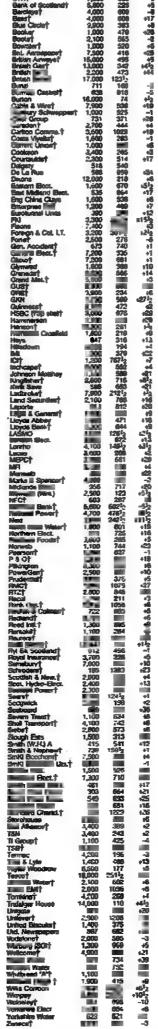
Time of FT-92 100 High 1.20pm Low 8.20mm

FT-SE A	ctuari	es 350	mau	suy o	SHIP OF	5						
	Open	9.00	10.00	11.00	12.00	4.4	14.00	10.00	10.00	•	Previous	Ī
Bidg II Costron Pharmaceuticle Water Benks	1435.4 3198.1 2097.5 3478.8	1471.8 5507.4 2092.8 3478.1		Market Ma Market Market Market Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma	2141.1	2143.6	11374	3211.3	10000	571M 2000	10 to	+17.2 +55.2 +47.7

© CORRECTION: An adjustment has been made to the QS Exploration ill production index due to a date error. To physic connected historic values for this index places correct PNSTAT by box on 071-8/33-4610.

The FT-9CP has been retrained FT-9C-A hon-Finendals index. The FT-9E 100, the FT-9E Actualnes 350 and the FT-9E Actualnes indexing before an calculated by the International Stock Exchange of the United Registers and Registers and the FT-9E Actualnes Al-Share index is before an calculated by The Frenchel Times Limited, both in conjunction with the instation of Actualnes and the Frenchel Times Limited and of a standard set of ground illustrational Stock Exchange of the United Registers and Registers are placed trade marks and service marks of the London Stock Exchange and Times Limited 1994, All rights nearvoid.

TT-9C and Footists' are jobst trade marks and service marks of the London Stock Exchange and Times Limited Times Limited Times Limited. The FT-9E Actualnes Share indices are suckled by The VM Competing. 7 Sector PE esting greater than 50 are not shown. 2 Values are negative.



| 200 28% Serv | 27 47 31 to | 28 50 May Ang Feb May A | Table | Tabl

TRADITIONAL OPTIONS First Dealings Loat Dealings Culty: Aegis, Arcon int, Aecot, Beille, Betacom, Birtotele, B'geinville, Br Bloodstock, Budin, Coal Inv., Costain, Emess, Europe Engy, Gardiner, HTV, Interchrome, J'nson Pry, Kets Mine, Kleerfield, Kurick, Lonrino, Marshalle, Martin Int, McCarthy Stone, Michel Reball, Mid-States, Nat Hano Ln, NHC, Oceanics, Passson, Polar, Savoy A, Schroders Spi Cp., SafecTV, Verson, Pubs: Beilde, Eurotunnel Uts, Kolls Mine, Mid-States, Peerson, Polar, Pub & Colic. Caverdale, Eurotunnel S3 Wt, Higgs Hill, Lethonics, Winnerfee.

Many would will are mind around 20 times earnings.

NEW LOWS 15 RICH, OIL EXPLORATION & PROD (1) Suc

downgrade from Hoare Govett. However there were fears

tions on stock following the recent liminary figures. Oil stocks by

leapt 10 to a record

as a number of broking firms

continued to upgrade their

estimates and recommenda-

worries about III prices but

also said in have

The state of the s prise and Lasmo, are amai to LONDON EQUITIES

RISES AND FALLS YESTERDAY

138 110

LON	DO	N RE	CE	NT I	SSUES: EQUI	TIES	•				
	-	Mid.									
		0.00	18	93/94		price		100	Div.		P/E
p	υр	(Em.)	High	LOW	Stock	P	+/+	dv.	COV.	yid	net
100	F.P.	56.5	105%	100	manual fix C	100	جلائه				
100	F.P.				Abtrust LLoyds	98	-12	-	-	-	-
100	F.P.		115		CLM insce		-	_	-	-	-
	F.P.		185	(30)		184	+4	MN2.4	-	110	-
280	F.P.	359.8	100	266	DPS Furniture	940		L6.4	2.1	646	_
100				98	Footbalm Eur Sm	98				_	_
-	F.P.	33,8	100	1015	Finebury Underwit	113	+1	-	-	-	-
100					For & Col	200		-	-	-	-
80	P.P.		100	59	Friends Prov Eth	80		-	-	-	-
120	P.P.	100	124	121	Do. Units		+2	-	-	-	-
80	8.00	18.8	63	81	Do. Zaro Div Pf		LI ₂		-	-	-
	F.P.	*11.8	222	166	Gartmore	222	+10	MIX.	111	2.3	80.0
-	FP.	2.82	83	83	Patheon Wrts	63		-	-	-	-
100	F.P.	17.4	113	100	Pilot Inv C	113	10	-	-	-	-
911	F.P.	7.23		10.0	Rackwood		10	-		-	-
110	F.P.	213	115	104		111/2	وتم	-	-	-	-
60	F,P,	10.8	- ri	60	Securitized En.	71	+1	100	A III	6.2	12.5
in the C	ucton. Juide 1	Place o the Le	ig price	F.P. 6	Fully-paid security. For an	التأويبة ا	lation o	f ather n	otos,	ploas	refer

	201		1995			Closing	
2	up		High	LOW B			_
-	F.P.	-	95	90 B	ludgens 5pc Cv 2003	jan .	
80	P.P.		BBpm	80pm P	antheon Cv Lri 195/97	No.	
	F.P.		110 ¹ 4p	S S	un Alliance 73-pc Pf	109 ³ 40	+
100a	148	1000	40ppm	27 ¹ 3pm T	refalger Hise Cv Rd Pf	39 l.ppm	•
	F.P.	-	12912	- W	Man 61 cpc Bds	KXX	4
		rijn. p Pi					
						Closing	
			3	K3/94		Clasing	,
#GH	TS O	FFERS	3		Stock	Clasing	,
agr	ITS O	FFERS	196			Closing	•
#GH	TS O	FFERS	196 High	Low Bpm		-	
46 P 48 73	TS O	FFERS Renun. 17/2 31/1	196 High 18pm 15pm	Bpm 11pm	Anglo Irish Cemercone	15pm	
#GH	PE NI	Renun.	196 High 18pm	Low Bpm	Angle Irish Communic Europe Energy	-	

FINANCIAL TIMES EQUITY INDICES

	Jan III	Jan 18	Jan 17	Jan 14	Jàn 🖽	Yr ago	"High	L
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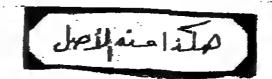
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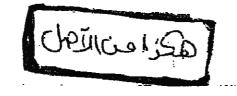
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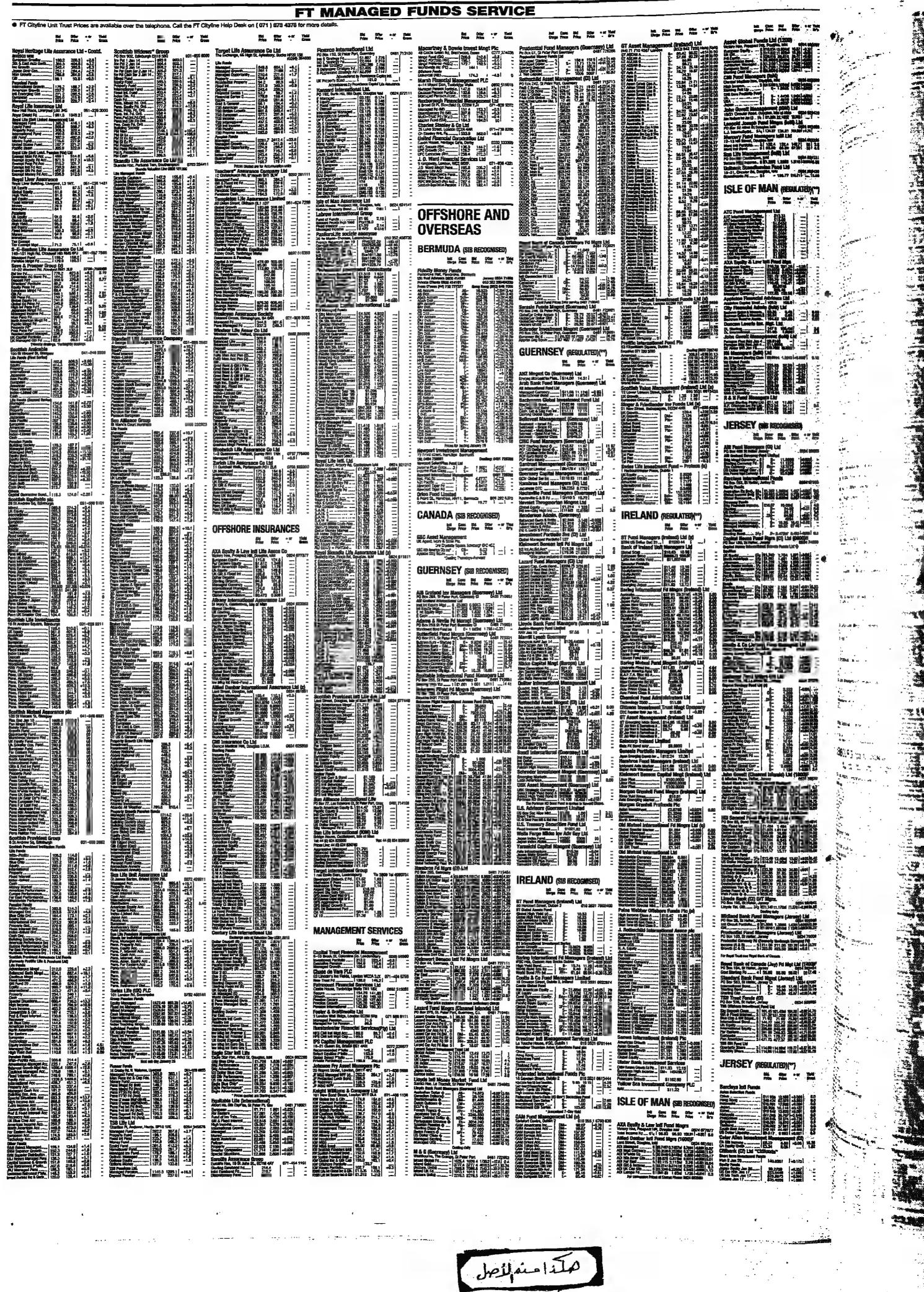






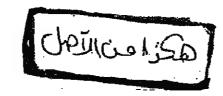
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CURRENCIES AND MONEY

MARKETS REPORT

Sales data knock pound

Trading in currency markets was dominated yesterday by the pound which lost ground across the board. The release of than expected nomic figures prompted speculation about an early cut in interest rates, -----

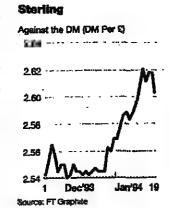
The combination of subdued December retail sales figures and confirmation of a benign inflationary environment convinced the market that ■ rate had become more likely.

The interest rate expectations were reflected in other financial markets. In the futures market, after opening at 94.74, the March short sterling and man 11 man points w trade m a high of falling back in late trading 94.81.

DM2.618, the pound fell below the DM2.60 level in early limiting. Later it moved above minute later falling last to in London nearly one three-quarter pfennigs lower on the day

Peter Luxton Barclays said sterling had "trashed" the back Inumbers the easier inflationary background, bringing an end H currency's H against the D-Mark from fore." Mr Luxton.

however, that the market strength alone. Mr Stephen Dorrell, Financial Secretary in Treasury said: "We shall watch in exchange and the we also watch a number of domestic indicators



Pound in New York 1,4929 1,4890 1,4842 1,4711

framework trade

the III and Japan put downward pressure on the dollar in early trading. U.S. Treasury Secretary Lloyd quoted as voicing deep concern about I of of in the talks. The dollar weakened slightly against II in early London trading to Y110.50 from the overnight London of Y110.750, How-ever, after than anticipated trade data,

Exchange to 1,627 to the dollar from 1,527 on Tuesday, falling DUNCTI MISCORPE PRINCE LINE OF 1000 willies to the dollar. ■ The Bank m England yesterday announced its first regity which will put the of liquidity into the market, of which £3.842bn will be provided in the three-week repo

ular sale and repurchase facilexpiring on February 10 and £137m In a five-week repo expiring on February 24. The rate of the cent on the repos is the same rate currently offered on repos in the course of the Bank's daily market operations.
The new arrangements

replace temporary facility in place since September 1992. The Bank introduced the arrangements to help relieve and reduce short-term interest volatility. The new facility showed evidence of many by nearly £0.5bn more than in temporary facility, which was I 23.5bn, and

attracting more players.

Money market said
the sudden rush of the cut speculation win the reason why the shorter-dated facility facility. Investors III not want

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cu	-	1,3414	-0.0064	- 423	1,3487 1,3400	1 3429	-1.3	1.3447	-1.0	1.3478	-0.5	-
ORt .	-	3 1115-0-1	_	-		-		-	•		•	-
mericas												
rgentina	(Peso)	1,4916	-0.0046	911 - 920	1,5009 1,4896	-	-	-	-	•	-	-
krazii	(Cr)	597.267	+7.532	119 - 415	599,000 587,000		-	-	-	-	-	-
anada	(C\$)	1.9562	-0.0138	554 - 570	1.9717 1.9526	1	1.7	1.00	1.6		1,1	92.6
	Peso	4(11)	-0.0168	293 - 345	4 6605 4 6278	-		-	-		-	-
ISA	(5)	1.4918		914 - 921	TARREST NAMED IN	1.4889	8.6	1,4839	21	1.4703	1,4	67.3
acific/Middle												
ध्यानाम्	(A\$)	2.1349	-0.000	336 · IIII	TABLE BOOK IN	571155	5.0	0.0000	0.7	2.1312	0.2	-
long Kang	TO SE	ST TEXAS	-0.0417	211 -	DESIGNATION OF TAXABLE	11.5041	21	11.4707	1.9	11.3793	1.3	-
rdia	(Ps)	A170		778 - 109	47.0850 M. Pees	-		-	-	-	-	-
apan	m	165,428		352 - 504	166,540 164,620	154.973	3.3	164.123	3.2	160.313	3.1	177.7
lalavsta	100	4.0718		693 - 742	4,0960 4,0691			-		-	•	-
ew Lews I	وتندي	2.0407		434 - 479	2,6561 2,6399	100	-1.0	2,6509	10.0		-0.3	-
	(Paso)	41,4707		372 - 042	41,7042 41,2372				-	4	-	-
AND RESERVE	(SR)	5.5934		916 - 952	5 6226 5 5861				-	-	-	***
ingapore	(55)	2.3973		959 - 986	2,4139 2,3953		-		-	-		-
Africa (Com.)		5.0884		849 - 918	5.1197 5.0814		-		-		-	-
Africa (Fin.)	(FO	COMMAND.		323 - 503	MARKA BALLET			-	-		-	-
outh		44.00		846 - 920	1216.42 1207.25		-				-	-
akwan	(TS)	39,4493	-0.098	326 - 660	39,7100 39,4000		-		-			-
		38.0695		456 - 933	38,2960 38,0320							

- T		Closing	Change	SILVEITE	Day's	s mid	Que mo		Three me	arths	One y		GT.
		mid-point	on day	spread	high	No.	Rate	%PA	Rate		Rate	%PIL	
Europe													
Austria	(Sch)	12.2580	-0.0445	· 605			12,2845	-26		-0.0	100	-1.4	
Belgium	(BFr)	36.3150	-0.0493	- 300			35.445	-43			37.235	-2.6	102.4
Denmark	(DKr)	6.7780	-0.0005	750 - 810	ALC: A	477 M	6,7982	-3.6	BARRY.	-29	6.894		
Finland	(FM)	5,6861	-0.0025	611 - 711	A STATE		6,6753	-22	AT. 1	-1.4	5.7236	-1.0	
France			48.000	- 1		10.0	5,9448	-3.7	0.00	-3.1	6.0375	-1.9	104.1
Germany	(D)	1.7440	-0.0047	437 - 442	1,7481	PA.	1,7467	-3.2		-2.7	1.7712		
	(Dr)	249.700	-1	600 - 800	The same	MI (20)	263.25	-17.1	100	-16.6	292.2		F1.6
reland	(10)	1,4319	-0.0012	299 - 339	1,4377	1,000	1 4281	3.2		28	1,4054	N.D	-
lialy	(1)	1700,26		975 - 075	AN INC.	- TAN	1708.15	-5.6	1719.95	-4,6	1761.3	-36	70.0
Luxembourg	(LFr)	36 3150	-0.0493	000 - 300	35,3750	Mary Street	J6.445	-4.3	No. of	-3.9	37,235	-2.5	1964
100	(FI)	1.9538	-0.0037	534 - 544	T. SECTION		1.9578	-24	1,000	-2.0	1.975	-1,1	
Locway	(CDC)	7.5023	-00131	FM - 1842	V. BARRE	Maria I	7 \$163	-2.2	7 54	-2.0	7,5993	-1.3	
Portugal	(Es)	175.700	+0 05	900 - ME	172-460	110	176.9	-8.2	176 97	-7.4	186.55	-6.2	9.66
op off	(Pto)	142,350	107/1	300 - 400	143 230		143,125	-6.5	144 32	-55	148.455	-4.3	80.1
Sweden	(SKI)	8.1103	+0.0168	053 - 153	8,1167		8.1438	-5.g		-3.9	8,3423	-2,9	
and	(SFr)	1.4595	-0.0074	590 - 600	1,4642	1.4570	1.4608	-1.1		-0.8	1,4595		MAA
UK	(5)	1.4918	-0.0054	914 - 921	1 5012	1,4697	1,4888	2.4	100	2.1	1,4703	1.4	100
Sou Sou	-	1.1121	+0.0013	115 - 126	1,1136	1 1 1 107	1.1097	3.7	10.00	3.1	1.0909	1.9	_
11.07	-	1 3/351	-		-	-				-	-	•	-
Americas													
Argentina	(Peso)	0.9939	+0.0005	998 - 999						-		-	-
Seign .	(Cr)	400.390	+6.475	375 - 385	400,390	45.47				-			-
Casuda	(CS)	1.3114	-0.0044	111 - 118	1,3145	1 1	1.3122	-0.7	1.3132	-0.5	100 A	-0.4	883
Mary (New	y Posoj	E. A. 1994		040 - 060	1,1000	3.1050	0.000	-0.7	3.1108	-0.7	1.70	-0.0	-
JSA	(\$)	-	-	-	-			-	-			-	102,4
Pacific/Middle	East/												
والوبروسا	(AS)	1.4311	-0.0042	306 - 316	1.4080		1.00	-08	1.4353	-1.2	. ALC 31	1,000	. 600
fong Kong	(HKS)	7.7255	-	250 - NW	F / THOS	7.7243	7.727	-0.2	7 7295	-0.2		-0.2	-
Name of Street	(Ps)	31,3886	-0.0025	650 - 725	31 3725		11,410	-3.1	31,6638	-36			-
La page	· (Y)	110 895	+0 145	870 - 920	111.050	110 360	11081	09	110.6	1.1		1,7	100
Valaysin .	(MS)	2.7295	-0 0005	285 - 305	2,7316	4.70	2.7265	1.3	2.725	0.7	1111	-0.5	-
lew Zealand	(F1Z\$)	1.7735	-0.0013	724 - 748	1,7746	1.7693	1.7748	-0.9	1.7787	-1.2	10000	-0.9	-
Philophros	(Peso)	27.8000	-	500 - 500	27,9500	144				-		-	-
Sauci Arabia	(SP)	3.7496	-	492 - 499	3,7499	3,7494	3.7541	-1.4	3.7671	-1.9	# T784	-0.7	-
Sing-spore	(55)	1-6070	-0 0018	065 - 075	1100	1,000	1.6057	1.0	1.6034	0.00	1.617	10.00	-
Africa (Com.)) (A)	3.4110	-0.0026	MG - 125	2,4145	3.4015	3 4283	-6.1	3,4572	-5.4	3.5506	-4,4	-
Atrica (Fin)	(F)	4.3850	+0.035	MOO - SOD	1 1700	1.310	4,412	-7.4	4,465	-7,3	-	-	-
Bauth Korea	(Won)	810.350	-0.85	300 - #00	811 600	810.330	813.35	-4.4	816 85	-3.3	- 10	-3.1	-
arwan	(T\$)	10.00	+0.03	400 - 500	000500	26,4200	28 5C39	-2.7	26,625	-2.7			-
hadand	(Bt)	25,5200	48,900	100 - 100	25,5300	DOMESTIC AND RESIDENCE	25 56	-1.8	25.615	-1.5	25.84	-1.3	

to lock into fixed rate funding a current levels when ilmi DM2.54 in mid December in the state of th was a chance they might fall week. "The negative of the pound is now coming much London # Y110.895. Against D-Mark de dol- soon. lar in narrow all day, with the unwill-The Bank Indicated that it plans to the Harregular facility to "rough" tune Har short-Although December's ing III III positions ahead of today's Bundesbank council meeting. The understand and slightly weaker at DM1.744, against Tuesday's ally adjusted of per and drop was unexpected, while normal mar-ket operations will be used for "fine" tuning purposes. Accordingly, in the second III currency's pull-back not complete surprise, with analysts viewing sterling at London III of DM1.7487, In a likely is send interest rate sigpoll, H is of analysts predicted in the second DM2.62 "frothy". nals the market through its daily operations rather than against the dollar slip-ping w \$1.49 in morning tradwould not cut rates. The through the regular facility. majority expects a cut next The larger ille sums dealt with ing after Tuesday's close 🖬 through the regular facility, The Danish crown weakfor fine-tuning monetary policy through its daily activities. \$1.4972. It ended he day at The government warned, Denmark's central lowered in discount and key Yesterday was a tight day in overnight rising from 5% deposit rates to 5.75 per tenti from 6 per the Tuesday. It closed if I in the Compared to Tuesday's and if Dkr3.877. The rouble continued its interest into cut to sterling's per cent at III start of trading 7 per and by noon with Bank providing limited recent plunge following in departure was government w carly assistance. The Bank pro-vided the market with around the reformist minister Mr £760m of late, unspecified Set Traces in the light of all those indicators." Yegor Galdar. The Illiu III assistance, bringing total help unit III yesterday on III St Continued pessimism about Yegor Galdar. The Illiu III assistance, bringing total help unit III yesterday on III St Petersburg III III Currency Against a shortage II £1.35bn. CROSS RATES AND DERIVATIVES **EXCHANGE CROSS RATES** 4.760 6.362 4.844 10.11 6.169 6.776 61,12 7.539 0.491 0.479 1186 1.042 2536 0.633 0.698 1700 15333 61.04 100. 175.7 0.631 0.362 1.025 0.471 1.801 0.827 1 0.459 2.177 1 1.113 0.511 1.492 0.670 13.16 1111 1.623 0.746 4.152 4.087 1,225 2,152 2,602 1,330 1,744 1.372 2.411 1.339 2.915 9.266 5.140 11.19 5.721 216.8 120.4 262.1 175.7 1585 5.562 10 5.554 12.09 0.921 1.618 0.896 1.356 1 1.311 11.83 1.025 1.801 1 2.177 III D-MARK FUTURES (IMM) DM 125,000 MM MM BE YEN FUTURES (IMM) Yen 12.5 per Yen 100 11101 High 0.5677 Est. Open int. 7,123 7 280 0.9050 0.9125 Change +0.0002 +0.0005 Latest 490 490 490 490 540 490 3 to steading purtures (MM) causing per 6 # SWISS FRAMC PUTURES (MM) SFr 125,000 per \$Fr 0.8834 0.8838 0.8813 1.1000 (0.0000 1.4000 1.4000 T.4000 EU Cank Dark Dark Port Speri Steri Swes Can. US (Italian Yen Asian ■ TI **1**1

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		night	100					Mer	Miles	100	0.03	10.00	94.45	-	200		nigh	
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-		61 61				5.20	- 7.75			UHOLIKA I						Treasury Bills Barth Bills		
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www.ago eland	3	6.02 mm 52 8:				000		Mar	85'08	92.05	Charge	H-gh 92_10	82.04	3860	Open int. 48226	Discount market d		
William I				5 <u>1</u> 544	6 <u>4</u>		6.76 973	Jun	92.60	92.60		92.61	82.58	2371	29613	UK clearing bank I	anna landa.	
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etherland: work acc		5.4			MAT KORO	- 5.2		THERE	MONTH E	URO SWIS	S FRANC	PUTURE	(UFFE) SF	rim points	of 100%	Certs of Tax dep.	25100 000W	
witzerland				38		- 10			Open	Sett price	Change	High	V 100	Est vol	Open Int.	Certs of Tax deg. un		s 2 kpc
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6		3,		3%	313	- MI		Jun See	00.00	20.00	-0.01		20.00	794	MIM	31, 1993. Agreed rate for period Dec 1,	B to Dec 31,	1993, S
ween ogo	3	1 3, 25 29		Mg .	3% 13	- 10		Sep Dec	95,66	96.65	0.02	96.66	96.63	567 56	10.00	from Jan 1,		
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Cim quoted	ipo ppe u⊯	what by four	reference banks and National	or at 11am	each we	ridng day. Ti	re banks are:											CALLS
id miles ara	shown for	the demestic	Money Rates,	US II COs	and SOR	Unked Depar	Miles (Dal).	THREE	MONTH B	URODOLL	ur (mm) s	ilm points	of 100%			PRA.	Mar	Jun
1100	عطوا اه	-114V IN	TENECT	-	-				Open		Charge	High	LOW		Open Int.		0,14	0.32
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ntuguese li nansh Pes	473 658 11 - 658 613 914 614 414	- 6 6,3 - 4% 5½ - 6½ 6% - 10½ 11 - - 9 9,3 - 5½ 5½	- 6½ 114 - 5¼ 5½ - - 6½ 6½ - 10½ 11 - - 9½ 9½ - - 6½ 5¼ - - 4 4¼ - - 35 3¼ -	61 61 57 51 51 51 51 51 51 51 51 51 51 51 51 51	- 5½ - 5½ - 6½ - 10½ - 8½ - 5½ - 3%	5% - 5% 5% - 5½ 5 - 4% 6 - 5% 10% - 10½ 8% - 8%	5½ - 5½ 5½ - 5½ 4½ - 4½ 5½ - 5½ 10½ - 10 8½ - 8 5¼ - 5½	Mar Jun Sep	96.32 96.65	96.63 96.37	+0.02 +0.02 +0.02	96.02 96.65	96.91 96.63	185	20,24 (100			AST I
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ntuguese li nanish Pesi erling wss Franc m. Dollar i Dollar lan Lira n	ar 478 c 478	- 6 6,2 - 4°s 5°s - 6°s 6°s - 10°s 11 - - 9 9,2 - 5°s 5°s - 4 4°s - 3°s 3°s - 3°s 3°s - 8 6°s - 8 6°s - 8 12 - 2°s 2°s	- 6½ 5½ - 5½ - 6½ 6½ - 10½ 11 - 9½ 9½ - 6½ 5¼ - 3 3½ - 3 3½ - 8 8½ - 2½ - 2½ - 2½ - 2½ - 2½ - 2½ -	6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6	- 5½ - 5½ - 6½ - 10% - 8½ - 5½ - 3% - 3% - 3½ - 7%	5% - 5% 5% - 5½ 6 - 5% 10% - 10½ 8% - 8% 5% - 5% 3% - 3% 3% - 3% 8% - 7%	5½ - 5½ 5½ - 5½ 5½ - 5½ 5½ - 5½ 50½ - 100 8½ - 8 5¼ - 5½ 5½ - 5½ 5¼ - 5½ 5¼ - 5½ 6½ - 3½ 6½ - 3½ 6½ - 7½ 6½ - 7½ 6½ - 7½	Mar Jun Sap E EUROM Sirka	96.32 96.65 5,2.	96.63 98.37 fo	+0.02 +0.02 +0.02 day	96.02 96.65 oints of 100	96.63 96.63	185 137 PUTS ~~	2,337	Adam & Company	% 55	SE I
ortuguese ii manish Pesi erling wss Franc in. Dollar ii Dollar ilan Lira in tsing Sing	2 478 2 478	1 - 6 6.3 - 4°s 5 5 - 6°2 6°s 1 - 9 9,3 - 5°s 5 8 - 4 44 - 3°s 3°s - 3°s 3°s - 8 8°s - 2°s 8°s - 2°s 3°s - 2°s 3°s - 3°s 3°s 3°s -	- 6½ III - 5½ - 5½ - - 10½ - 11 - - 9½ - 9½ - - 4 - 4½ - - 3 - 3½ - - 8 - 8½ - - 2½ - 3½ - - 2½ - 3½ -	6	- 5½ - 5½ - 6½ - 10½ - 8½ - 3½ - 3½ - 3½ - 7½ - 2½ - 3	5% - 5% 5% - 5½ 6 - 5% 10% - 50½ 8½ - 8% 5¼ - 8% 3% - 3¼ 3% - 3¼ 8% - 7% 8% - 1% 4 - 3	5% - 5% 5% - 5% 4% - 4% 4% - 4% 10% - 10 8% - 8 5% - 5% 4% - 3% 4% - 3% 8% - 7%	Mar Jun Sap E EUROM Strike Price	96.32 96.65 *,2	96.63 96.37 6 ONS (LIFFE	+0.02 +0.02 +0.02 day DM1rn po	96.02 98.65 oints of 100 ep	96.91 96.63	185 137 PUTS	2,337	Alled Trust Bank	% 5.5 5.5	Dunca Exete
ortuguese ii manish Pesi erling wss Franc in. Dollar ii Dollar ilan Lira in tsing Sing	2 478 2 478	1 - 6 6.3 - 4°s 5 5 - 6°2 6°s 1 - 9 9,3 - 5°s 5 8 - 4 44 - 3°s 3°s - 3°s 3°s - 8 8°s - 2°s 8°s - 2°s 3°s - 2°s 3°s - 3°s 3°s 3°s -	- 6½ 5½ - 5½ - 6½ 6½ - 10½ 11 - 9½ 9½ - 6½ 5¼ - 3 3½ - 3 3½ - 8 8½ - 2½ - 2½ - 2½ - 2½ - 2½ - 2½ -	6	- 5½ - 5½ - 6½ - 10½ - 8½ - 3½ - 3½ - 3½ - 7½ - 2½ - 3	5% - 5% 5% - 5½ 6 - 5% 10% - 50½ 8½ - 8% 5¼ - 8% 3% - 3¼ 3% - 3¼ 8% - 7% 8% - 1% 4 - 3	5½ - 5½ 5½ - 5½ 5½ - 5½ 5½ - 5½ 50½ - 100 8½ - 8 5¼ - 5½ 5½ - 5½ 5¼ - 5½ 5¼ - 5½ 6½ - 3½ 6½ - 3½ 6½ - 7½ 6½ - 7½ 6½ - 7½	Mar Jun Sep E EUROM Strike Price 9425 9450 9475	96.32 96.65 5-32 Mar Mar 0.25 0.08 0.02	96.63 98.37 6 SALIFFE CALL Jun 0.69 0.46 0.26	+0.02 +0.02 day 1 DM1rn px S	96.02 96.65 oints of 100 ep 04 0 80 0	96.91 96.63 0% Mar 0.03 0.11	185 137 PUTS Jun 0.02 9.04 0.09	2,337	Alled Trust Bank . Alle Bank Otherny Anabacher	% 55 55 55	Dunca Exete Finan
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ortuguese il manish Pesi erting was Franc in. Dollar il	# 478	-6 6,3 -4°3 5°3 -6°1 6°5 10°5 11 - -9 9;3 -5°1 5°6 -3°1 3°1 -3°1 3°1 -3°1 3°1 -3°1 2°2 -2°1 2°2 -2°1 2°2 -2°1 3°1 -2°1 2°2 -2°1 3°1 -2°1 3°1 -2°1 3°1 -2°1 3°1	- 8 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6% 61 66 5% 61 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6%	- 5% - 5% - 5% - 10% - 8% - 3% - 3% - 3% - 3% - 2% - 2% - 3 - 4 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3	5% - 5½ 5% - 5½ 5% - 5½ 6 - 5% 8 - 5% 10½ - 10½ 5½ - 8½ 5½ - 5½ 3% - 3½ 3% - 3½ 8½ - 7½ 113 4 - 3 100.	5½ - 5½ 5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 10 - 8 5¼ - 5½ 10½ - 8 5¼ - 5½ 10½ - 8 5¼ - 5½ 10½ - 10 10 -	Mar Jun Sep E EUROM Strike Price 9425 9450 9475	96.32 96.65 %2a. == AFR OPTI Mar 0.25 0.08 0.02 Cabs 2079	96.63 96.37 for CALL Jun 0.69 0.46 0.26 Puts 1762, Pr	+0.02 +0.02 day DM1rs po 5 	96.02 96.65 oints of 100 ep 04 0 80 0 56 0	96.91 96.63 99.63 996 Mar 0.03 0.11 0.30 Cass 181460	185 137 PUTS Jun 0.02 0.04 0.09	2,337	Alled Trust Bank	% 5.5 5.5 5.5 5.5 5.5 aya 5.5	Dunce Excto Finan Offiche Grob Offiche
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ortuguese il manish Pesi erting was Franc in. Dollar il	# 47g	1 - 6 6.3 - 4°s 5°s 6°s 6°s 6°s 6°s 6°s 6°s 6°s 6°s 6°s 6	- 6½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½	61 61 61 62 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5½ - 5½ - 6½ - 8½ - 5½ - 3½ - 7½ - 3½ - 2½ - 3 days not erbank o	5% - 5% - 5% - 5% - 5% - 5% - 5% - 5% -	55 - 57 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Mar Jun Sep E EUROM Strike Price 9425 9450 9475 Est vol. total EURO S	96,32 96,65 96,65 AFR OPTI MOI 0,25 0,08 0,02 0,02 0,02 0,03 0,03 MOI 0,04 MOI 0 0 MOI 0 0 MOI 0 MO	96.63 96.37 for CALL Jun 0.69 0.46 0.26 Puts 1762, Pu	+0.02 +0.02 +0.02 day) DM1m pc S	96.02 96.65 oints of 100 ep 04 0 80 0 56 0 57 Impo	96.91 96.63 096 Mar 0.03 0.11 0.20 0.28s 181460 0.00s of 100	185 137 PUTS Jun 0.02 0.04 0.09 1 Pacs 11574 96 PUTS	2,337 2,337 0.02 0.06 7	Alled Trust Bank	% 55 55 55 55 55 55 55 3ya 55 3ya 55 55	Dunce Exete Finan •Robe Grob •Gustr Habib
ortuguese il manish Pesi erting was Franc in. Dollar il	478 478 678 678 678 678 678 678 678 678 678 6	1 - 6 6.3 - 4% 5% 5% 6% 10% 11 - 5% 5% 5% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6%	- 8\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 5\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 2\(\frac{1}{2}\) 2\(\frac{1}{2}\) 2\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 2\(\frac{1}{2}\) 3\(\frac{1}{2}\) 3\(\frac{1}\) 3\(\frac{1}\) 3\(\frac{1}\) 3\(\frac{1}\) 3\(\frac{1}\) 3\(\frac{1}\) 3\(\f	63 61 62 62 62 62 62 62 62 62 62 62 62 62 62	- 5½ - 5½ - 6½ - 6½ - 8½ - 3½ - 3½ - 3½ - 7½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3½ - 4½ - 3½ - 4½ - 5¼ - 3½ - 5½ - 3½ - 5½ - 3½ - 5½ - 3½ - 3½	5% - 5% 5 5 5 5 6 5 6 6 5 6 6 6 5 6 6 6 6 6	5½ - 5½ 5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 6½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3	Mar Jun Sep E EUROM Strike Price 9425 9450 9475 Est. vol. total, EURO S Strike Price 9625	99,32 96,65 96,65 Mar 0,25 0,08 0,02 C.08; 2079 Mor 0,11	96.63 96.37 for CALL Jun 0.69 0.46 0.26 Puts 1762, Pr NC OPTION Land Jun 0.33	+0.02 +0.02 +0.02 day) DM1m pr 1.0 0.0 0.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	96.02 96.65 96.65 96.65 90.4 0 98.0 0 98.0 0 56 0 9 a open let., 4 SFr 1m po	96.91 98.63 	PUTS Jun 0.02 0.09 1 P.22 11574 96	2,337 2,337 0.02 0.06 7	Alled Trust Bank. Alle Bank. Officery Ansbecher Bonk of Bande. Banco Bibeo Vizo Bank of Cyprus. Bank of India Bank of India Bank of Sootland.	% 55 55 55 55 aya. 55 55 55	Dunce Exclo Finan •Robe Grob •Gustr Habib
ortuguese il manish Pesi erting was Franc in. Dollar il	# 476 658 658 11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	1 - 6 6.3 - 45 55 65 65 61 65 65 65 65 65 65 65 65 65 65 65 65 65	- 6 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	63 61 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5% - 5% - 6% - 6% - 8% - 3% - 3% - 3% - 2% - 2% - 2% - 3 days' not arbank o Low 94.16 95.01	5% - 5% - 5% - 5% - 5% - 5% - 5% - 5% -	5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 8 5¼ - 5½ 5½ - 5½ 10½ - 10 8½ - 3½ 3½ - 3½ 3½ - 3½ 2 - 1½ 4¼ - 3½ 4¼ - 3½ 34 - 3½ 35.678	Mar Jun Sep E EUROM Strike Price 9425 9476 Est. vol. total, EURO S Strike Price 9625 9630	96,32 96,65 %2. ————————————————————————————————————	96.63 96.37 for CALL Jun 0.69 0.46 0.20 Pus 1782 Pus 1782 QALL Jun 0.10 0.10	+0.02 +0.02 +0.02 day) DM1m po S 1.0 0.0 0.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	96.02 96.65 96.65 96.65 90.4 00 80 00 56 00 9 open lat. (SFr 1m po	96.91 96.63 	185 137 PUTS	2,337 2,337 0.02 0.06 7	Alted Trust Bank. Alle Bank	% 55 55 55 55 55 55 55 55	Dunce Exclusion Finance Grobe Gurant Habita GHarat Horsts GHIII S. C. Ho
Integration of the control of the co	# 476 658 658 658 658 658 658 658 658 658 65	1 - 6 6.4 5.4 5.5 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6	- 8½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½	63 61 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5% - 5% - 6% - 10% - 8% - 3% - 3% - 3% - 2% - 3 days not srbank o Low 94.17 94.68 95.01 95.33	5% - 5% 5 5 5 5 6 5 6 6 5 6 6 5 6 6 6 5 6	5½ - 5½ 5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 6½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3½ - 3	Mar Jun Sep EUROM Strike Price 9425 9450 9475 Est vol. total, al EURO 3 Strike Price 9625 9630 9673	96,32 96,65 96,65 45,2 45,2 45,2 45,2 45,2 45,2 45,2 45,	96.63 96.37 67 CALL Jun 0.69 0.46 0.26 Puts 1762. Pr NC OPTION CALL Jun 0.33 0.16 0.06	+0.02 +0.02 +0.02 day) DM1rs pr 1.0 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0	96.02 96.65 olnts of 100 ep	96.91 96.63 98.63 094 Mar 0.03 0.03 0.03 0.01 0.03 0.03 0.11 0.00 Mar 0.11 0.20 Mar 100 Ma 100 Mar 100 Mar 100 Ma 1	185 137 PUTS	2,337 2,337 0.02 0.06 7	Alted Trust Bank Alle Bank Whenry Ansbacher Bonk of Banco Bibao Vizz Bank of Cyprus Bank of Indan Bank of Inda Bank of Sootland Bank of Sootland Bank Bk of Mic East Grown Shipley	% 55 55 55 55 55 55 55 55 55	Dunce Exeto Finan eRobe Grob eGurn Habit Harst Harst C. Ho Hong
Integration of the control of the co	# 476 658 658 658 658 658 658 658 658 658 65	1 - 6 6.4 5.4 5.5 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6	- 6 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	63 61 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5% - 5% - 6% - 10% - 8% - 3% - 3% - 3% - 2% - 3 days not srbank o Low 94.17 94.68 95.01 95.33	5% - 5% 5 5 5 5 6 5 6 6 5 6 6 5 6 6 6 5 6	5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 8 5¼ - 5½ 5½ - 5½ 10½ - 10 8½ - 3½ 3½ - 3½ 3½ - 3½ 2 - 1½ 4¼ - 3½ 4¼ - 3½ 34 - 3½ 35.678	Mar Jun Sep E EUROM Strike Price 9425 9476 Est. vol. total, EURO S Strike Price 9625 9630	96,32 96,65 96,65 45,2 45,2 45,2 45,2 45,2 45,2 45,2 45,	96.63 96.37 67 CALL Jun 0.69 0.46 0.26 Puts 1762. Pr NC OPTION CALL Jun 0.33 0.16 0.06	+0.02 +0.02 +0.02 day) DM1rs pr 1.0 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0	96.02 96.65 olnts of 100 ep	96.91 96.63 98.63 094 Mar 0.03 0.03 0.03 0.01 0.03 0.03 0.11 0.00 Mar 0.11 0.20 Mar 100 Ma 100 Mar 100 Mar 100 Ma 1	185 137 PUTS	2,337 2,337 0.02 0.06 7	Alted Trust Bank. Alte Bank	% 55 55 55 55 55 55 55 55 55 55 55 55 55	Dunce Exeto Finan eRobe Grob eGurn Habit Horst eHill S. C. Ho Hong Julian
Integration of the control of the co	2 476 658 111-11-11-11-11-11-11-11-11-11-11-11-11	1 - 6 6.4 5.4 5.5 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6	- 8½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½	63 61 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5% - 5% - 6% - 10% - 8% - 3% - 3% - 3% - 2% - 3 days not srbank o Low 94.17 94.68 95.01 95.33	5% - 5% 5 5 5 5 6 5 6 6 5 6 6 5 6 6 6 5 6	5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 8 5¼ - 5½ 5½ - 5½ 10½ - 10 8½ - 3½ 3½ - 3½ 3½ - 3½ 2 - 1½ 4¼ - 3½ 4¼ - 3½ 34 - 3½ 35.678	Mar Jun Sep EUROM Strike Price 9425 9450 9475 Est vol. total, al EURO 3 Strike Price 9625 9630 9673	96,32 96,65 96,65 45,2 45,2 45,2 45,2 45,2 45,2 45,2 45,	96.63 96.37 67 CALL Jun 0.69 0.46 0.26 Puts 1762. Pr NC OPTION CALL Jun 0.33 0.16 0.06	+0.02 +0.02 +0.02 day) DM1rs pr 1.0 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0	96.02 96.65 olnts of 100 ep	96.91 96.63 98.63 094 Mar 0.03 0.03 0.03 0.01 0.03 0.03 0.11 0.00 Mar 0.11 0.20 Mar 100 Ma 100 Mar 100 Mar 100 Ma 1	185 137 PUTS	2,337 2,337 0.02 0.06 7	Alted Trust Bank. Alte Bank	% 55 55 55 55 55 55 55 55 55 55 55 55 55	Dunce Exeter Finan Offiche Gurni Habit OHUT S. C. Ho Hong Julian GLeoyd
Integration of the control of the co	# 476 658 658 658 658 658 658 658 658 658 65	1 - 6 6.4 5.4 5.5 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6	- 8½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½	63 61 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5% - 5% - 6% - 102 - 8% - 3% - 3% - 2% - 2% - 3 - 2% - 3 - 4xys: not erbank of 1,000 94.17 94.68 95.01 95.33	5% - 5% 5 5 5 6 5 6 6 6 5 6 6 6 6 6 6 6 6 6	5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 5½ 5½ - 5½ 10½ - 10 8½ - 3½ 3½ - 3½ 3½ - 3½ 3¼ - 3½ 3¼ - 3½ 4¼ - 3¼ 5¼ - 3½ 5¼ - 5½ 8½ - 7½ 6½ - 7½ 6¼ - 3¼ 5¼ - 3½ 5¼ - 5½ 8½ - 7½ 8½ 8½ - 7½ 8	Mar Jun Sep EUROM Strike Price 9425 9450 9475 Est vol. total, al EURO 3 Strike Price 9625 9630 9673	96,32 96,65 96,65 45,2 45,2 45,2 45,2 45,2 45,2 45,2 45,	96.63 96.37 67 CALL Jun 0.69 0.46 0.26 Puts 1762. Pr NC OPTION CALL Jun 0.33 0.16 0.06	+0.02 +0.02 +0.02 day) DM1rs pr 1.0 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0	96.02 96.65 olnts of 100 ep	96.91 96.63 98.63 094 Mar 0.03 0.03 0.03 0.01 0.03 0.03 0.11 0.00 Mar 0.11 0.20 Mar 100 Ma 100 Mar 100 Mar 100 Ma 1	185 137 PUTS	2,337 2,337 0.02 0.06 7	Alted Trust Bank. Alte Bank and Bank of Banda. Bank of Banda. Bank of Banda. Bank of Inda. Bank of Inda. Bank of Inda. Bank of Stodand. CL Bank Nationan Ctibank NA. Cty Mechants Ba Ctydesdalo Bank.	% 55 55 55 55 55 55 55 55 55 55 55 55 55	Dunce Exclusive Grobe Grobe Gustri Habit Harst GHars C. Hong Julian OLeopte Loopte
Integration of the control of the co	2 476 658 111-11-11-11-11-11-11-11-11-11-11-11-11	- 6 6.4 5.4 5.5 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6 5.6	- 8½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½ 5½	63 61 62 62 63 64 64 64 64 64 64 64 64 64 64 64 64 64	- 5% - 5% - 6% - 10% - 8% - 3% - 3% - 3% - 2% - 3% - 2% - 3% - 2% - 3% - 2% - 3% - 40% - 10% - 1	5% - 5% 5 5 5 5 5 6 5 6 6 5 6 6 5 6 10% - 10½ 5 6 - 5 6 10% - 10½ 5 6 10	5½ - 5½ 5½ - 5½ 5½ - 5½ 10½ - 10 8½ - 5½ 5½ - 5½ 10½ - 10 8½ - 3½ 3½ - 3½ 3½ - 3½ 3¼ - 3½ 3¼ - 3½ 4¼ - 3¼ 5¼ - 3½ 5¼ - 5½ 8½ - 7½ 6½ - 7½ 6¼ - 3¼ 5¼ - 3½ 5¼ - 5½ 8½ - 7½ 8½ 8½ - 7½ 8	Mar Jun Sep EUROM Strike Price 9425 9450 9475 Est vol. total, al EURO 3 Strike Price 9625 9630 9673	96,32 96,65 96,65 45,2 45,2 45,2 45,2 45,2 45,2 45,2 45,	96.63 96.37 67 CALL Jun 0.69 0.46 0.26 Puts 1762. Pr NC OPTION CALL Jun 0.33 0.16 0.06	+0.02 +0.02 +0.02 day) DM1rs pr 1.0 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0	96.02 96.65 olnts of 100 ep	96.91 96.63 98.63 094 Mar 0.03 0.03 0.03 0.01 0.03 0.03 0.11 0.00 Mar 0.11 0.20 Mar 100 Ma 100 Mar 100 Mar 100 Ma 1	185 137 PUTS	2,337 2,337 0.02 0.06 7	Alted Trust Bank. Alte Bank	% 55 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5 5.5	Dunce Exeter Finan Offiche Gurni Habit OHUT S. C. Ho Hong Julian GLeoyd

EMS EUROPEAN CURRENCY UNIT RATES									
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Netherland: Germany	1,94954	1.94314	-0.00142 -0.0026	-0.92	3.49 2.8				
Belgium France	40,2123 6,53883	40,4381	-0.0033 +0.00037	0,56 0,92	1.6	i -4			
Portugal	192.854	196.617	+0.144	1.43	1.0	9 -10			
Denmark Spain	7.43679 154.250		-0.678	1.44 2.94	1,0: 0.0				
NON ERM I									
Groeca	284.513	278 219	-0.469	000	-2.5				
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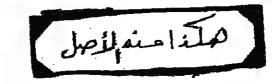
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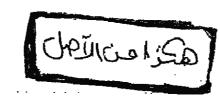


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US reacts negatively to earnings reports

Wall Street

share prices slumped in late morning trading in New York yesterday in to succession
 disappointing earnings announcements, having risen earlier in the day to touch new highs. Waters York.

of computer and drugs companies led Un 1155 as leading companies in both reported poor results, while banking stocks contin-ued the sell-off which has followed recent run-up in

🖳 lunchtime, the Dow 👫 Industrial Average was down
3,865.79, having been 14 points higher in mid morning. The S&P 500 man in slipped an early gain, trading Lui

The bad news I computer delivered by Intel. the chip maker, which announced figures after had closed III Tuesday, Digital Equipment, which reported loss of a share in Marai recent quarter and cautioned about the part of for the first half

1994. Digital's shares dropped \$31/2, in 32%, in volume of 1.7m shares, while will fell mile

The maker in technology stocks helped m depress Illia Nasdaq index, which has higher weighting towards technology companies. The index dropped by around 3½ m by midday, down from a record high the previous day. Drug stocks were battered

after Pfizer, seen one of the

stars of the industry, reported marked more in the in the final three months of 1993. to 62% on news, dragging down other drug stocks in the process. Among the industry leaders, Merck fell Bristol-Myers Squibb dropped
Schering-Plough amongst the biggest los-

falling \$1% M \$64%. Leading bank stocks added m lim general gloom, Citicorp, despite III mestal strong earnings announcement, fell to \$40%, down \$1%. Shares in BankAmerica, IM only leading Mile is are union figures yesterday, fell \$1% to \$46%, US's second largest the

These mark-downs a generally positive start

to the day, helped by in le government bond market. Nor did the position improve men a midday, the Fed released In "beige book" report on the This reported that economic activity was continuing to expand, with signs of an acceleration in some Image. It added that limit was few signs of pick-up in inflation, underpinning bond market's positive mood.

Canada

Toronto continued rimi into record territory in heavy midday action.

The composite

gained I to 4,570.90 in turnover of Line valued ... COMMITTEE STATE Strong pipelines, media, forestry and transportation

shares propped in the prestocks. The pipeline sector leapt 4,290.36. TransCanada Pipe-Lines to to trailed.

Nomura added that the chemicals ____ outperform III DAX, III III lagged by an average of 5 per cent a year. Degussa IIII

cuts coloured yesterday's trad-

out of a downward path,

helped by short-covering ahead

of tomorrow's futures expiry

and speculation in the

Bundesbank might reduce

lateration II Is meeting

today. However, and market

commentators ■ not expect ■

move given lim growth in M3.

2,134.38, almost recouping all of

Tuesday's decline. In the post-

hourse ille index was little

changed, while turnover set-

The chemical sector came

play helped by positive

note issued recently by

Nomura which forecast that BASF, Hoechst, Bayer

Degussa ""due a big year"

given had "restructuring mea-

which have been

cuted, men that profits are highly leveraged to any

improvements in volumes or

The DAX index run 20.54 to

11311 to DM464.00, also Hopes for Europe-wide min helped by a buy min from ing. — Our Land Staff.
FRANKFURT pulled itself Bank Julius Bar, BASF by Illi M to DM294.70. Ho clair by his m makes and Baver by DM6.70 m 1000 E.M.

ZURICH returned m record territory, helped by the strength of the dollar against the D-mark, 🚾 u-namu outinit after good figures from Basle on Tuesday in the potential for lower interest The SMI In The SMI

to JUHE

Internal led the gains Think market added I From M SFr925 on we view the the issue had the cheap relative II III market.

Swissair, also viewed as a recent laggard, put 🖚 🌃 💵

SMH pick up after recent declines, adding SFr19 to SFr1,025 on renew speculation about in Swatch project. However, the man pany will to comment an press speculation about a

potential partner.
AMSTERDAM belped by strength in neighbouring markets, with LAEX List rising 2.17 to 427.33.

ties as the bull run began. Given that the JSE is so thinly

traded - turnover rose to 7 cent last year from 4 per cent in 1992 - Mary prices received

whammy" thanks

new foreign increased

tors stunned by these share

ratings is consensus that

economy in heading for slow

but steady growth in 1 after

pulling out of recession in the

unim quarter last year. Lead-

ing industrial companies

emerged from the four-year

with strong cash bal-

ances, excess capacity, and

relatively quiet labour rela-

ings growth of at least 15 per

buying. Ut some minut to had inves-

FT-SE Actuaries Share Indices 11.69 12.60 12.00 14.00 15.00 Com Hourly changes 1560.95 1560.87 1479.03 1466.32

cent, gaining F1 2.30 to F1 46.30, in that i will materia 🖿 🗃 🗯 🖼 stake in I'm ordinary share capital of Northwest Airlines through share swap. Unexpectedly strong in the seen in

Continent fuelled by rate cut optimism

Philips whose shares improved Fl 1.80 or 4 per cent to Fl 46.60. PARIS captured immood with a day's gain if 1.2 captured immood closing

27.33 higher = 2,274.67. Turnover steady II against all trend, ir I'm ■ FFr624, ■ preliminary figures today. Elf Aquitaine continued firm, up FFr10 III FFr418, with reports that seeking in

MILAN III luis changed after the firm trend of the pre-

vious run sessions and the Comit index registered a III

just DM in in Inc. Mr James Cornish of Nat-Securities, but that with general elections -March 27, marini volatility implications of limicurrent deep divisions of the current right land during

Hir recommended using in in index weightings with a war ending we election period with a percentage point weight position in Italy 38.7 cent in European, ex-UK

Highla were in on hopes that they would recovery. CIR put L1,920 added L39 LA,439 in spite of an eight

MADRID sprinted to a record close with investment funds playing a central role in pustiing the market higher. The general index added 4.87 or 1.4 per cent to 343.23 in volume of Pta47bn. STOCKHOLM resumed its raily and the Affärsvärlden index rose 144

to a record 1,559.5. Volvo B bucked the trend as profits were taken after their recent strong performance and ahead of the special sharehold-ers's meeting later in the day. The shares finished SKr8 lower at SKr657, after a day's low of

COPENHAGEN reacted modestly to the central bank's cut in interest the KFX index up 0.99 to 116.16 in turnover of DKr1.6bn. The bank eat key rates by 0.25 percentage points to 5.75 per cent the tenth reduction in five months.

ATHENS lost some 2 per cent as investors took profits after the market's steady upward rise in recent sessions. The general index closed down 24.48 at 1,176.10.

Hopes for economic boost help Nikkei over 19,000

Tokyo

Hopes of an imminent announcement of economic stimulus by us government supported sentiment. afternoon buying by foreign will average above the level for the first since November 2, writes
Terazono in Tokyo.

The 225-issue index ended or 2.8 per cent, ahead 19,039.40 | a day's low of 11.111 M and high of 19,118.81. The Topix all first section with a few and the man IN rev cent, M 1,541.15. In London ISE/Nikkel III index

Nikkei faced small-lot profit-taking during 🝱 early morning. However, an overnight in in Nikkei the Chicago Mercantile higher, triggering arbibuying. The underlying cash market rebounded active demand by foreigners and domestic institutions. spurring covering short posi-

tions, especially in banks. Volume shares, from coverwhelmed declines by 933 to 136, with 102

issues unchanged. The Tokyo IIId Exchange suspended Hanwa reports of president's resignation. I participants, however. Will suspension had little on the market. Hanwa, known for extensive financial investduring the life life yesterday announced the resignation of Mr Shigeru Kita, III president. The TSE later declared in it would an insider trading investigation on dealings in shares, which have been moving errat-

ically recently. The expected political reform bill through the upper encouraged hopes of the government's announcement of an economic stimulus package, and an income cut will has delays 🔤 🖬 the political situation. were higher in

gained Y90 W Y2,100 and Industrial Japan Y70

¥2,970. The I Nippon Telegraph and Telephone for 11 15th consecutive day encouraged investors. The climbed

ON Electric III Y24 II .

Y5,000 W Y844,000.

Roundup

ished 3.1 cent. ahead at 11,363.77. •• •• high •• 11,400.39 •• the vicechairman of Nomura International, Mineo Murai, said Japanese investment in Hong Kong stocks was likely to rise in 1994 back of optimism China's economic growth. Turnover remained moderate, at HK\$8.42bn against Tues-

which boosted by gains in other and markets. posite index MIH 151.31 M

Turnover, however, fell to AUSTRALIA overcame early

fails III close III II man post-1987

high of Y608, with Sony, advanced 110 - Y5,930. L Osaka, IL OSE added 20,914.02 in voiume of 36.5m shares. Rohm, ■ semiconductor device maker. moved ahead Y110 III Y3,570 III active buying.

Pacific Rim moved in sharply divergent directions.
HONG Closed markedly higher amid optimism on Hone Total Telecom's share price pros-

The Hang Seng index fin-

day's adjusted HK\$8.79bn.
MANILA surged III per and on the strength of IIII chips,

PLDT, \$1% higher #1 \$74% overnight in New York, TAIWAN finished slightly higher after a 📰 🖚 🗂 buying focused on the heavily weighted The weighted index, opened easier and hit low 5,796, closed 5,910.33.

T\$70.94bn from Tuesday's T\$98.83bn as many buyers remained cautious, unsure whether the market's down-

leading stocks. The advance was attributed to a shortage of stronger markets.

The All Ordinaries index. 3.3 points in the morn-16.1 up al 2,248.2. SECUL continued W rise on lie back of healthy demand for blue chips, which have real ered nearly per cent of the loss which followed government market-cooling steps last Friday. The composite stock index put on 14.10 887.16, but low-priced shares continued in on week of week

SINGAPORE was nudged higher by selective institutional buying, but timent cautious recent declines. The Straits Times Industrial index me

22.89, or 1 = cent, = 2.303.30. INLAUTA armed in moderate trading as local investors focused on large-capitalisation

gained 3.98 BOMBAY steadied in late trading after • 3.2 per • fall during the III session as local investors and financial institutions continued selling and cut back on buying. The BSE in index 125.11 **3.825.91**.

KUALA LUMPUR fell 2.6

in thin in investors remained wary volatility. The composite index shed 34 to 1,081.78.

BANGKOK 12 12 mm in thin trading profit-taking more than wiped out early gains, with local funds hadden in adopt new strategies while foreign institutional funds continue to sell. The interest index 1,459.74 in turnover of

SHANGHAI A shares finished sharply lower and bro-kers predicted that the make would continue as In # Intha bailed out of the market. T A dropped III. to an in market driven by run rumours than usual: it was even suggested that stock exchange president

investor - says it seems institu By Matthew Curtin tions, proscribed from investing abroad, themselve relatively underweight in equi-

On January 4 the recorded one of its largest single day gains. The overall share index jumped 179 points in breach in the limit in t first time. The little last settled 🖺 📟 past 10 days 🖼 profit-taking and wobbly gold prices. The armall closed yes terday down II 🚅 4.821, golds off 24 at 2,066 and miles 6

down at 5.446. Still, in which yield on the industrial and marill indices remain at 25-year lows of

What the JSE apart is the "pressure-cooker" influence of exchange control rem lations, re-imposed in 1985. The MILLI African Reserve buy shares, 🕶 gilts, using 🔝 financial rand, the foreign investment unit which has traded at a 14 to 30 per cent discount to the commercial rand in the past year. They have bonus of being do to remit dividends **a** the commercial rate, automatically improving in distant yield

a share portfolio. For I lie finrand dis-man South Livingilts particularly attractive for foreigners, but mer equities are benefiting too. "There is effectively | Market in equities," Richard Jesse, a director at stockbrokers Martin & Co. He says foreign investors calculate value III one level, and local inves-

Foreigners return to South Africa

oreigners have been returning to South Afriequities: III sellers in 1992, last year they were net buyers of R2.8bn (\$830m), main worth in December

Overall, investors bought and sold must than 690m shares the month, compared with only 211m in December 101. US-led foreign purchases off early in 1993, but trade in blue chips accelerated in October after sanctions were lifted. That became a deluge in December, driving share prices to unheard of levels.

Exchange control also dams up are capital. Mr Rian Roux, senior economist 🔳 insurance Mutual Mutual biggest institutional

	EMERGING	MARKETS:	IFC WEE	KTA INAE2	TABLE PRIC	e indice:	1 (1)
			Dollar terms	1		-correndy	
Market	No. of stocks	Jan 14	Change	on 102	Jan 14 1994	% I work	on Disc 18
Latin Amer	ica					1,00	
Argentina	(11)	968.07	-1.1	+70.3	906,308.10	-1.3	479,7
Brazil	(42)	283.95	+3.7	+127.1	149,740,957.3	+14.0	I PATRICE.
Chile	(20)	593.60	+1.9	+41.8	1,023.34	+1.6	+59.6
Colombia	(8)	874.64	+0.5	+58.7	979.56	+1.2	480.2
Mexico	(56)	967.55	-4.8	+43.1	1,298.24	-4,8	+42,6
Peru*	(7)	123.08	+3.0	+23.1	163.70	+2.7	- 1
Venezuela ³	iii		-2.5	+17.5	1,494,81	-1.2	-+80.1
East Asia	_				,		
China ⁴	(16)	142.86	-1.0	+42.7	155.81	.=1.0	+56,1
David Street	(130)	117.23	-2.5	+19.4	124.96	-2.7	+22.8
Philippines	(11)	300.66	-	+125.2	394.34	96.8	+148.0
Taiwan,		128.50	63	+71.5	125,76	43	+80.8
-							
India ⁷	(61)	136,94	+8.5	+48.1	151,44	+4.5	+58.6
Indonesia [®]	(31)	124,48	- 10	+112.1	141.88	-4,5	+115.3
Malaysia	(61)	293.09	-8.0	+79.2	The state of the s	464	+87.4
Pakistan	(8)	417.35	+1.9	+108.5	569.54	LAL	+145.7
Lanka	(5)	187.58	+5.3	+87.8	202.49	+5.3	+102
Inaviand	(52)	434.58	-2.5	+88.6	444.44	-2.5	+88.6
							٠.
Greece	(17)	270.76	+2.6	+38.8	460.26	+3.7	+81.6
Jordan	(5)	170.80	-0.7	+48.2	248.08	-0.7	+49.7
Portugal	(15)	120.72	+4.3	+56.5	148.20	440.0	+87.5
Turkev ^{et}	(31)	273.12	+10.4	+308.4	2,006,10	+18.4	+648.0
Zimbabwe ^o		298.74	+10.0	88	247.21	+10.0	11-8

However, slippage in share prices recently shows

that sentiment edgy, with worries that US III

for them relatively quickly as they made it.

What do all of these countries nave in common:





4























an international cellular telephone network operated by MIC.

MIC is a leading operator of cellular telephone networks internationally and today provides cellular telephone services to people in countries across Europe, Latin America, Asia and Africa. MIC also continues to seek new cellular opportunities around the world.

As of December 31, 1993, MIC shares are traded un the NASDAO National Market in the United States under the symbol MICCE



MILLICOM INTERNATIONAL CELLULAR S.A. Route de Longwy 75, BP 23, L8005 Bertrange, G.D. de Loxembourg Tel + 352 45. 71. 45. 1 Fax + 352 45. 73. 52

FT-ACTUARIES WORLD INDICES index index | 143,14 101,13 | 1441,74 | 161,13 | 162,85 | 174,18 | 182,85 | 115,05 | 182,44 | 119,65 | 100,000 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 141,71 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142,59 | 142, 122.63 159.13 167.07 148.14 197.35 246.91 100.93 131.07 171.52 163.56 91.49 88.82 124.35 95.75 2101.94 141.91 181.12 0.02 1.76 2.49 0.85 1.29 1.85 1.45 2.70 Austria (17) 144.17
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If you can't make it to the end of the test, your company may not make it to the end of the decade

This imposes tough questions about customer service. So does the rest-world business environment. That's why Unixys is introducing an amount which an transform your customer service into a competitive advantage:

When you CUSTOMERIZE, you put the customer are the heart of your world, rather than the periphery. By embedding customer service objectives within your information strategy, Unisys will help you extend the full capabilities of your enterprise to the points of customer contact — the points where business is won — lost. Wo'll help enhance your ability to receive information from your customers. — communicate information to them, creating an information flow which — — bottominance with the communicate information of the customer service rises to —

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customers, build your relationships with them, and

generate revenue.

How begin? The perfect starting place is our CUSTOMERIZESM assessment. Experienced Unisys business consultants will with you to evaluate the information flow between you and your customers, identify any barriers communication, and design technology solutions

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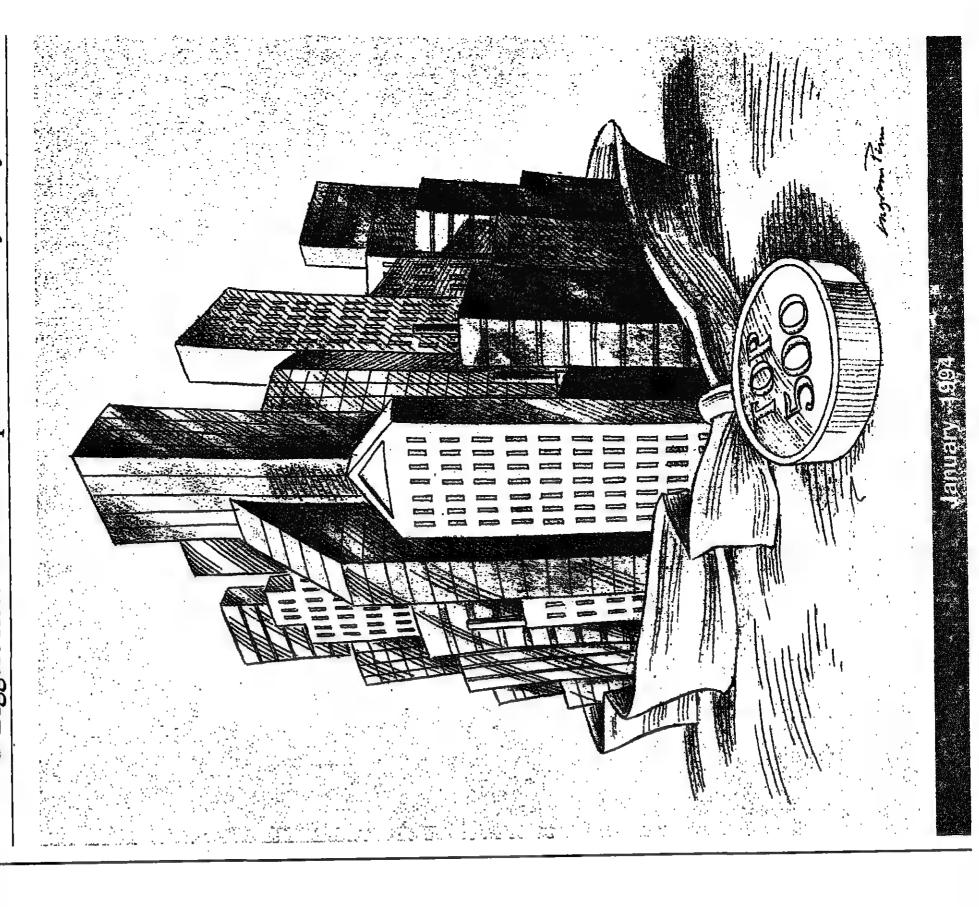
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FINANCIALTIMIES

Europe's Top 500 companies by market capitalisation

The Top UK 500 • The Top 100 US and Japanese companies

Biggest rises and falls in profit Country analyse



FINANCIAL TIMES THURSDAY JANUARY 20 1994

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Peter Martin examines some of the unique qualities of the annual rankings and finds that they are essentially forward looking, reflecting the markets' best guess about the future performance of companies

could in theory buy all the shares of the	offer RT only a multiple of two And was	investors value Roche at four times its	dominant phone company.	of British Telecommunications, the UK's	tion. At \$35.7bn, it is only \$5bn behind that	the sheer size of Roche's market capitalisa-	is not so remarkable; what stands out is	to third place. The number of places risen	Swiss pharmaceuticals group, from sixth	There is a striking change near the top of	
Norwegian Kroner	Luxembourg Franc 34,8100	Japanese Yen	Mish Puri	German Mark	French Franc	Cingh Marks	Beiglan Franc	Austrian Schilling	Currency	 Exchange rates 	
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Top IIII der

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Page 32 . Page 31 Profile of Europe's No 1.
Royal Dutch/Shell

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Property
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Chrysler
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Editorial production: Roy Terry Cover Illustration: Ingram Plan Editorial research & statistics: Anne-Britt Dulforce

Netherlands and British companies that make up Unilever, fish in the F7500, for less than a single year the consumer less than a single year the consumer product group's revenues.

Behind the Roche skory lie some the f7500's unique sepects. Because the eanual ranking is based on market capitalisation, it offers a way of comparing, companies from different countries and different industries, regardless of the gaps between their accounting conventions. Because it takes the value that investors place upon a company, the ranking changes from year to year as profit outlooks and investors' expectations about companies profits growth, the f7500 is essentially forward looking, reflecting in markets' best guess about the future performance of companies, their industries, and the domestic aconomies to which they we exposed.

Rocho illustrates the wy these factors change from year to year. Plarmaceuticals companies in an entire control bodding, reflecting in markets, and the companies, their industries, and the domestic aconomies to which they we exposed.

Rocho blustrates the wy these factors change from year to year. Plarmaceuticals companies in profits of the industry laws the flow of the UK, there are similar stories. Elifertures of both the profits of the industry laws the UK, there are similar stories. Elifertures with throughout fine recession analysis of the profits of the industry laws the flow the profits of the industry laws the flow the profits of the industry laws of the profits of the industry laws the flow of the profits of the industry laws of the profits of the industry laws the flow of the profits of the industry laws of the profits of the industry laws the flow of the profits of the industry laws the flow of the profits of the industry laws to the profits of the industry laws of the profits of the industry laws to the profits of the industry laws to the profits of the industry laws to the profits of the industry laws of the profits of the profits of the rest of the world. Downward well by strengthen the

tious. Though these have been smaller than those of they have nonetheless raised the value of shares denominated in hard currencies, such as the D-Mark and the Sysis franc, against those in weaker varieties. Second, one factor behind the rise in Roche's market capitalisation over the past few was a big rights issue in 1891. The willingness I continental companies to tap the international capital markets for my shift from het exporter of capital in net importer.

Tuird, in order to top III of the principles in the factor that it is the principles of accounting disclosure. The rush towards frankness have been most notice able in first in the light of comming disclosure. The rush towards frankness have been most notice able in first in the light of comming the counting Principles and to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had to agree to toport its in the Prison had it agreed to toport its in the Prison had it of the salue of the shares. Both less that the greater transparent accounts as well of the funding the value it that place and the of Union Bank it Switzerland from 25 to 15 (making it Europe's third most valuable bank) owe something to these two companies more with most leading markets reporting its of the salue is to the skills taker respective researchers and financial experts.

For Europe as a whole, 1939 was a year of healthy stock market performance of the family the prison based on the prison why the highest way it is presented in the closing months of the year, which in a lacklustre performance of the prison of the prison of the prison of the prison of the pri Currency 1982 1982 1
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French Franc 6.8884 6.0408
German Mark 0.88578 0.48687
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Norwegian Koner 1893 8.0687
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Speanish Peseita 130.5500 105.8500
Swedish Kronor 8.0089
Swiss Franc 1.4182 1.3182
UK Steffing 0.8558 0.8051

was HSBC. Holdings, the parent the Hongkong and Shanghai Bank and Britain's Midland Bank, which moved from 19th 18th, making 11 Europe's most valuable bank. This 11 the year that the became a true-blue British company, as it brought itself fully within the UK 11 rubbing still accounts for the lion's share of the group's profits. BTR overtook Hanson and now, at manber 16, it 11 rubbing shoulders with Daimler-Benz (14) a company four times larger in terms of sales and employees.

French companies have always been under-represented at the top levels of the F1500, because 11 many big French businesses 12 returned at the top levels of the F1500, because 12 many big French businesses 13 returned in this year's rankings. In at number 73 12 returned in the parts which took a stock exchange listing for its ordinary shares in January 1993. Next year's list will count several more, including Banque Nationale de Parts.

A similar pattern can be extended a stock market listing in May, entering the rankings at number 107.

Annual the year's casualites 2 several

d takeover victims. Freia Marabou, the Nowegian chocolate maker, succumbed is a bid from Philip Morris of the US, and Germany's Hoesch steel firm surrendered its independence to Fried. Krupp (joining the F7500 at 340). An Printemps, the Paris department store, taken ever by the Phanit invostment group in and Ranks Hovis McDrugali of the UK succumbed in Tomkins, in conglomerate (139).

Two friendly mergors united companies already well-placed in the rankings. In publishing, the UK's Ried (63 last year) got together with the Netherlands' Elsevir (110 last year) in form a new group ranked 41st. In France, Matra's with Hachette croud a curious hybrid of media and defence contractor, with Hachette croud a curious hybrid of media and to something like their surveys stature of fallen angels such as Italy's Olivetti, back in the list at 363, and Sweden's big two banks. Skandinaviska Elsevier is shares badly during Sweden's banking crists it it itsappeared from last year's list altogether. Temska Handelsbanken, which stayed in the rankings by the skin of my European company, up 242 places to 233. And British Aerospace, another near virtim year, jumped in places

How the Walk markets moved 0 0 - O-O GIROM Sweden Augula Ş Ī EUROPE 1 31,87% 76,12% 20,01% 20.37% 21,46% 48.68% 40.07% 18.21%

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How the stock markets moved

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FINANCIAL TIMES THURSDAY JANUARY = 1994



- Brandon Gough 🕶 as chairman of Coopers a Lyb TOP ACCOUNTANTS

Price war rages as clients cut costs

As Europe struggles during an economic downtum, times ere becoming increasingly tough for the auditors. The scope for spin-off services such as consulting has narrowed, says Andrew Jack

Behind nearly every large European to which shares the sease affect competition and the transmired and the sease which shares the sease substituting and other the sease states of the sease at the sease that the sease the sease the sease the sease the sease affect competition and the sease the se

Coppers also emerged — In leading firm of auditors — the top 100 companies in the UK500 with 25 clients, including — fontly held with second-placed rival.

Waterhouse (24). Third place in to KFMG — Marwick, with — of the top continuies, and fourth to Errat — Young.

The UK firms — not operate in isolation, however. They — doubtate in all in other European countries. According — a study paid for by — European Communic Research Associates (Nera), — massion and published in April 1992, the rest of the continent.

The study, produced by National Economic Research Associates (Nera), — sultancy firm, showed that they audit nearly 100 per — — the top — companies and more than — per cent in Germany and Portugal, — instance.

But as much — Europe struggles during an era — economic downturn, thass are becoming increasingly tough — such as consulting — never as developed elsewhere as in the UK — has narrowed fast.

More importantly, — is a flerce price war now raging, as increasingly aggressive marketing and shrewder clients play the firms — against each — has nature — concerns linger that "lowballing" — "predatory pricing" threatens to damage the quality — auditing, although the instincent of the quality — auditing although of the quality — audity — audit

Accountants In The Top 100 UK Compenies

Efficient & Lybrand British Tefecommunications Hodings BAT Industries Marke I Spencer Smithsline Beecham Unilever The Strat Universal Slorae Abbey Matienal Kingfisher Rothmens International Register Rothmens International PowerGen Commercial Union Southsh Power Sun Alliance Group

BDO Binder Hamby

For example, in France II exchange regulator recently libat its requirement public companies to be scrutinised by two auditors interpreted as two separate audit in each percone widespread the libors in the firm.

At III. European Union-level, a new test and public organisations to put their IIII out I tender. However, the work plan for the III change is shown mand-the attempts in change in regulation of IIII auditing profession, other than an emphasis on clarifying auditing.

during the coming months will not = government the coming months will not = government harshly commercial





66 The small twin-engine Beechcraft shook like a toy plane in my throat when we skidded to a landing in a small clearing, and wind as we headed for that Australian gold mine. My heart was I thought of my cosy office back in Zurich", says Rolf Eckert, Project Finance, UBS. "But of course you can't manage a \$120 million syndicated loan from your desk." (Fictitious name, authentic story)

YORE, LONDON, PARIS, FRANKI URT, ZURICH, GLIEVA, SINGAFORE, HOMG FONG, TOLVO, LUXFIIBOURG, MADRID, NONTE CARLO, MILAN, MOSCOW

THE F1500

Caution the guideline for Europe's S

Shell's reputation for being financially conservative may just be the quality needed to help it retain its premier position in a period of uncertainty over the direction of oil prices, writes Robert Corzine

The scallop-shaped logo of the Royal Dutch/Shell Group companies is one of the pervasive in the commercial harming and the pervasive in the commercial world.

Which on the basis of size challenged only by of the US, it is recognisable in virtually every country.

The logo itself has undergone various stylistic changes since II world was formed out of 1997 alliance between Royal Dutch Petroleum Company and II of the II Transport and Trading Company of the UK. But the original structure of the bas proved remarkably resilient.

The 1997 agreement called for the retention of separate identities, while the itself isself isseed on 60.30 split.

Today, Royal Dutch remains a parent pany, deriving is income from 150.

companies. Shell Transport and Trading all holds a similar position in the UK.

on its 40 per cent ownership of the group, and The joint group managing directors of the parent firms, led by chairman of the committee of managing directors, C.A.J. Herkstroter, still ... In Anglo-Dutch as roots of the company. This is in contrast with the intensely "national" character of many of the individual operating units. It is an arrangement which may to be a recipe for conflict, but which has clearly not worked well over intensely for the individual operating units. The glue which binds Shell together and been the carreful cultivation a multinational layer of senior management whose outlook international and who share a couldook international and who share a

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Buropean Top 500 - M

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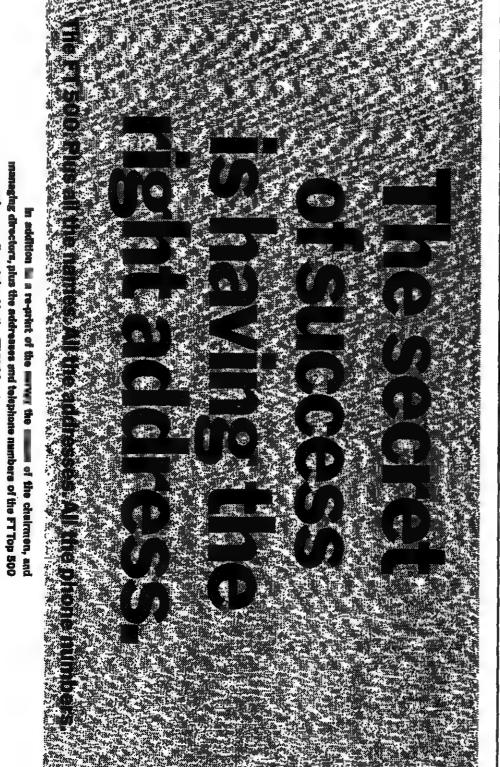
the for an integrated oil pany can survive and perhaps even thrive a weak price

A recent study by

A recent study by

Edinburgh predicted to earnings, for example, will be relatively impervious persistently low prices the three years. This downstream operations in refining marketing from low of prices.

growth being achieved by developing countries such as Ohin

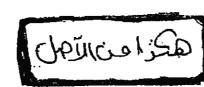


FT. Because business is never black and white

will be available from Tuesday, March 1 for £22.

John White in the Financial Times marketing

FINANCIAL TIMES THURSDAY JANUARY 20 1994



THE FT500

collective funds for times INVESTMENT TRUSTS Happy

The return of the private investor has created a new source of demand for trust shares and has enabled the discount to narrow to a 20-year low. says Philip Coggan

But the return of the private investor Estated a new source of demand intrust shares and an anabled the discount marrow to a 20-year low. Existing in trusts have therefore made a

double gain.

Over the five the five the factor of the five factor facto

markets, where not only were launched in but existing in a say Templeton (23rd in the rankings) referring markets

Emerging markets

Emerging markets

fashionable investment story
Managers could point to the high reconomic growth being by developing, countries such China, the financial liberalisation measures being introduced by their governments and equider-development of their markets.

occurred the year, too to appear if figures. Mercury World Mining Trust, helped by reputation of Julian Baring and by III. sudden revival in III. in gold, would leap straight to top 10 by For moment, however, is by III. international by III. international

SPECIALISED ENGINERING WORLD LEADERSHIP IN

concentrating on specialised engineering businesses, operating in T Group's strategy is 🖿 be an international engineering group nichas on a global basis.

Ti Group's three spectalised engineering businesses are John Crane Bundy and Dowty. Each === is = technological and market leader in its field. Together their specialist skills enable TI Group to get the night for a customers. Worldwide.

The supplied that the second of the Saution the guideline for Europe's No

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FINANÇIAL TIMES THURSDAY JANUARY 20 1994

THE FT500

has one largest in Asia, it has one largest in the natural segment where prices so rayed relatively bucyant as and companies real the reputation in finding relatively low Figures by its in the largest in the past that Shell's segment (which matural gast condensate). The contensate of a herrel, self-relatively low ever, cost-cutting, the ill the largest condensate). The companies of a herrel, self-relatively low ever, cost-cutting, the ill the largest companies of the largest companies.

But Shell
in its competions: the oil prices drift.
In the first the postponement or ancellation of a number of capital-inten-

o-Dutch roots of the company



must in able a command positions if sustainable

Key

technological and market share leadership.

Each business will II.M. a high knowledge and service content.

TI Group pic, Lamboum Court, Abingdon, Oxon Dies 1UH, England.

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Without us, throy had send in the way

. Robert Cozza

THE FT800

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top 500

No. Cours

Profile: BRITISH TELECOM

Number one the **UK** directory

IT has regained its position as Britain's biggest company. **Bernard Gray** outlines the technological forces which are driving the UK giant's growth

So the requirement he high capital spenditure comes — the same reconstruction of the lower rices which competition is likely us bring. It going to be a the lower lone companies.

are companies.

In evolution is revolution in the is rapidly spreading in the standard in the forefront of European starts, includent investment in the callular, from the startegy cantred allience with MCI.

in Europe, telecoms

and it math voice communications made it unlikely to be opened up

then, if previous deregulation is
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US regulations severely limit foreign own
ership it descoms companies. And while

services in multinational in may

provide high-margin business, the market

in Europe, telecoms in highly protected

staff numbers.

According chairman, Sir Iain Vallance, much already been made. Several initiatives have been launched to transform the company.

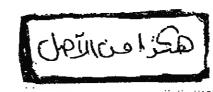
Significant which the Project Sovereign which was visible the outside and identity, but which involved adopting total quality management.

to most interesting At the time BT, in common with many other tele-companies, having make the transition from state-owned public-service bureaucracy to a flexible and responsive high-technology company. The challenge of transforming an organisation, which by rumour used have only work practices have to be changed, but the culture has to be shifted so that the are focused on providing services demanded by customers, rather than is structure suiting itself. At the same time the company has is with the involved in a huge reduction in staff numbers. other of companies redundancy prote grammes. Beside, as II Iain points out, "it
now almost exactly 10 years since BT
privatised, so the natural turnover
staff means that many staff have never
in the public sector. We now have
that this industry needs."
The responsive workforce Many of those employees who did not like the new ethos or found it difficult to adapt have left one the years in one or ing employees to focus **—** customers needs.

he manufication also encouraging new tudes by ring-fencing growth areas has cellular communications and rnational services try prevent style bureaucracy from strangling vation. If BT can inculcate a genuvatire present and innovative serculture among its staff, and overcome barriers to competing in Europe and US, it could be one of the telecompenies to do well in the new world. It least well of those continental peam PTT's which still luxuriate in control.

UK Top 500 - Largest Incres In pr UK Top 500 -Company
Burford Holdings
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Petroleum
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THE FT500	st rises in rank	

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FINANCIALTIMES

Barometer of business

THE FT500 FINANCIAL TIMES THURSDAY JANUARY 20 1994

	Pootnotes to companies listed on this page	Ciba, profit a net of La and minorities. Ciba, profit a net of La and minorities. UK average. 11 Barclays, P. T. = UK average. Heed Elsavier, me of Reed informational and La effective 1/1/93. Figures are pro forms as if merger had been Labelland from Imperial Caneca, demerger from Imperial Caneca, demerges = per of the Islang 6/83. 107 Average, suck exchange listing 6/83. 112 TSB Group, employees = UK average. Commercial Union, employees = UK everage. Commercial Accident, employees = UK everage.		Global Equity Underwriting Danna Danna
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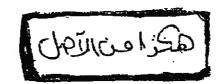
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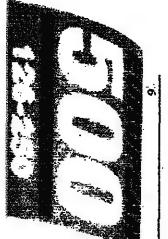
like CFMI, Rolls Royce and Pratt & Whitney. Airport and recently General Electric (USA) has moved to nearby International glants of the --- engineering industry chose Wales. Nantgarw, where they service aircraft engines for farmous minutes agency, both companies were not merely able to find the right site, With ■■■ than ■ little help from the Welsh Development British Airways has its new engineering base at Cardiff These days the Welsh Dragon II a real high flyer since two

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Weish Development International, Weish Development Agency, national on 0222 666682, by fax on 0222 668279 or write ■ supplier infrastructure to _____ vital components are always at hand. Pearl House, Greyfrians Road, Cardiff CF1 3XX. to your advantage. Call the tearn at Welsh Development Interbut also the right people from Wales' skilled and flexible workforce. To get your business off the ground, put the Welsh Advantage The WDA has also assisted in the development of a local

THE WELSH ADVANTAGE.





FINANCIAL TIMES THURSDAY JANUARY = 1994

THE FT500

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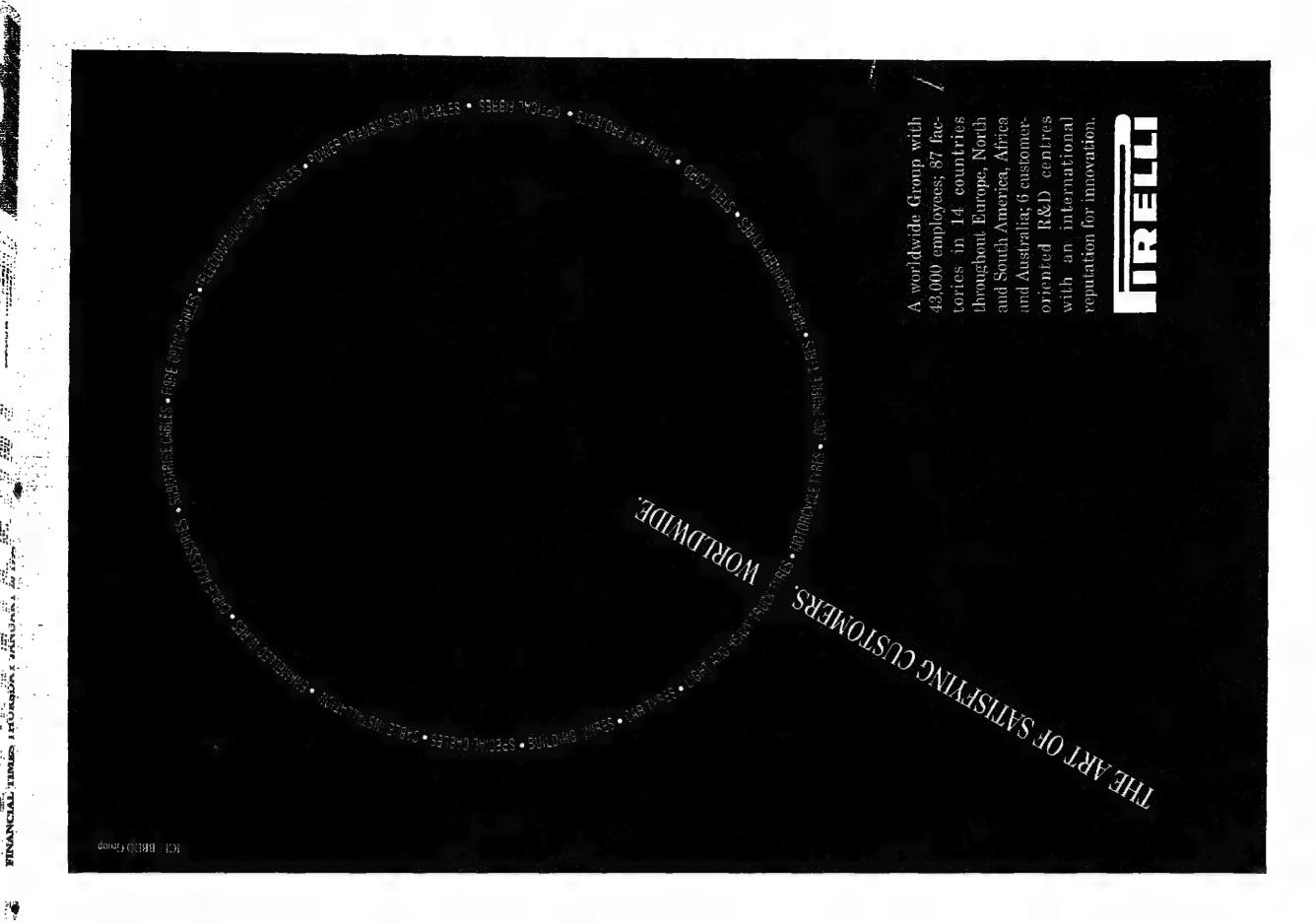
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Pootnotes - companies listed on this page

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ACCOUNTING STANDARDS

Andrew Jack discusses the disparities in regulations governing reporting practices in countries across Europe and examines, in particular, the radical revisions being made in the United Kingdom Tandle numbers with extreme

Rarely in the subject of financial reporting in has so much flux affected many companies across Europe in such a short period. Defended in the search for finance are causing and in the search for finance are causing enormous alteration, and presenting in new challenges and opportunities to readers of company accounts.

Probably the most eye-catching example of reform came in September last mark when Daimler-Benz, Germany's biggest.

g industrial company, released first half in results which plunged from a ... profit of a ... format ... report againg, forced by its need to comply with US accounting standards so that it could gain a listing on the New York stock exchange a last October.

Under Germany standards, Daimler- it Benz continued to show profits of DM168m is

If in the first months of the year, county pared with DM1.02bn in the period in the pared with DM1.02bn in the period in the principal difference between the case of figures that German accounting allows operating that operating that that that that that that papers operation convert Germany to British figures is ridicularly out," Christopher Nobes, Coopers Lybrand professor of accounting it Read-

he ASB's urgent issues task force has also been active, issuing a range of abstracts including a highly controversial one requiring difference between the purchase and le price of an acquisition once sold to be through the profit and

Dai-Ichi Kangyo Bank (DKB) is the clear choice when it comes to new markets. New opportunities. New ways of doing business.

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tional accounting trends. "It was always crazy to try to say that it multiply by two needs accounting trends." It was always corazy to try to say that it multiply by two other."

I have a start to there are having to adjust to for change. The Accounting to adjust to the midst of radical revisions to accounting standards. The Accounting Standards Board (ASB) has considerably more powers than its predecessor body. A legal opinion last year suggested its guide-lines have the force of law.

A separtate body the same parent institution called Financial Reporting Pansi to the force of law.

One of the most significant changes brought about by the ASB is FRS 1, the financial reporting standard on the cash flow statement. Over the past few months, FRS 3, a standard limp profit loss account, also fully into force.

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New markets? Then talk to Japan's

financial expert.

British companies are now also beginning to reflect in their accounts monted with the recounts monted changes, including a tougher line on masquerading equity, and on the treatment of off-balance sheet finance.

Elsewhere Europe, entertained with the still present accounts according at legislation (which will emphasise lower profits) rather than the Anglo-Saxon model geared more investors. In the changing.

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Professor has changing.

Professor has changing towards disentangling to a from their accounting systems in response to the search has captal markets:

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FINANCIAL TIMES THURSDAY JANUARY

still the favourite location West End S

M A-Z list of the UK top 500

Rhys David scrutinises the addresses of corporate Britain and discovers that London remains the business capital, with Birmingham the runner-up and Readin edging out Edinburgh and Leeds for third place

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Edinburgh and Leeds for third place

Business bosses may complain about the company badduarters.

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FINANCIAL TIMES THURSDAY JANUARY 20 1994

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FOCUS ON THE UK 500

THE FT500

conglomerates illustrate 9 paradox

The prices which rose most sharply last year were those of shares themselves. As a result, says **Tony Jackson**, some of the star performers have been from the City

the other war, look willingerial leal Industries. Last provide in the second control in

for ICI, the fact that it has been able id value by splitting itself up is person to surprising. Successive generative for ICI management have toyed with idea for decades, if only on the not that making investment decisions as the range of ICI's businesses was ming increasingly hard as the technological person which is the technological products of demerger. The successful products of demerger. The ment for and against conglomerates is

in property: that is, prices are rising again.

From a purely industrial viewpoint, the net effect of all this is slightly depressing. Of the 49 sectors in the London equity market, 22 consist of companies which schually make things. Of those, only make things of those, only methally make things. The first in the rankings in the rankings in the fourth of the first laye been touched on: the fourth chiefly on the remarkable recovery much to the rensissance in the fourth substitute.

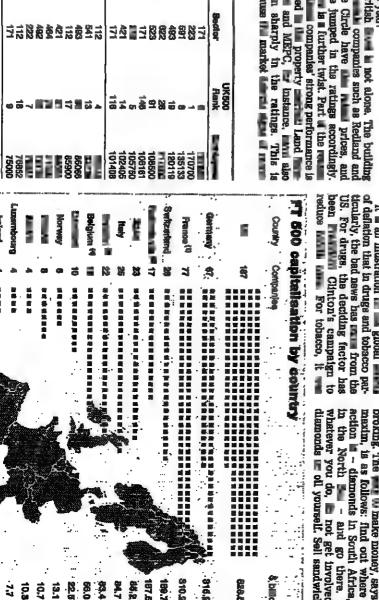
substatary.

cheerfully, 10 of the industrial sectors fall in the rankings. Again, the worst affected have been those most hit by falling in particular, driving an illustration light an illustration light falls of deliation that in drugs and tobacco particularly, the bad naws has from the US. For drugs, the deciding factor has been cluster tobacco, it

But from Investment viewpoint,

of a reason to down-hearted.

After all, the prices which rose sharply in the UK last which rose of the sharply in the UK last which rose of the performers in the rankings have been from the performers in the rankings have been from heavy the rankings is 381. The merchant bank wanting is 381. The merchant bank wanting so a reviving comparies. The lathat hopes of a reviving companies. The lathat hopes of a reviving companies of that hopes of a reviving companies. The lathat hopes of a reviving companies in the city is the principally benefited folk in the city is a stollows: find out where the action is a stollows: find out where the action is as follows: find out where the action is as follows: find out where But whatever you do, not get involved in diamonds oil yourself. Sell sandwiches.



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Conglomerates illustrate Ø paradox

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German companies by market capitalisation

COUNTRY ANALYSES

■ GERMANY

FINANCIAL TIMES THURSDAY JANUARY 20 1994

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The cushion may

be wearing thin

Transcript of the State of the

THE FT500

FINANCIAL, TIMES THURSDAY JANUARY ID 1994

THE FT500



Investor confidence has soared after the worst year for business since the war. But, under pressure to reduce their prices, many companies are still struggling to survive, says Christopher Parkes

■ JAPAN

Global giants braced for restructuring

Emiko Terazono discusses the effect of one of the most **severs** economic downtums in post-war history on the performance of leading Japanese groups

The FT's III of top Japanese companies by market capitalisation reflects period of sagging share prices as result of one of the most severe economic downturns in post-war history.

Nevertheless, even with the Nikkel average off 48 per cent from its peak in 1889, companies topping the Japan 190 list are among the IIII in the world by market capitalisation. The relatively large market capitalisation of Japanese companies in the result of share prices being swollan by strategic cross shareholding among the country's companies and banks.

Aggressive fund-raising in the stock markets during the late III accelerated companies moves towards stable share holding, resulting in fewer floating shares in the market. At the end II 1982, 73.1 per cent II the Tokyo stock market was held by financial and non-financial corporations.

The traditional initial of piacing funds into stock and stock in the absence of a morger and acquistilon market doprived in the leavent of the stable prices and acquistilon market doprived and valuations, leaving share prices and cleared to test share prices und valuations, leaving share prices and control.

M A-E list of the Japanese top 100

Joye Berk Ltd...

und valuations, leaving share prices distorted.

Mr Alex Khumont, strategist at Morgan Stanley in Tokyo, believes that if the cross shareholding structure in fund-raising patterns were adjusted in match western standards, the market capitalisation companies would fall by half from the present levels.

Another aspect of Japanese companies is figures reflect low awareness of capital have traditionally relied in banks for funding. Rather than a place in raise capital tal, for many in the blue chips companies the equity companies the community.

community.

Many companies have invested funds raised through equity-linked financing during the late 1980s into companies within the keiretsu (corporate grouping structures) and the industry. Considering the low dividends — Japanese companies the returns on such investments have been insignificant.

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By common consent, west German it business just emarged worst was year shore the Automotive manufacturys top export earners, for exemple, suffered production of per cent respectively. He Bayerische Hyjo Bank's forecast just man year, that "the bonning recession will be serious disaster for most German companies" has proved in right do so.

inpression the impact of the skump on earnings. There be no mistaking if effects of recession — German management. Galvanised by — im awakening, it — about rationalisation and restructuring with unprecedented vigour. Lean management, lean production and concentration — "core operations have become if watchwords. ——— management bureaucracies have i—— management bureaucracies have i—— broken down. Workforces have been cut ruthlessly. The traditionally cosy relationship between capital and labour has been brought into question and a —— order important in a many — scrapped. Longuageston, and, i many — scrapped. Longuaremoniously dumped.

Daimler, the lumbering automotive, aerospace and electrical engineering important in problem subsidiaries have been uncaremoniously dumped.

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Z easy ride for Britain's top companies

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FINANCIAL TIMES THURSDAY JANUARY = 1994

Attention has focused on banks, property shares and electricity suppliers. Among the large losers have been the growth stocks of yore, says **Peter Montagnon**

Britain's top companies might have felt entitled to an eader ride in 1983 after the traumas of the election and the enforced departure from the ERM in 1982. In the event, the recovery has been patchy and many companies have found it hard to push up their margins. The biggest surprise has been the failure II inflation to take off after the devaluation. Only gradurally has II City come II men to come. The stock market, meanwhile, has been the stock market, meanwhile, has been travelling hopefully, discounting large earnings recoveries and justifying higher the stock market, meanwhile, has been travelling hopefully, discounting large earnings recoveries and justifying higher the stock that lower inflation would improve the quality of earnings. But at least part of the excitement in the equity and the gilts market has been generated by a flow of funds out of low-yielding building society and hank deposits. Flows into unit trusts have been running at record levels.

The concern among investors is twofold. First, they are worried about the extent of the recovery, and, second, they are auxious to preserve a running return at a time of falling interest crates. Attention has funds thus increased by higher dividends has bave started to full. Proporty sinces, too, have been in demand, as have electricity stocks which offer help yield and the prospect of dividend increases.

European top 500 reflect these factors.

Among the large losers have been the regression, which thrived during the recession, which thrived the recent and pharmaceutical companies. It is from the place in the rankings kwik estable of the supernary in the proximate reason for the supernary in puck the rankings trend.

The proximate reason for the supernary in proximate reason for the supernary in pharmaceuticals has been related to the pharmaceuticals has been related to have the world will reduce the profitability of pharmaceuticals has been related to the world will reduce the profitability of pharmaceuticals has been related to the world will reduce the profitability of pharmaceutical to seventh place, while wellcane moved to 51 from 29.

Also hit by a shift in sentiment have the drinks companies. In the case of patented imports from France at a time of the sory has been the drinks companies, in the lease of the sory has been the pressure on the breast of the sory has been the stand place from 57 the worly has been the pressure on the breast of the sory has been the drinks companies, in the case of patental imports from France at a time of shrinking demands. Gulmoes has suffered a shrinking demands. Gulmoes has suffered a from the related and of whisky drinkers to we will be related and of whisky drinkers to we have the predictions from the later of the sum of the prediction of the sum of the prediction of the sum of the sum of the prediction of the sum of the sum of the prediction of the sum of

Though its faith in the value of remains undiminished, impatience remains undiminished, impatience remains undiminished, impatience remains undiminished, impatience of profits expectations has taken its toil. Guinness fell to place from 15.

By contrast, it been a ratch stistying for the banks which satisfying for the banks which satisfying windfall profits from foreign exchange trading as well as provisions in the light of falling from 19th place to 8th, though that reflects acquisition of Midland Bank and the astonishing buoyancy of the Hong Kong market.

Rector III also holped Standard Chartered, up from 29th place to 165, while the merchout banks have also reflected the buoyant state of financial markets. Both S.G. Warburg and Schroders moved up smartly, while Kleinwort Benson entered the rankings at 492.

Falling gilt market yields and lower hank base rates have also pat a different perspective on the property market. Land Securities jumped to 108 from 126th place in the rankings. Hopes that the construction industry would benefit from lower industry would be set o 132 from 165, it was helped also by the extensive interests

Germany rebuilding has continin the despite the min in the
Curlously, the yield attractions
have the electricity companies
(Southern, the electricity companies
(Southern, the leaders), the en less in the leaders), the en less in the leaders), the en less in the leaders), the entity of the required to the entity of the leaders, in the leaders, in

Among individual companies it been Among individual companies it been remarkable recovery in the British Aerospace, in the from as restructuring of its aerospace business and recy in the car market that the Having finally managed to freeze prices. British Steel Jumped to 147th place from With the management installed by Hongkong Land making presence felt, Tratiligar House joined the rankings of 319th position.

Reset Elsevier and Zeneca to joined, the former on merger, the latter on its denergier from R.I. Mirror Group was another addition. Departures included Charter, Ranks Hoels McDangall (banght by Tomklust, British Vita, Fentland Group, Jerimal Fassis and Canticults Textiles.

SPAIN

Argentaria Enter blue-chip

The first four institutions on the Madrid stock exchange in terms of market capitalisation are all controlled by the government, writes **Tom Burns**

There was no whispering, back-door entry by Argentaria into the F1500. The Spanish bunking wall came in with a bang that shot it into the upner echcions.

Previously unlisted, through being wholly state-owned, Argentaria placed 25 wholly state-owned, Argentaria placed 25 ment, and the combination of unsatisfied investor demand and the bank's strong per cent if its equity on the market in May, and then another 25 cent in November, and displaced Banco Bilbao

Argentaria into the F7500. The Spanish bank in terms of market capitalisation.

May's Argentaria One had netted that a loavily subscribed place investor demand and the bank's strong third-quarter figures ensured a further Ptal70bn for the Spanish exchaquer when November, and displaced Banco Bilbao

cushion may ĕ wearing thin

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adjudged too small to compete internationally have been folded up into Johnt ventures with General Electric of the US, for example. Subsidiaries making electricity meters and motors will be sold.

Deutsche Aerospace (Dasa) I to close at least six sites and its defence business, crippled by government spending cuts, is to be "minimalised" in the words I Mr Edzard Reuter, Daimler chairman. Just before Christmas, Dasa's MTU aircraft engine business announced a share with Pratt I Whitney of the US, tightening an existing relationship.

Group-wide workforce reduction plans for this year and lest allow for I least I will job losses; mostly in Germany. And change will continue: partmerships are under discussion in other sectors. AEG's 1M2hn-a-year railways business, forced out of a planned deal with Siemens last year by the Berlin cartel office, still needs more international nuscle.

Like many other German companies, Like many other derman companies.

better times would have run into severe opposition from the workforce. The result, as for many other listed companies, been an extraordinary of investor confidence. The Frankfurt stock exchange's DAX index, which rose sound 40 per cent last year, headed more slarply upwards from mid-summer as fidence that Dainley, the lame duck volkswagen, the battered chemicals giants and others were coming to grips with their structural problems and could fairly be nominated as "recovery stocks" with plenty of profit potential.

The liveliness of German share prices has admittedly been onhanced by other factors. For example, confidence has been increased by inferences drawn from recent increased hy inferences drawn from recent any further in the current cycle. The Bundeshonk's cautious crosion of interest rates has mobilised funds, and signs that inflation is coming under control give grounds for more optimism. Further impetures has mobilised funds, and signs that inflation is coming under control give grounds for more optimism. Further impetures liquidity, especially from US investors looking to correct their

In sum, the investment community has nominated Germany Incorporated a a holding with "recovery" written all the k Many of blue chip industrial commander and the sexpect to be up and running by the But it see well remember another portion of Bayerische Hypo Bank's inte-1992 forecast, in which it wanted of "a sword of Damoeles" hanging larger swathes of Gorman industry and the banks which finance it. The cost-cutting and rationalisation efforts of the larger groups have croated disruptive backs which supply the ranks of small and medium-sized bittelstand companies which supply the big with parts and services.

Under intense pressure to reduce their prices, many have already gone under and mensure of the scale of the langer was an excited the early December by Mr. Hilmar Kopper, chairman of Deutsche Bank, who estimated that 1953 provisions for loan risks would be record DM3bn. Some 90 per cent of that was required cover risks within Germany, he said.

Argentaria's chairman, Francisco Luzon,
Argentaria's chairman, Francisco Luzon,
ara he would like avoid tapping the
markets again this year, although he concades that the decision whether to make a
further share offering depends at the govmeramont. He hopes to consolidate a busimess which a 30 per cent rise in operading profit in the first nine months a last
year and a 6 per cent rise in the deposits.
There is nothing, of course, to stop the
government reducing its equity in Argenturia to below 50 per cent while still conturia to below 50 per cent while still conturia to lelow 50 per cent while still conbiter. With Argentaria now rescuritivel as a solid blue chip, the top Spanish companies at present have a distinctly "statified" air alout them: the first four institutions on the Madrid stock exchange in terms of market capitalisation - the telecommunications group Telefonica: the electrical utility. Endesa: Ropsol, the energy corporation; and Argentaria - are all controlled by the government. Together, they represent 35 per cent of the Bolsa's total capitalisation. per cent of the emergy conglomerate and lowered the state shareholding to 41 per cent, realising Paulithn in the process. At Telefonker, the government maintains its control over domestic communications with a 32 per cent shareholding.

However, the eyes of most fould manugers scrutinising Spanish companies are likely III be focused in the coming months on Endesa, where the government is expected to sell off part of its 67 per cent elegated to sell off part of its 67 per cent

NANCIAL TIMES THURSDAY JANUARY 20 1994

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today, we can improve the quality of life for all. founding belief that by developing tomorrow's technology he name Hitachi means sunrise, a reflection of our

in Japan, but also by European manufacturing autonomy, self-sufficiency and integration (95% of our workforce not only by marketing products designed and developed And it works. Success in Europe has been achieved,

tools, air-conditioning and construction machinery. from semiconductors, computer disc storage sub systems, audio und video tapes, TVs and VCRs, 🖪 power Wales, Germany, Italy and Spain, making everything We have manufacturing units in places as far apart

Centres in Cambridge and Dublin working on stunning and Milan bursting with innovative ideas to meet and optical devices. And Design Groups in Düsseldorf new projects in Artificial Intelligence and electronic commercial systems. We have Research and Development developing object-orientated software for today's Our Advanced Software Centre in Maidenhead

with mutual understanding and appreciation, we've involvement in local community affairs throughout And the fact that by living and working of our commitment to Europe the continent is a true measure Hitachi's investment and needs. The breadth of personal and social

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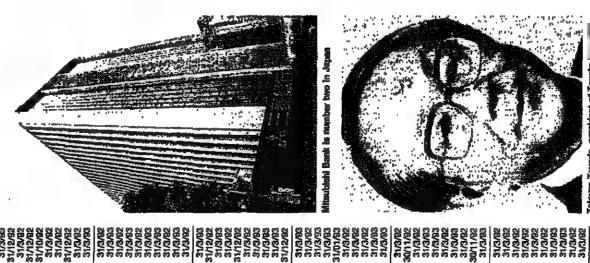
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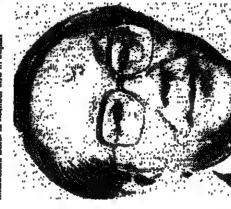
achieved what we set out to achieve.

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FT Surveys

20 The Control of easy ride for Britain's top companies

THE FT500 FINANCIAL TIMES THURSDAY JANUARY 20 1994

market capitalisation

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Leading French

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Large companies have just ended another year of slack domestic demand. Consumer confidence was depressed by high real interest rule and fears of rising unemployment, writes Alice Rawsthorn

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that it was forced in cut the prices of some products in maintain market share.

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Medla groups also lost ground. Havas, whitch has extensive interests in advertish market and the impact of the recession is active that in the pay-TV group which in once a shout the impact — Its travel business. Cansistant if the insuer.

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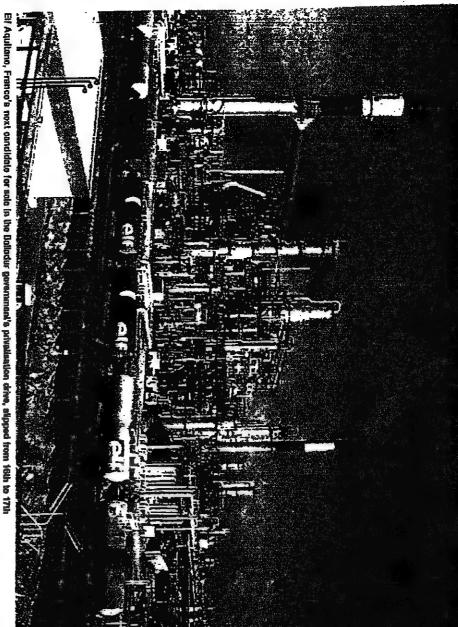
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THE FT500

THE PLANS

Since 1992, have been the tables turned

despite the strains on consumer spending and the poor results of a number of big companies. Carrefour, the hypermarket chain, and Promodes, the mail order concorn, both managed to move up the FT500. Similarly, the large insurers fared well in the face of lackiustre results. UAP edged up to 58 in anticipation of its forth-coming privatisation, its shares and botstered by a modest improvement in its 1993 results and the expectation of further progress next year. Axa and AGF also rose in the index — from 95 1 68 and from 110 to 80 respectively — on recovery hopes. Investors clearly consider the worst is over, not only for the large French insurers, but the still in a fragile slate — and its prospects for recovery will be complicated by the condition of trading partners such as Germany — but analysts do expect to see some improvement this year. Junies Capel has pencilled in increases in CAC 40 net carnings of 28 per cent for 1994 and 29 per cent for 1994, and 29 per cent for 1994, and 29 per cent for the condition.



III ITALY

Privatisation spurs equities market

The improvement in the country's position in the FT500 this year is explained by ■ combination of a substantial rise in share prices and some large capital increases, writes **David Lane**

One of the F1500's second division countries, Italy did better in It The list shows a not gain II two Italian companies to Italian of 25, with six arrivals against four departures. And of the 19 listed in 1992, 16 moved upwards in the new table. Indeed, three leapt more than 100 places. The improvement in the Italian position is explained by a combination II substantial rise in share prices and some large capital increases. These more than company capital increases. These more than company capital increases. These more than company capital station is measured, from about 11,300 at the beginning of October 1992 almost 11,600 the end of September 1993. Share price indices show that it was, overall, a good I to be invested in Italian equities. When the market closed September 30 1993, the Comit general index (1972 base=100) stood at Italian equities. When the index considerably short of the 903 high reached in May 1986, it regained all the ground lost between the beginning of October 1991, when it stood at 539, and the end of September 1992.

While inflation stood at just over 5 per cent in September 1992, the first infercent in September 1992, the first infercent, and certificates of deposit were yielding around 12 per cent. Real returns have plummeted. In the 12 months to September on treasury bills plunged to just 9 cent, and rates on certificates of

when it stood at 539, and the end of September 1892.

A substantial part with price recovery a substantial part with the price recovery with the coursed during autumn with the Comit general index rising 22.5 week in the final quarter to 446. However, the improvement continued strongly in the index paining and cont. The MIB general index, which is reset to 1,000 at the beginning of each and at 1,310 and 30 september 1938.

Why have Italian stocks excelled? In common with other equity markets, Italy has benefited from the sharp drop in interstrates that has led savers to seek alturnities.

Attilio Ventura, chairman of the Italian Stock Exchange Council, noted the change in savings patterns when he the diagram of pederation of European Stock Exchanges at the end of October. In the few months, record amounts money have flowed bute mutual Amds. Purchases of Italian shares by these funds have increased from L100bn in the last quarter 1992 to L700bn in the quarter just ended in September."

Trading volumes and values have reflected the increased interest in equities. In August, September and October the average daily values of transactions the Italian stock market L111bn, L90bn and L360bn respectively. The average daily value in the first nine months of 1983 was L390bn, with high points of L455bn and L574bn in August. September.

The Italian government's privatisation programme has helped stimulate the equities market. The start was made with the Amato government's announcement, in September that Credito Italiano (the retail bank controlled by the IRI holding corporation) and Nuovo Pignone (the mechanical engineering owned by the ENI hydrocarbons holding) were to be sold.

holding) were to be sold.

Privatisation progress has sometimes faltered. But the recent successful public offer of Credito Italiano shares, the soft two divisions of IRI's stock market-quoted SME food and retailing group, and the imminent public offers of sold in Bauca Commerciale Italiana, the Treasury-controlled IMI financial conglomerate in insurer INA suggest that substantial privatisation will series reality.

The price of Credito Italiano's series sharply when the bank's privatisation was announced, moving from L1,743 series sharply show hack, but was nevortheless nearly series than it had been months before. The price of Banca Commerciale Italiana's shares rose 71.2 per cent from 1.8% to 14,868 in the year in the part of Sentenber of 1000 cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in the year in the less of 11.2 per cent from 1.8% to 14,868 in the year in th

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UNITED STATES

table of top US companies graphically underlines the way in which different companies have responded he technological and competitive challenges reshaping the business landscape, writes **Martin Dickson**

A-Z list of the

By Cod Award to 18

titors is cut deep into in market. It several losses, it is in in in match its much

st of Detroit's capitalis

General Electric position as America's largest company the success a top management, notably Mr Jack Welch, the chairman, in preventing a spirit of complacency spreading within an organisation which long been one of the industrial glants.

When Mr Welch took mr as GE choirman in the early he realised that, despite the organisation's apparent successite hortexpades. on, long the largest of the second in the FT table, with Moting in minth position, Chevron 11 argest companies, who make thous depending in considerre on the fluctuations in the de oil and gasoline, global oil market has recently global of market has recently the earnings of the US majors, ir share price performance have been bolstered over the have been bolstered over the imedia informa-

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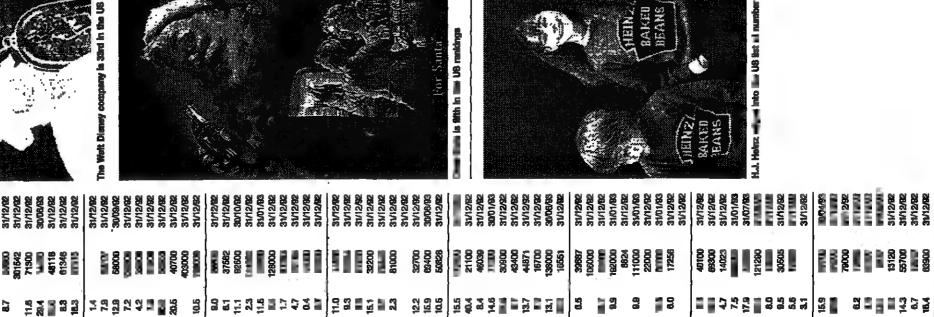
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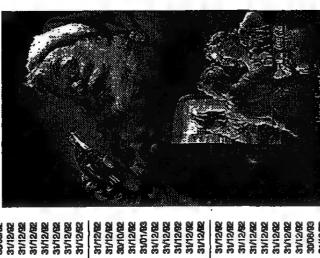
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and Fir Devaluation he Swedes ■ NORDIC REGION

FINANCIAL TIMES THURSDAY JANUARY 20 1994

have been

the tables

Recession continued to dog the region but markets rose sharply as interest rates fell a of recovery began to show, writes Hugh Ca

mining and metals group; a mixed investment group; pulp and paper company Kinhevik – balanced entries S-E Banken, Skand entries S-E Banken, Skand improved rankings.

Volvo's rankings.

The beavy and rankings.

The beavy and rankings.

The beavy and rankings.

The beavy and rankings. After a dismal, recession-driven shump in the rankings in 1992, Northe companies have abounded significantly that year.

Downwest that the starting of the real that are not and the second of the sec

		Leading Nordic countries by market capitalisation	by market	capitali	sation	
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	je.	Sandvik	Swe	3958.9	<u>.</u>	562
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t stock	a	IVI # 1912	Den	3884.8	-	303
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Sligntry in	8	(Sophus)	Den	1723.0	34	1 8

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Traditional forms industrial power-Traditional forms showing, in Industrial departures

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FINANCIAL TIMES THURSDAY JANUARY 20

Shopkeepers suffer

in fortunes

Mergers ਰ ਰ the he T Dutch give

While most Belgian companies have slipped this year, corporate life in the Netherlands has improved.

Andrew Hill and Ronald van de Krol report

The diverging fortunes of Belgian and Dulch corporate life are obvious from the FT600.

The 18 Belgian companies in the III. only two - Bekaert, the steel and wire cord group, and Kredletbank, one of the big three Belgian banks - have improved their ranking since last year, and that only marginally. Three Belgian companies are among the 25 companies to fall the furthest, and two more have III the list includes two new entries and three more companies which have shown strong improvements in their position.

That partly reflects the influence of recent mergers on the Dutch business world. The two new entries. III Wessannen, the food-to-beverages group ranked 258th, and IIII IV, the paper and package ing company which is listed in 388th place, in the products of far-reaching demestic to-ups concluded in the confirm I trend that has been apparent since the early 1993. For all the excitement about the single marked and then need in cross-border expansion. Dutch compunies have tended to in the reaching of defence and partly as a way I hereasing their scope for international acquisitions. The two highest-ranked Dutch consolidation to sweep Dutch finance since the lights before 1990. Both were created in that III as part of the swiftest consolidation to sweep Dutch finance since the 1990s.

ated in 1990, Europe's first full-fledged "bancassurance" company, spanning both insurance and banking, caused confusion among investors who did not know whether to value the group as a bank or improved the financial sector.

In 1993, however, ING's the put in sirong performance, rising from around if 190 in December 1993.

Another big beneficiary of share-price gains is Philips, the electronics for money to a doubling in its share price over the 12 months to December. This, in turn, was caused by enthusiasm for the company's renewed for the company's renewed for the company's renewed for the unprofitable assets rather than any significant recovery in its underlying business, which remains hampered by the world-wide mainies in consumer electronics.

The Beigian stock market has sell underpendent is that thas still underperformed most other European exclinages. It a result, most other European exclinages.

the country's main holding con During perhaps the most

Belgian stocks have slipped down the Ironically, they include companies in the banking and retailing which to represent particularly strong to represent particularly strong to represent particularly strong with the exception of Kredletbank, with the exception of Kredletbank, with the exception of Kredletbank, with the Banque Banque Bruxelles Lambert have both lost ground. BBL, in particular, has had to work hard in to particular, has had to work hard in to particular, has had to work hard in break-up of 1992 talks with ING, the Dutch financial vices a profits, and break-up of 1992 talks with ING, the Dutch financial vices a possible has been dearth large takeuvers in Bolgium. As a result, the stock market has been prey to unsustained speculative deal was in September of a cent in the CBR, the cent in the FT500, by cent in the CBR ASLK, network of Belgian savings banks, in the Instance of the Belgian government's privatisation programme.

If there is the story in the story in the steel cord manufacturor edged up from to the spectacular. However, bekarert also achieved the third largest profit increase European companies. That represented a recovery from in 1891, the just reward spite the recession.

EASTERN EUROPE

ING's climb to 49th place from

Edging towards Ø place 5 the top 500

Aiready the Czech republic has two companies ripe for inclusion among Europe's giants. Meanwhile, mass privatisation should take off in Poland this year, writes **Anthony Robinson**

unprecedented scale and the stock market surges which spread from Warsaw Prague and Budapest in the second half of last year has brought of the fore growing number of private central European companies ripe for inclusion in the F1500.

Ahready the Czech republic boosts two companies whose market capitalisation at at the bottom of the exceeded that of the \$921m recorded by the Finnish company at the bottom of the less. The capitalisation of the stocks quoted market capitalisation of the stocks quoted the Czech list, equals the total year-and market capitalisation reached \$2.7bn after a hectic year in which Polish-quoted share prices rose on which Polish-quoted share prices rose on which bears woulclassed the Budapest stock exchange where the market capitalisation of the quoted shares reached the year in the budapest index by 50 year cent the Budapest index by 50 year cent the last few weeks but still left shares languishing in real to below in the stock of the states by the still left shares languishing in real to below in the last few weeks but still left shares languishing in real to the stock in the still left shares languishing in real to the still left shares languishing in real to the stock in the still left shares languishing in real to the stock in the still left shares languishing in real to the stock in the still left shares languishing in real to the stock still left shares languishing in real to the stock still left shares languishing in real to the still left shares left sharesh

their values of two

the most developed industrial
in the world. It lost comportitiveness and
was diverted into inappropriate
and raw material consuming heavy industry under
try under domination. But the
inrate strengths of the land the underlying resources a skilled
labour force once again coming to labour force underlying resources in the surface under the single-mindedly prounarket and pro-privatisation policies of
the government led by Mr Vaclav Klaus.
The Czechs ploneered mass privatisation, with than 1,300 enterprises privatised in the first round of privatisation
through vouchers and over 800 enterprises
c about to be privatised under the

More then 70 cent the Czech citizens who paid around for vouchers permitting them to buy shares in the 1,300 companies with a book value vestly in excess of the vouchers, deposited them with the private investment funds which the private investment funds which the state of new shares and shareholders.

where possible.

If glance at the top ______ shares quoted on the Prague ______ exchange is instructive.

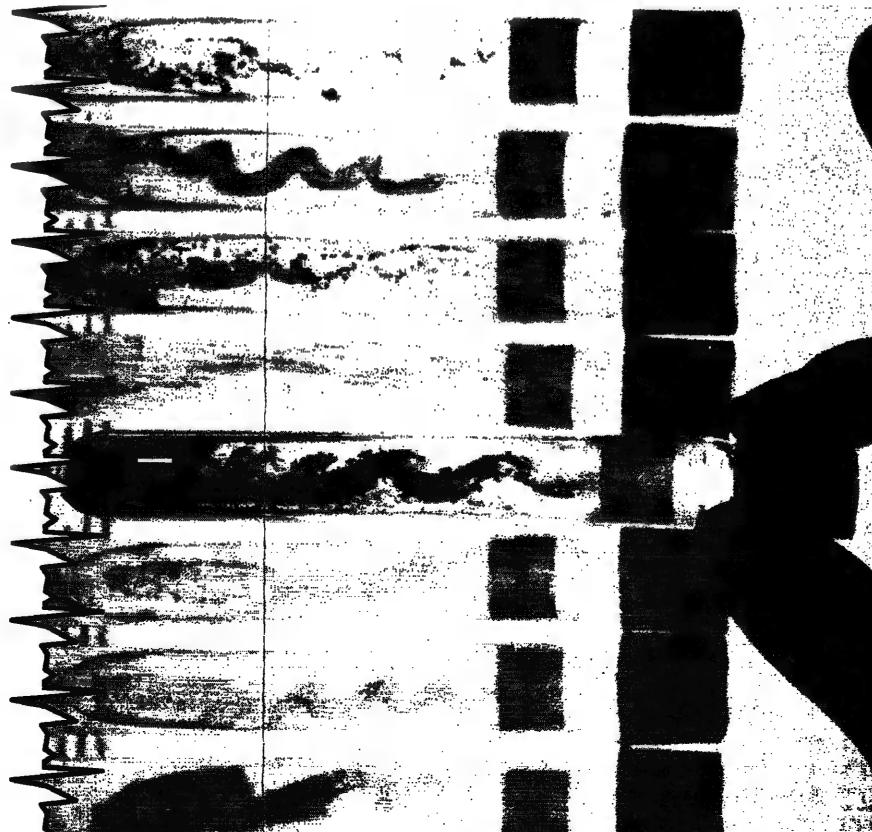
The Prague ______ exchange is instructive.

Czech savings bank, capitalised ______ \$1.00n, which is followed by _______ biggest _______ which is followed by _______ biggest _______ three of badbank, Komerchi _______ \$900n. The call bank, Komerchi _______ \$900n. The call bank are all in ______ three of badbanks are all in ______ three of badbanks are all in ______ three of badbanks are loth majority-can of the emerging _______ medium private business sector.

The two biggest quoted companies after CEZ and ______ banks are both majority-can broiled by foreign investors. Tabak, the former state tobacco mionopoly bought by Philip Morris, ______ equitalised at ______ while Cokoladovny, controlled by Nestite, pitches in at \$548m. Way ______ in sixth place the country's largest engineering group, ______ Plizen, which is capitalised \$320m. ______ Automobilovna, ______ motor

probably known company, in becoming controlled by Volkswagen, the retaining the renating shares, it is not quoted for relatively slow, case by privated finds sales to foreign investors, has paid off the extent that Hungary land sales to foreign investors, has paid off the extent that Hungary structed bulk of the thing share privatisation is invested in central sastem faurope the past three years. If the relative smallness of the Budapest stock exchange with only 28 shares quoted, which the most sought after the times of Fotex, the photographic and tuxury goods company. Last year, turnover which don't don't stock exchange unnover which don't accompany bills.





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we tested 3,000 that didn't. worked on life-threatening infections,



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stop there. We then tested 27,000 additional formulas was had the best one. In the end, Pfizer's

commitment resulted in a major breakthrough in treating certain infections in people with suppressed such - nume patients on chemotherapy and people with AIDS. With the power

un find more breakthroughs tomorrow. WE'RE PART OF THE CURE.

A Leading retailers by market capitalisation

THE FT500

Shopkeepers suffer fall in fortunes

Europe's leading companies now face a challenge from US warehouse operators, reports Neil Buckley

On the evidence of the FT500, Britain pareally does appear to be a nation of shop-the keepers.

Of the 37 retailers in the table, 17 are an British, and UK companies fill seven of the the top 10 positions in the retail list. Next comes France with nine, Germany with six, Belgium with two, and Spain, italy and the Netherlands with one each.

That gives a slightly misleading impression of the UK's retailing strength. The retailers, such as Germanys-femgemann and Metro, are private companies or cooperatives, and so do not appear in the list. Based on turnover rather than marker capitalisation, nine of the top 10 European companies are German or French, with only one UK company - J. Sainsbury - smeaking into the table.

But the FT500 does accurately reflect the less than sparkling fortunes of many of Europe's top retailers last year, thanks to continuing recession and slow growth in structure consumption. Some 20 of the 37 have gone down, while only 13 have gone frunchanged at 22.

There are, however, three new entries, et Highest, at 303, is Pinault-Frintenps, the propersor of France's Pinault and Au Prin. Secure.

Conditions in many western markets remained weak, and 17 of the 26 companies slipped down the rankings and six managed to rise, writes **Andrew Baxter**

Good news in rather short supply

companies by market capitalisation

BTR General Electric Company Abarel-Alathom Abar Assa Brown Bovert Monnesmann Sandvik Linds Slabs Ti Group

ABB, which silpped from 40th to 47th, is a case in point. In November, the Swiss!
Swedish group announced a 13 per cant increase in operating earnings after depreciation for the first mine months of 1993 – to \$1.42bn from \$1.28bn. Adjusted for exchange rate fluctuations and expressed in local currencies, the rise is even more impressive at 27 per cent.

Yet conditions in many western markets remained weak, especially in continental fluores and ABB. The result illustrates the productivity gains achieved by ABB while large parts of the industrialised world have remained in a prolonged recession. Restructuring is being accelerated to reduce break-even points further.

Perhaps the most surprising performance in the FT 500 rankings was that of mance in the FT 500 rankings was that of Mannesmann, the German industrial, eagineering and telecommunications group which has risen from 96th to 89th place. In August, the Düsseldorf-based company reported a plunge into losses of from a profit of DM15m in the first half of 1993.

After a year of unprecedented recession for many continental European engineering companies, good news from the FT 500 rankings is, not surprisingly, in rather short supply.

Mechanical engineering companies in particular have had a tough time, with the demand in Germany falling through 1993 and showing only a few small signs yet of "bottoming out". Overall, demand for engineering products has recovered in the UK, but the upturn lacks convertion.

Using a reasonably broad definition, there are 26 engineering companies in the FT 600. Apart from the 16 classed as engineering companies such as Siemens, General Electric Companies such as Siemens, General Electric Companies such as Aesa Brown Boveri and companies such as Aesa Brown Boveri and Electrical engineering group and white goods group.

On this basis, 17 of the 26 companies goods group.

On this basis, 17 of the 26 companies slipped down the rankings and six managed to rise. There were two new entrants, Schindler, the Swiss lifts and escalators producer, and FKL, the UK electrical engineering concern.

The UK fashion retailer Next, one of the most successful retailers of the 1980s, has re-entered the list at 445. After over-ex-

ENGINEERING

nost profitable companies in Europe on a return on capital employed basis, achieven ing 44.4 per cent. But the retailer's share price has been hit by fears that it may be squeezed between the new generation of discounters and the more price-aggressive superstores, while Morrison's shares declined after disappointing results in September and a warning that pressure on its margins meant profits were unlikely to has in his with sales over the next year.

The UK's three biggest food retailers were all affected. J. Sainsbury fell from 26 to 39, Tesco from 63 to 36, and Argyll from 78 to 114. Other large fallers include Belty glum's two biggest retailers, Delhafas and Gib. The latter, which fell from 176 to 327, has suffered from the malaise affecting the Belgian retail sector. That resulted from a significant slowdown in the growth of private consumption in 1993, due to higher latwes on income, energy and stock exchange transactions.

The biggest factor in the decline of Delchalze, from 300 to 437, is probably the contraints. Sales were affected by a highly lengthy ungative US television documentary, a negative US television documentary. panding and over-borrowing by the and of the decade, it is now staging a recovery, having closed some stores and cut costs, the decade, it is now staging a recovery, having closed some stores and cut costs, the three-fold increase in interim pre-tax profers.

The third new entrant, at 458, is La The third new entrant, at 458, is La Rineascente, Italy's biggest retailer, and one of the few big players in one of manner of the several markets.

It has spent IS00bn a year for the past four years on expansion, and turnover in its supermarkets and hypermarkets has more than doubled, while sales in its DIY dechan have more than the father of the retailing list is the number of fallers. Five of the 25 the biggest fallers in the F7500 are retailers.

It is perhaps not surprising that two are underperformed the UK stock market by we fin over than 30 per cent in 1983, and fears that the creeping saturation of the super that the creeping saturation of the super store market, the rapid growth of discounter erspection where the orderine should be Kwik Save, the UK's erspending discounter, and Wm Morrison Supernarkets, the regional superstore be chain voted the UK's top parforming company by the institute of Directors in 1982.

Ironically, Kwik Save remains one of the near the company of the super store market has been and the remains one of the near the company of the superstore competition, and we have the near the company of the superstore pagny by the institute of Directors in 1982.

which centred on the problems of food andling and sankation in the meat area of Food Lion stores. In another recent set-sack, Food Lion had to pay \$16.2m to the IS Department of Labor for violating fed-ical overtime and child labour laws.

in addition to its fallers, however, the UK provides the only two retailers in the top 25 biggest risers. Burton, the country's second-largest clothing retailing group, and Asda, the fourth-biggest group, and Asda, the fourth-biggest grocery superstore chain. Both — like fashion retailer Next — are leading retailers of the 1980s which lost their way at the end of the decade through over-expanding and over-borrowing and are now staging a recovery.

It may not have been much of a year in a many industries but the FT\$00 shows how good it was for banks. The precipitous ries in share prices of \$Swiss and UK banks propelled them sharply up the rankings, while British investment banks rose even faster on the back of near-perfect trading in conditions.

The banks' success was a had advertisement for the European Union. Not only find the market capitalisation of UK banks rise following Britain's exit from the exchange rate mechanism, but the universal banks that trade in foreign exchange gained from currency turnoll amid speculation against the ERM.

The newest European bank also emerged as the most valuable. HSBC Holdbings, the bank holding company formed by Hongkong and Shanghai Bank to coincide with its takeover of Midand Bank, rose to eighth place. Its roots in the booming Asia Specific morket made it the 23rd most profulation.

Another big riser was France's Castorama Dubois – a newcomer to the FT500 last year.

The outlook for European retailers remains tough, however. With powerful discount formats such as warehouse club operator Costco now crossing the Atlantic, and several others likely to follow, European groups may face a significant challenge in their home markets just as they start to pull out of recession.

SECTOR ANALYSES John Gapper reports on a sector that last year did particularly well, especially in the United Kingdom and Switzerland

Exit from ERM

■ BANKING

spurs success

Warburg, the UK investment bank, which rose 36 places to 220th as its shares gained from pan-European strength. Warburg was Norway and Finland which did not need state assistance to escape the banking crists. Its sharp turnaround into profit catamited it 343 places up the rankings to

However, the boost in fortunes for financlal services firms was not confined to
banks. The exceptional trading conditions
for bonds and equifies, and the sharp rise
in European and Asian stock markets
helped both investment banks and their
asset management arms to rise briskly in
the FT500.

One of the newest entries to the FTSE100 tndex also rose sharply in the FT560.
Schroders, the UK investment bank, was
among the biggest gainers this year, rising
101 places to 228 on strong profits. The
achievement reflected a wider rerating of
merchant and investment banking shares
in the UK.

pushed up by the rise of Mercury Ass Management the find manager of whi	it owns 75 per cent, to 296th place (up 125	the FT 500 and strong trading condition	were Hambros, the UK investment ban	and Baer Holdings, the Swiss private ba	and fund management company. A qui	sustain their position despite earnings w	atility.
s up the rankings to	t in fortunes for finan-	nal trading conditions	es, and the sharp rise	Asian stock markets	nent panks and their	THE PARTY OF THE PARTY OF THE	t entries to the FTSE-

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I Leading banks by market capitalisation

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	•	7	9	8	9	98	8	÷	49	8	19	&	2	8	22	8	2	18	101	106	107	1.2	13	124	4	158	59	165	168	-
	27351.9	22586.3	20321.2	12787.6	12749.7	11873.9	11782.0	11283.5	10591.0	10565,8	8706.7	9099.4	8984.2	8218.6	7790.5	6060.3	6041.7	5888.1	5721.9	6500.4	5248.8	5089.1	5038.5	4683.9	3860.3	3513.7	3497.7	3428.4	3361.4	
	HSBC Holdings	Deutsche Bank	Union Bank of Switzenland	Netional Westminster Bank	Barclays	CS Holding	Swiss Bank Corporation	Lloyds Bank	Internationale Nederlanden Group	Drescher Bank	ABN Amro Holding	Suez (Compagnie Financiere de)	Societe Generale	Abbey National	Parlbas	Banco Bilbao Vizcaya	Bayerische Vereinsbank	Bayerische Hypo. & Wechsel Bk	Banco de Sentender	Commerzbank	Argentaria	TSB Group	Banco Central Hispanoamericano	Bank Austria	Boyal Bank of Scotland Group	Generale de Banque	Banco Popular Espanol	Standard Chartered	Mediobanca	
	-	Q	ø	4	و	9	7	m	Ç1	9	Ę	2	£	*	12	9	17	80	10	20	2	22	23	7	22	26	27	28	8	-
	MIK, OU	nons in	le Bank	Bayer-	th and		and bear	ance ny	lelsban-	Weden,	1				\$304m	2214m	E406m	1000	SQ5m	592m	\$91m	265m	352m				o state-	e 20-30	Funds"	-

after the bad debt problems of the 1980s. A though it had the dubious actievement of being the third least profitable company by losing \$369.1m, it rose 18 places to 31st place measured by market capitalisation. Other UK banks which rose significantly in the rankings because of the rerating of UK bank sheres on expectations of recovery included Royal Bank of Scotland, up from zight place from 145th after roturning to profitability.

The sharpest rise in the rankings by a British bank came from another bank with roots in the Asia Pacific. Standard Charroots at a startling share performance.

The other commercial bunking market which achieved a good result was Spain. Spanish retail benks were helped by high net interest margins, and recovery from bad debt. The two highest ranked were bad of the Share for Banco Bilbao Vizcaya which rose from Banco Bilbao Spanish benk, masser from Banco Bilbao Spanish benk, moved up gently from 183rd to 184th place. Nevertheless, a excessive loan growth forced the Bank of Spain from 183rd to 184th place. Nevertheless, from 183rd to 184th place. Bayer from 183rd to 184th place, Bayer from 183rd to 184th place, Bayer from 183rd to 184th place, Bayer in the deteriorating economy. Deutsche Bank of Commerbank from 99th to 195th.

The strongest individual performance by a bank came from Svenska Handelsban. Pacific market made it the 23rd most profitable company.

The big three Swiss banks consolidated
their position in the sactor. They were no
longer held back by their very strong capital and weak profits from domestic retail
banking. Instead, their strongth helped
their securities trading, and attracted risk
management business from derivatives.

This gave each of the big three a big
push up the rankings. Union Bank of Switzerland rose 10 places to 18th, and Swiss
Bank Corporation rose to 8th from 63rd.
CS Holding rose to 8th from 63rd.
CS Holding rose to 8th from 63rd.
The FTSO from its 494th ranking last year.
Yet the success of UK banks showed it
was not necessary to have impressive
serraings to rise in value. British banks
such as Barclays and National Westmin;
star rose because of future promise rather
than achievement. Shares rose as investions discounted recovery several years into
the future.

Barclays was the best example of the
emergence of UK banks as recovery stocks

1. Wadai (confectionary)
2. Elektim (power and telecommunications equipment treat.
3. Welsopoded Bank Kredytowy (bank)
4. Bank Initiatyw Gospoderczych (bank)
5. Polifarb Grezyn (peints)
8. Bank Rozynoju Exportu (bank)
7. Clocchin (browery)
8. Zywico (browery)
9. Mostostel Exp (construction)
10. Vistulia
10. Vistulia
10. September 20, 1932 (ancherge rate on the dry US\$-19,735 stops) II Top 10 Polish companies by

uring announced a year earlier. Cost-cutting enabled pre-tax profits to rise from
£22.6m to £63.8m in the year ended July 31,
and the company's FT ranking has
improved from 385th in 1992 to 338th.
The new entrants have arrived via different routes. Schindler has rebuilt its
position in the world escalator market
over the past five years, while FKI has set
out on a strategy of boosting profitability
and achieved considerable success so far.
The departures were Glasgow-based
Weir Group, the well-regarded pump manufacturer which was ranked at 488th in
1992, and Trelleborg (488th in 1992), the
Swedish mining and industrial group.

Fortunately Mannesmann is the only a engineering group on this list, but SKF, the Swedish roller bearings producer, appears in 23rd place on the list for largest swings to losses. In fact, it suffered a much heavier loss in 1992 but there are now signs of an improvement in outlook—in not soon enough, however, to prevent the company dropping from 278th to 398th.

Only Luces Industries of the UK manages to creep in at 12th in the list of largest increases in profit. Lucas, which recently ended a long search for a new chief executive deorge Simpson, continued to benefit in 1993 from the extensive restruct.

The group said it expects to make a substantial loss for all of 1983. Significantly, though, this reflects the costs of a cone-off restructuring, which should lead to a large reduction in the group's break-even level. So Mannesmann expects a substantial improvement in the group's results for 1984 even if the economy continues to weaken – helping to explain the group's good performance in the rankings.

Even so, Mannesman's return on capital employed, based on 1992 figures, is low renough at 3.1 per cent to put it at 13th in the FT 500 list of 25 least profitable companies, so there is room for improvement.

Significantly perhaps, four of the six companies that improved their position were British-based – BTR, GEC, Siebe and Lucas Industries. This partially reflects their relatively stronger home markets, but also the fact that their commitment to cutting costs, raising productivity and profits is more long-established than is the case with many continental companies. However, the relatively small declines in the rankings for many of the FT 600 companies is a testament to the importance now attached to drastic internal improvements aimed at enhancing their resilionce

ernment's plan to privatise up to 500 statecontrolled entorprises and create 20-30
so-called "National Investment Funds"
with foreign and Polish menagers to perform the vital functions of modernishs,
silmming down, restructuring and eventually re-financing their companies.
This process is expected to greatly
expand the stock exchange listings over
the rest of this decade. The new government is so keen to raise revenue by successful privatisation that it appears
unlikely to impose new taxes on capital
gains or tax share transactions as
demanded by some of its more orthodox
left-wing supporters.

The recent successful stock market
debut of the first two privatised banks, has
already expanded the number of shareholders in Poland to more than 20,000,
and last year's boom has whetted the
appetite of many more potential investors
in a couniry where real incomes, and
savings, are rising after 4 per cent GDP

ket capitalisation is Wedel, the chocolatenaker now controlled by Pepsico as part of its ambitious foray, in compells tion with Coca Cola, into the biggest market of the region. Poland has 39m people compared to just over 10m each in Hungary and the Czech republic, is in 510 a vakia and under 2m in Slovenia whose own fledging stock exchange is tipped to come alive in 1994 as the well-run economy picks up.

Wedel, capitalised at \$304m as of end. September, is followed on the Warsaw stock exchange, housed in the former stock exchange, housed in the former goffices of the Communist party central committee building, by Elektrim, the former state power and telecommunications equipment trading company at \$214m. Fast expanding Elektrim is among several quoted companies planning to tap the market this year by raising fresh equity, in Elektrin's case by partially floating off several of its subsidiary companies.

Mass privatisation should take off in Poland this year as the new left of centre a government carries on the previous gove

Merger lift to the help give

THE PT500

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NACTANCE

European Insurance company shares rose by 57 per cent in the 12 months to November 1993, outperforming the FT Actuaries Europe index by 13.2 per cent. Richard Lapper looks at the sector Revived fortunes lure investors

Attracted by the prospect of improved trading prospects and sharp increases in the value of insurers' investment portfolios, the markets favoured the European insurance sector last year, leading to increases in the capitalisation of the continent's largest companies. Nine of the leading 10 companies edged their way up the FT600 rankings.

During 1992, profits at a number of Europe's biggest general insurance companies were dented by rising claims in motor and property insurance and a fall in capital gains. Last year, though, insurers pushed through rate increases, and investors responded positively to indications of an upturn in the traditional insurance cycle.

The markets were also lured towards the sector by tronds in the equity and bond markets, insurance companies, especially in Germany. Switzerland, France and Italy, benefited from the trend towards lower interest rates which increased the value of their bond portfolios.

If gures produced by Barclays de Zoete Wedd, the UK securities house, show that European insurance company shares rose by 57 per cent in the 12 months to November 1993, outpurforming the FT Actuarles Europe ludex by 13.2 per cent.

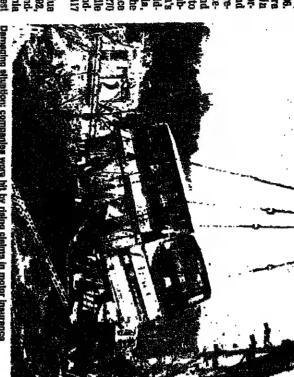
Reflecting the German markets during the year, Germanny's largest insurers all did well. Allianz Holdings, Europe's laggest insurer, increased its standing from 7th to 4th. Munich Ro, the biggest reinsurer, anoved up 10 places to 27. AMB Acchoner & Muenchener - the German insurer whose share price abnost doubled in 1993 - improved its ranking from 201 to 154,

while Allianz Lebensversicherungs, listed a separabely from its Munich-based parent, also moved up the table by 24 places to 96.

Italy's biggest companies also figure prominently in the listings, again reflecting a combination of a strong performance of the local stock market and expectation of future profits following premium increases. Generall, the Trieste-based company – and Europe's second largest – improved its ranking from 23 to 20, while its Alleanza life insurance subsidiary, move up 43 places to 90. Alleanza's position was also strengthened by a midspection was also strengthened by a midsyear capital raising exercise. Fondiaria, the Florence-based company which list the 500 last year following a poor performance of its share price, re-entered at number 270 (with a capitalisation of \$2,022.8m) while SAI and RAS both improved their stand-

Scandinavian companies saw the value of their shares plummet during 1992, largely as a result of confusion surrounding efforts by Uni Storebrand and Hafnia to take over Skandia, the region's biggest insurer. Following the failure of those efforts and a marked improvement in local trading conditions, Skandia's share price has recovered. It is now the 372nd largest European company with a capitalisation of \$1.438m.

Trygg-Hansa SPP Holding of Sweden, and Baltica of Denmark, two other loading Scandinavian insurers caught until the market turnool in 1992, have also re-entered the 500, Trygg standing at 381 with cupitalisation of \$1,495.7m and Baltica with capitalisation of \$999.9, standing at 477.



show up well, with part of the improvent ment here reflecting the impact of the biggest cross-border deals in the sector during the year, in which both Assurances of Chindrales de France (AGF) and Union des Assurances de France (AGF) and Union des Assurances de France (AGF) and Union des Chindrales de France (AGF) and Union des Assurances de France (AGF) and Union des Italian position in the German market. During 1993, ACF issued more than 10m new shares as part of an exercise to raise capital increase and talliant by about Fr6.4hm.

UAP also raised about Fr6.4hm. (The listings only partially reflect the capital as part of its moves to secure control of Colonia, Germany's second biggest insurance company, from the Suez Group. (The listings only partially reflect the impact of these moves, since only part of the AGF capital increase and all the UAP increase are tacluded in the September 30 capitalisation figures on which the tables are based. UAP inoved up from 69 to 58, while AGF rose from 110 to 80).

British insurance companies sustained record losses during 1990 and 1991, when they were hit by a combination of weather losses and recession. During 1992 there

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amongst the Top 500 -

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increases helping two companies - Commercial Union and Guardian Royal Exchange - into profit, and reducing losses at Sun Alliance, Royal Insurance and General Accident.

The recovery continued in 1983, when each of the five companies was expected to be back in the black. Two companies - Royal Insurance and Commercial Union - repaired their balance sheets with rights is the control of the polarice sheets with rights.

Royal raised £404m in a deeply discounted rights Issue in May, while CU raised £428m in February. Both companies' capitalisation increased, with Royal Insurance moving up the rankings from 303 to 189.

Other leading insurers to edge upwards include Swiss Re (up six places to 102), which, like its rival reinsurer Munich Re, has benefiled from particularly attractive trading conditions in international reinsurance markots.

A string of catastrophe losses, including hurricane hadrew, the United States' most expensive natural disaster in August 1992, has depleted the reserves of the reinsurance industry, leading to increases in rates of up to 400 per cent.

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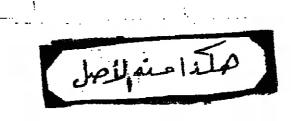
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THE FT500

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■ PHARMAGEUTICALS AND CHEMICALS

Apart from Roche, the drugs sector had a poor year. The recession also undermined the standings of many chemical companies. Paul Abrahams reports

The wonder stocks of late 1980s and early 1990s, plarmaceuticals companies had a mixed year last year. While a few, such as Roche of Switzerland and Schering of Germany, did more than creditably, others gave their investor relations officars some considerable problems explaining their performance.

Overall, the drugs sector endured a poor tyear. Of Europe's top 10 pure pharmaceuth cals stocks, six saw their position in the FT500 fall and two were stationary, while a orly two - Roche and Schering - moved up the rankings.

The reasons for such a disappointing performance were not hard to find. Health, care reform implemented in Germany and Italy knocked sales back. IMS International, the market research group, estimated European pharmacy drugs sales in the seven largest markets were static during the first nine months last year. That a compared with 8 per cent growth during fithe first nine months was down 10 ber cent and Italian sales down 3 per cent. F. At the same time, pharmaceuticals stocks suffered from fenra about President Clinton's healthcare reforms. These were tidelayed from the spring to the autumn, adding uncertainty. Invostors remained wary of the sector's shares as analysts attempted to estimate the impact of the plan on drugs groups profits.

The outstanding exception to the rule overtook not only Glazo, Europe's largest undrugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs company by sales, but also Merck & proper darugs groups was proper darugs groups was proper darugs groups was proper darugs company by sales, but also Merck & proper darugs groups was proper darugs groups was darugs g

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Co of the US, the world's largest pharmaceuticals company. The Swise group a marched up the FT500 from sixth position in 1992 to third last-year.

Roche's outstanding year was parity because it was relatively immune to the US healthcare reform. Although about 40 per cent of its drugs division's sales are in the US, about half of these are to hospitals which are not affected by President Clingon's proposals. In addition, the group has a strong portfolio of new drugs diving impressive volume growth.

US brokers Lebman Brothers expect Roche to generate volume growth of 13 per cent until late 1985, an impressive achiever in such a difficult healthcare environment. They forecast Roche's pre-tax ordered in such a difficult healthcare environment in such a difficult healthcare environment. They forecast Roche's pre-tax ordered from 1887 to 1872 fob in 1982 to Sfribn's performance last year as Schering's performance last year as Schering's performance last year as Schering's performance last year better a schering from 155 to 137. The company has sold its chemical operations and morged its froubled agrochemicals business with that of Hospital in revealed Estaseron, the first effective treatment for multiple scierosis. Gold-man Sacils expects compound earnings growth this year and next to be an impressive alwa 30 per cent.

Institut Mérieux, the Freuch group, moved up from 283 to 216 as its vaccines operations continued to perform well.

The rest of the acctor disappointed, unable to escape investors fears about the disappointed in market and their decision to switch into a

cyclical stocies capable of benefiting from an economic recovery.

Glaxo's market capitalisation suffered considerably over the past 12 months, and its ranking fell from second to seventh.

Astra, the Swedish group and Glaxo's main rival, remained static at 32nd.

Locally its shares did well, but in dollar lerms it was held back by the devaluation of the Swedish krone.

Sandoz of Switzerland slipped from 20 to 21, while its neighbour Ciba dropped from 24 to 26. Bayer of Germany was static at 34th.

Among the British stocks, SmithKline Beachan fell from 11 to 23 as it was hit hard by the Italian reforms. Fears about the expiry this year of the US patents for Continued on next page

Companies have had a poor year. But there are signs of improvement, says Andrew Taylor

recovery begins

build-up to

The

■ CONSTRUCTION

anies by market capitalisation

A slow recovery in US construction markets, together with the indications that a similar thaw may at last he getting under way in the UK, has further assisted investment sentiment in companies with exposure to these markets.

As a result, the rankings of the 29 construction and building material companies included in the latest FT European 500

generally enjoyed a modest improvement in 1983, in spite of publishing some very poor profits figures.

Of the 17 companies to increase their rating – including three new entries—mine were British and a tenth, CRH, was Infeb.

The improvement in the ranking of contracted European companies Lafarge Coppees and Holderbank, the French and Swiss cement companies, has more to do with their large US interests than any strength in continents markets which generally struggled in 1983.

Lafarge Coppee, the second largest construction company by market capitalisa- than its from 201st to 1884.

Saint Gobain, the Franch glass maker with the largest market capitalisa- the sector, saw its overall reting fall 20 places to Bist position.

The company suffered because of its mexposure to the declining French construction market which has been hit harder the European mainland.

EuroConstruct, representing construction output, measured in constant prices, fell by about 3 per cent in western Europe last the veer.

It has been a horrld year for most ge European construction companies. Profits have tumbled Domestic building and clyil engineering markets have shrunk and large numbers of construction workers have been laid off as companies have inseed or reduced capacity.

The only consolation has been found in stock markets where share prices, particularly of British contractors and building material suppliers, have risen sharply, on may be approaching and that, at least in the UK, recovery may be round the corner.

The reason for this resurgence in share-bidder optimism has been the continuing low levels of European and US interest rates.

This is perceived to have two beneficial effects. The first and most important of withese is to reduce the cost of borrowing to finance new construction of factories, homes and offices. Secondly, lower interest est rates encourage greater investment in exequities, including construction shares, by the reducing returns available on cash deposition.

forecasts a further fall of 0.3 per cent year with further declines in output

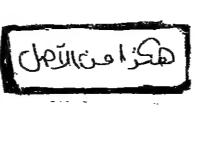
UK housebuilders raised \$701m from rights issues last year, including \$22m from Tarmac. The money was needed to repair belance sheets and provide cash to buy land to take advantage of the fragile UK housing recovery which got under way last year.

British building material companies such as Redland, Blue Circle, RMC, BPB industries and Plikington have also benefucts have improved and manufacturing capacity of cement, bricks and structural steel has reduced in the racesson.

However, some British stock market analysts believe that the rise in share prices of UK construction and building materials companies may be coming to an end since the modest rate of recovery predicted for the industry does not justify the rating that some of these companies are now on.

Manual pre-tax profits published last year for the 29 contractors and building material companies to the property recession during 1992. The 29 accounted for 1.96 per cent of the total published profits of FT500 companies compared with 2.47 per cent the previous year.

SuroConstruct Forecasts: £990, Princes House, 39 Kingsway, London WC2 B677.



of money seeks bricks and mortar

■ PROPERTY

The stock market values of companies in the UK have rebounded strongly. John Thornhill considers whether this turnaround will lead to a recovery in Europe

Even a cursory glance at the property companies in the FT500 list is anough to highlight the two most significant trends in the European market this year.

The UK property sector has experienced a striking reversal of fortune. The stock market values of UK property companies in which and pushing four UK companies have rebounded strongly, lifting Land Securities and MEPC far higher in the rankings and pushing four UK companies have into the list.

By contrast, many segments of the property markets in mainland Europe have remained mired in recession with the one Dutch and two French companies included in the FT500 slipping further down the list.

With hindsight, the turning point for UK property came when the pound fell out of the exchange rate mechanism in September 1982, enabling the government to cut interest rates. The surge in equities and the subsequent drop in long-dated gilts yields highlighted the comparatively attractive returns from property. The woodple-digit yields then available on prime property stimulated interest among institutional and overseas buyers. A wall of money, estimated at up to 210bn, began a searching for a home in bricks and mortar. This wave of investment has resulted in a sharp decline in property yields. But, as usual, the stock market was quick to markipate the trend. Property sight class of asset and shares are more readily tradeable. Since the pound's departure from the ERM, the aquoted property scror has almost tripled in value to Etsbn.

Property companies have been quick to property companies have been quick to property scron paries of enthusi.

asm. Many companies with heavy debts and stretched balance sheets eagerly sought the chance to tap the stock market for fresh funds.

The biggest UK property companies raised some £1.4hn of equity finance, help ing to expand the sector's market capitalisation and secure the company's dividend base.

Britain's largest property company. Land Securities, has jumped 29 piaces up the FT500 rankings to 108. MEPC, which struggled during recession because of its exposure to the London office market, registered one of the largest rises in the list, groundler were among Europe's biggest 500 to companies before recession struck, have returned to the rankings. British Land excited considerable interest in the sector 10 by linking up with Mr George Soros, the headge fruid manager. Slough Estates, which concentrates mainly on industrial mare expected to show a marked improvement in property has seen activity pick up quicker than in previous recovertes. And Hammer the serpected to show a marked improvement in markets have rocketed, the underlying in the commercial office sector.

But although the investment and equity markets have rocketed, the underlying in the fundamentals of the underlying erycoperty market bay a commensurate improvement in the fundamentals of the underlying enverged in the fundamentals of the underlying property market.

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Franch property sector and have experienced only marghal falls in the rankings. That stability, though, may count against them in investors' eyes in the upturn when those companies more highly geared to recovery experience a faster rebound in sarnings and asset values.

A similar story may hold true for Rodanco, the Dutch property company, which has slipped only slightly in the rankings from 130 to 135. Its diversified international portfolio has given it protection in the downthan in methiand Europe. Earlier this month, Rodanco forecast unchanged net profits and dividends for the year and substantially lower writedowns on property, largely as a result of a positive contribution from its UK investments. fering the effects of the funge surplus of space that came on stream in the 1950s. Rents for many types of properties secontinuing to fall and the worst-hit sectors, such as office property in the west end of London, have experienced a 60 per cont fall in rental levels since their peak in the

Contrain in retiral tevens suice ment peak in 1980.

Office rents in many parts of the UK will include shed staff to improve productivity levels. Employment levels in other parts of the economy may only pick up slowly. It is economy may only pick up slowly. It is mainland Europe, the effects of recession are still evident in many areas of the property market although it is difficult to generalise about various patterns in different sectors and regions. The Paris office property increasing and rental levels recording sleep declines.

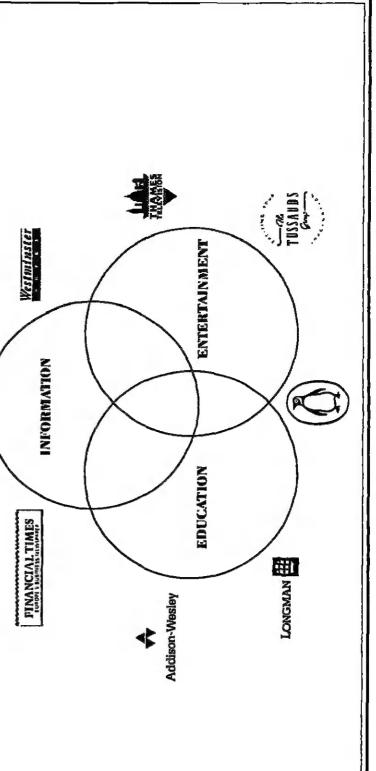
But the two Freuch companies in the FT500 rankings have remained largely immune from these problems given their texposure to the residential market. Both m Selfmeg and Simco have provided a relatively safe haven for investors in the mitvely safe haven for investors in the more control of the provided a relatively safe haven for investors in the more control of the provided a relatively safe haven for investors in the more control of the provided a relatively safe haven for investors in the more control of the provided a relatively safe haven for investors in the more control of the provided a relatively safe haven for investors in the more control of the provided a relative the market in the more control of the provided a relative market in the more control of the provided a relative market the market in the more control of the provided a relative market in the more control of the provided a relative market in the marke

ments.

Those investors brave enough to invest in the UK in the trough of recession have already seen substantial returns. If all the investment funds seeking a home in the UK cannot be absorbed, the braver souls may see attractions in picking up assets in the most cyclically depressed markets of mainland Europe.

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entertainment markets, building on our strengths and employing all appropriate media. A major international force in sclected parts of the growing information, education and



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I Leading building and THE FT500

companies by

expected in Belgium, France, Italy, the Netherlands. Sweden and Finland.
UK construction output, by contrast, is forecast to rise by just 0.9 per cent, having fallon by 14 per cent in the previous three

Growth rates in Germany have slowed considerably with continuing strong demand for more and better housing in dentern Germany offset by reduced investment in the west as the national economy has come under increased pressure. Output is forecast by EuroConstruct to rise by just 1.5 per cent in 1994.

No German construction company improved its FT 500 rating last year, with four out of the five companies reducing their ranking. Hochtief, the best performer, only just maintained its place in 150th position.

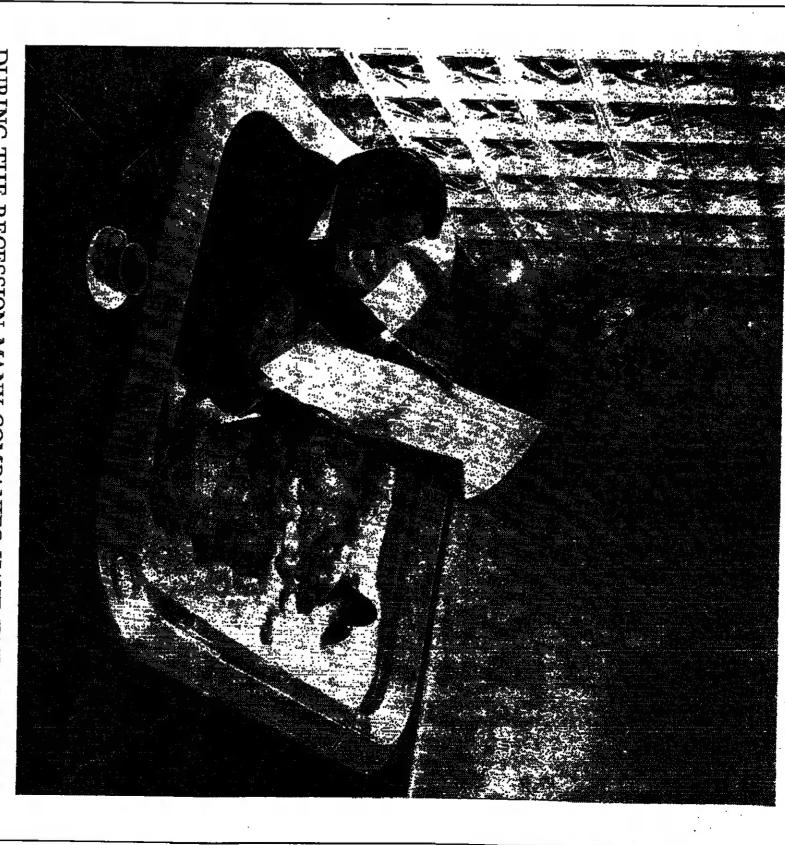
Three new construction-related companies pointed the 500. These were Lapsyre, it has French joinery group, which was floated last year. Dregedoes, the Spanish contractor and Wimpey of the UK.

The British contractor crept into 494th position in spite of amountaing a \$171.4m position while a since moved back into the black, making a pre-tax profit of \$1.6m in the first half of last year. Net debt as a proportion of shareholders funds fell to 36 per cent at the end of June following the known strong propertion of shareholders funds fell to 36 per cent at the end of June following the known strong propertion of shareholders funds fell to 36 per cent at the end of June following the known strong propertion of shareholders funds fell to 36 per cent at the end of June following the known strong propertion of shareholders funds fell to 36 per cent at the end of June following the known strong propertion of shareholders funds fell to 36 per cent at the end of June following the known strong propertion of shareholders funds fell to 36 per cent at the first half of heat sentence and strong propertion of shareholders funds fell to 36 per cent at the first half of heat sentence and strong propertion of shareholders funds fell to 36 per centence and sentence and sentence and sentence and sentence and sentence and sen

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